Friday February 15 1991

country's dependence on the

Iran marked the second anni-

versary of its death sentence against Salman Rushdie by

declaring the British author

Juan Carlos Hurtado Miller.

the Peruvian prime minister

Peru PM resigns

has resigned. Page 4

Walesa jeered

Mora than 1.000 Polish ini

stormed into the courtyard

cial residence and shouted

EC poverty report

One European Community citi-

zen in seven was living in pov-

World Bank tragedy

World Bank executive director

Cezare Caranza has been killed in a car accident in Rio de

UN plan for Salvador

A secret United Nations docu-

vador into guerrilla and army zones after a ceasefire in the

country's 11-year-old civil war.

according to sources close to.

Six skiers killed ...

southern French Alps.

Six Dutch skiers were killed by an avalanche in the

Nureyev final curtain

Russian-born Rudolf Nureyev,

years ago, will make his final bow on the world ballet stage in London in April.

who defected to the west 30

ment proposes dividing El Sal-

abuse at him as they demanded higher pay.

EC report.

neace talks.

of President Lech Walesa's offi-

FT No. 31,380 o the financial times limited 1991

World News

Moscow set **Early rate** to impose price rises of up to 200% central bank

The Soviet government is expected to unveil long-awaited price reforms on Monawaited price reforms on mon-day raising the prices of food and clothing by between 100 and 200 per cent. But they will be offset by hefty wage com-pensations for a population frightened of any thange in

state prices. Page 18 Mandela case Two key witnesses in the trial of Winnie Mandela were hreatened with imprisonment

march 6, along with sentencing of the two witnesses. Page 18 Belgium irks EC Belgium has provoked disagreement among its EC part-

ners by proposing the Treaty of Rome revision include a TRYGG-Hansa SPP, Sweden's common industrial, as well as monetary, policy. Page 8 **Dutch explosion** A massive explosion wrecked a fireworks factory in Culemberg, central Holland, causing

dozens of injuries and wide spread damage. Two people were reported missing Pact dissolution loss in next quarter thanks The leaders of Hungary, Poland and Czechoslovakia to recent drop in oil prices.

meet today to adopt a common NEWS Corporation, Rupert Murdoch's media group, of the Warsaw Pact. Page 8 in net profits to A\$183m Czech privatisation Plans by Czechoslovakia to

privatise Transgas are the first step towards reducing the MCCAW Cellular Communica-Soviet Union for gas supplies. \$148.8m from \$58.4m a year Rushdie unforgiven

> INDIA has sold most holdings of foreign securities in order to finance imports and avoid defaulting on foreign debt payments. Page 7

NORSK Hydro, Norway's largest publicly quoted company, announced rise in net profits to NKr2.9bn (\$510m) for 1990

rate rose to 8.4 per cent in January, the highest level since March 1987. Page 7

in subsidising interest rates on £5bn export credits. Page 4; UK economy, Lex. Page 18

in 1990. Page 20

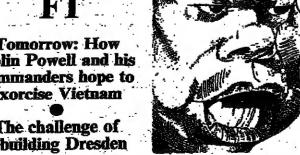
New Zealand conglomerate, posted 17.7 per cent drop in December 31. Page 23.

of hectares of land have not been prepared for spring sowing this year. Page 28 CHASE AMP Bank of Australia

Weekend FT Tomorrow: How

Colin Powell and his commanders hope to exorcise Vietnam

The challenge of rebuilding Dresden



Business Summary

cut ruled out by Japan's

Yasushi Mieno, governor of the Bank of Japan, ruled out any rapid move to ease interes rates despite cuts in official rates this month in the US and

Speaking at a committee of the Diet (parliament), Mr Mieno said he would monitor the effects of previous rate increases, the last of which occurred last August, when the central bank raised the official discount rate to 6 per cent. Page 7

MARKETS: New York: At midsession, Dow Jones Industrial Average was up 6.93 at 2,916.09. Tokyo: Nikkei closed 216.90 higher at 25,356.37, rising for eighth day. Frankfurt: DAX closed 2.89 lower at 1,486.72. Back Page, Section II

largest insurance company, led international consortium of investors in acquiring Home Insurance, US non-life insurer, from AmBase Corporation for \$935m. Page 19

BRITISH Petroleum reported 32 per cent rise in net income to 2456m (\$903m) for final quar-ter of 1990 but warned of stock Page 19; Lex, Page 18

announced 34 per cent increas (\$144m) for six months to end-December 1990. Page 19

tions, biggest US provider of cellular telephone services, made fourth quarter loss of ago. Page 22

from NKr2.7bn. Page 19

AUSTRALIA's unemployment

UK government is accused of wasting £300m (\$594m) through refusal to hedge obligations

CRS. US media group, is to cut annual dividend from \$1.10 to 25 cents. Page 22

RHONE-Poulenc Rorer, pharmaceuticals company formed last July, made small profit after heavy restructuring costs

Fletcher Challenge, diversified operating earnings to NZ\$654m (\$394m) in six months to

SOVIET agriculture: Millions

announced net loss of A\$150m (\$117m) for year to December.

SWEDEN'S Social Democratic government unveiled broad-based business police to ed business policy to revive economic growth. Page 8



exchequer, presents political cash flow how much flows in to much flows out to par

| encial Futures | Observer 16 |
|-----------------------|---------------------|
| d | Stock Markets 29-40 |
| Capital Markets 24,25 | -London 29-31 |
| | Unit Trusts |
| nagement14 | World Index 40 |
| | |

STERLING New York lune \$1.978

MARKETS

\$1,981 (1,991) DM2.905 (2.9) FFr9.895 (9.88) SFr2.49 (2.4875) Y257.0 (257.0) £ index 94.4 (94.6) GOLD

\$370.2 (369.5) \$368.25 (368.25) N SEA OFL (Argus) Brent Apr \$18.925 (19.425)

Chief price chan yesterday: Page

SFr1.25955 Y129.85 DM1.466 (1.4565) Y129.7 (129.05) Tokyo close: Y129.65 US lunchtime rate

and we have a transporting parallel and he will be made that the control of the c

yield: 7.969%

1,817.5 (+25.8) FT-A All-Share: 1,103.6 (+1.3%) New York Jun DJ Ind. Av. 2.916.09 (+6.93) S&P Comp 368.74 (-0.28) Tokyo: Nikkei 3-month interbank:

STOCK INDICES

FT-SE 100:

2,294.4 (+26.6)

FT Ordinary:

Allies 'destroyed more than 1,300 Iraqi tanks'

US MILITARY commanders yesterday sought to head off international protests over Wednesday's civilian bombing casualties in Baghdad by announcing substantial prog-ress in the allied camapign to soften up Iraq's troops in the

Kuwait region. The US Central Command in Riyadh announced that the multinational forces had destroyed more than 1,300 of the 4,000 Iraqi tanks in Kuwait and southern Iraq. These figures indicate 550 tanks have been destroyed in the past five

days, again raising questions about President Saddam Hussein's military tactics and underlining the importance of the air supremacy enjoyed by

the alliance.
With the destruction of Iraq's war machine gathering momentum, attention also switched yesterday to both the United Nations and diplomatic initiatives in Moscow amid indications that Mr Saddam might be showing some flexi-bility.

The Soviet Union stepped up its efforts to mediate while re-

stating concern about the dan-ger of an escalation in the con-flict, and the threat to civilian lives. President Mikhail Gorbachev and Mr Alexander Bessmertnykh, his foreign minister, yesterday met Sheikh Sabah al-Ahmed al-Sabah, foreign minister of Kuwait, and today will receive Mr Ali Akbar Velayati, foreign minister of Iran. On Monday, Mr Tareq Aziz, the Iraqi foreign minister, will go

The UN Security Council yesterday met to discuss the Gulf crisis behind closed doors

for the first time since 1975, leading to speculation that some initiative might emerge leading to a commitment by Baghdad to withdraw from

The alliance, however, yes-terday sought to contain the damage caused by the deaths of numerous civilians during a bombing raid on Baghdad on Wednesday. US officers insisted that the building described by Iraq as an air-raid shelter was an old shelter converted into a military command bunker, hardened

against electro-magnetic pulse to protect communications equipment from a nuclear blast.

We know when it was built, when it was modified, how it was done and who did it," said one officer. "We don't watch everything all the time. This was a military facility. There was no indication that we should be watching for civilians going in or out." Despite this contravers that this controversy, there was no sign of reduced allied target-Brig-Gen Richard Neal, the

US Command spokesman in Riyadh, said that in addition to the tanks destroyed, 800 other armoured vehicles and 1,100 artillery pieces had been knocked out.

D 8523A

Defence officials in London were somewhat more cautious, but said at least 25 per cent of Iraq's tanks and guns in and around Kuwait had been destroyed, mostly in the past 10 days.

They added that the Iraqi army had not managed to replace any of the equipment. Gulf reports, Pages 2 and 3

Brussels ready to approve state aid package for airlines

A WIDE-RANGING package of support measures for airlines
- including the sanctioning of
state aid - is expected to be approved next week by the European Commission to help the industry through the busicounts on some of its transatlantic fares. ness collapse caused by the

Gulf war.

In what could be a significant further concession, the Commission is also willing to consider allowing the package to run for more than the threemonths initially envisaged. Mr Karel Van Miert, EC transport commissioner, said yesterday that the measures would be "strictly tied to a fixed period, and strictly linked to the [Gulf] crisis". But he conceded that the looser regime "could eventually be prolonged if the crisis goes

Sir Leon Brittan, EC competition commissioner, said last week that any special aid for airlines should be allowed only for a maximum of three

There was concern that anything beyond this would be seen as going some way towards meeting the airline pause in the EC's liberalisation drive, which sims to have open competition in air transport by

Airlines (AEA) argues that the industry could be crippled without a lengthier period of support. Mr K. H. Neumeister, AEA secretary-general, said:

"This summer is gone for us, over if the fighting finishes in even if the fighting finishes in

The Association of European

BRITISH Airways yesterday announced additional fare cuts on North American routes, defying US attempts to stop it offering sharp dis-

BA is cutting its summer season 30 days advanced purchase (Apex) return fares by a third from all UK airports on 25 routes to the US and Canada. Earlier this week it announced similar reductions on Apex return fares for passengers travel-ling from the US to the UK. Fare war, Page 10

On Tuesday, Mr Bernard Attali, AEA president, said the industry was seeking permis-sion to share capacity on what are now little-travelled routes a non-competitive market-sharing practice the Commis-sion has cracked down on - "for the length of the summer season"

In addition to allowing capacity sharing, and enabling sirines to respond to change in the crisis more quickly by speeding up the lengthy procebefore altering their fares, the Commission is likely to sug-gest specific areas in which state aid could operate, Mr Van Miert disclosed.

These would include com-

pensation for increasing costs for security and insurance premiums caused by the war; proposals to reduce value added tax on air tickets from a current EC maximum of 19 per cent to 9 per cent; and allowing

lection of half the value of air traffic control charges for up to two years.

The transport commissioner stressed that these would be recommendations, which member states could choose to adopt or not.

But he made clear that the Commission had called a meet ing with the AEA two weeks ago "to avoid member states taking measures on their own which would put at risk our [liberalisation] policy".

He said he had already sensed that EC transport min-isters were "getting a bit more cautious" about the final stages of air transport deregu-lation and feared some member states might break ranks.

Asked whether the regime for airlines might follow the precedent set by the suppos-edly temporary emergency regime for EC steel, which lasted throughout most of the last decade, Mr Van Miert said that after three months the airlines would have to go through the Commission's competition hoops again.

sion there will have to be a proper revision of the situa-tion, and then some of the eleits, such as [compensation for high] security costs, may be kept", the Belgian commissioner said.

He agreed that the airline's plight predated the Gulf war, and saw a shake-out in the industry as an inevitable con-sequence of the EC's liberalisa-tion drive.



EC trade commissioner Frans Andriessen (left) and US trade representative Carla Hills: strain:

EC stance on farm reform is setback for Gatt hopes

By William Dullforce in Geneva

PROSPECTS of salvaging international talks liberalising trade have been set back by the European Community's refusal to give commitments on world farm trade reform for which the US has been press-

ing in the past 10 days.

Adding to the problem, there have been strains in the relationship between Mr Frans Andriessen, EC trade commissioner, and Mrs Carla Hills, US trade representative.
in several transatiantic tele-

phone conversations during the talks, they have failed to agree on how to restart the negotiations on agriculture.

EC-US discussions have centred on finding a formula that would allow Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (Gatt), to call for a resumption of the multilateral farm negotiations.

The European Commission informed the US trade repre-sentative's office on Wednesday that it was not prepared to accept wording committing it in advance to negotiating separate and specific assurances to reduce farm support in each of three sectors - internal assistance, border protection and

export subsidies. Commission officials have seen Mrs Hills' action as an attempt to impose pre-conditions for a resumption of the talks and to exact concessions in advance of formal negotia-

The US and the Cairns Group of 14 farm-exporting nations, led by Australia, have been holding out for an assurance on this point from the EC.

They reject an alternative approach under which reductions in subsidies would be geared to an overall yardstick for support levels and would allow countries to cut deeper in one sector and less severely in others.

Farm exporters fear that the EC would concentrate its cuts on internal supports and do less to reduce import barriers and export subsidies.

The Commission's message is regarded by the US as a retraction of the readiness to discuss separate commitments in the three areas that the Commission showed at the eting of world trade ministers in Brussels in December.

However, some confusion Continued on Page 18 US seeks ruling on Airbus,

GM, Ford record large losses as global sales continue to fall

By Alan Friedman in New York

GENERAL MOTORS and Ford of the US, the world's two big-gest vehicle makers, plunged into bigger than expected losses in the final quarter last year and warned of continuing severe financial pressures in

the current year.

The results reflect the growing squeeze on the world auto-motive industry, as sales fall in North America and Europe and demand weakens in Japan.
GM, the largest US automobile manufacturer, yesterday disclosed a \$1.6bn loss for the fourth quarter of 1990, its big-

gest ever quarterly deficit and well above Wall Street's fore-The full-year loss, also a record, totalled \$2bn on sales .5 per cent lower at \$110.8bn. GM said it earned \$102m in 1990 before a special \$2.1bn third quarter write-off for

restructuring costs, including the closing of four plants. Ford Motor Company, the second biggest US carmaker, revealed a \$519m loss for the last quarter of 1990, the company's first quarterly deficit in eight years and its second

Japanese motor manufac turers are reducing output because of the fall in the US market and slowing demand at home. Yesterday, Nissan Motor and Mitsubishi Motor joined the list of companie making production cuts. If the scale of the cuts acceler-He said Ford would attempt ates it could have an impact on the growth rate of the Japanese economy. Page 4

highest quarterly loss ever. Ford's full-year net earnings fell 78 per cent to \$860m, the worst annual performance since 1982. The profit was struck on revenues of \$97.7bn,

up 1.6 per cent. The profits of Ford's European automotive operations fell to \$145m from \$1.19bn a year earlier.

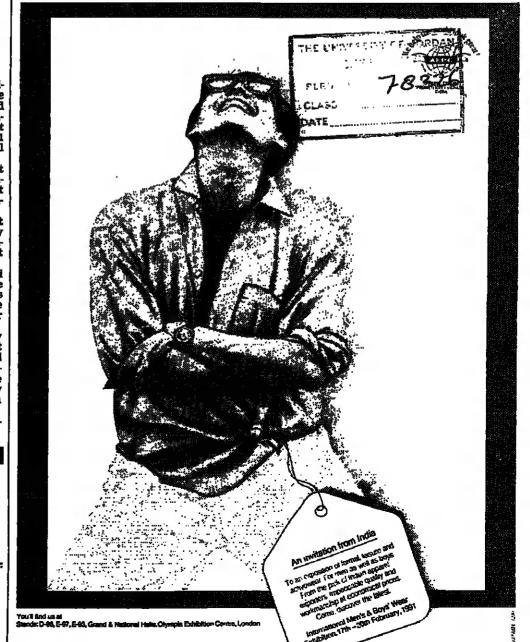
The figures from Detroit underscore the severe problems of the North American motor industry, which last week saw GM act to cut its dividend by 47 per cent and unveil a sweeping cost-reduction programme.

Yesterday Ford was pessimistic about prospects for the current year. Mr David McCammon, company trea-surer, predicted a "significant loss" in the first quarter of 1991 and a possible loss for the full

to reduce its salaried workforce through attrition but noted that white-collar redundancies were "very likely".
Ford's factories operated at
only 60 per cent of capacity
last month – a level in Janu-

ary and are expected to stay at this level during February. Mr Harold Poling, Ford chairman, said many of the company's automotive markets weakened in 1990, which he termed "a tough year for

He added: "Unfortunately the same economic and market factors that adversely affected the latter part of 1990 are continuing into early 1991." He said the uncertainty caused by the Gulf war had resulted in a Continued on Page 18 Details, Page 22; World markets, Page 37



Czechoslovakian Trader First step taken to Children move to centre stage reduce dependence on Soviet Union for gas ...4 in the rum-up to UK elections Soviet strife: Bitterness mounts in an Asian outpost of Gorbachev's empire Technology: Can optical computers ever compete with conventional machines?

South African change: A demonstration of the distance travelled _______14 Management: How the multinational ABB engineers its money Editorial Comment: Mr Pavlov's reaction; First aid for the unemployed Lext UK-economy, BP, BOC, BT, Crest Nichol-

| 23 | Companies | 25,27 | Final Property | 25 8 Currencies & money 35 Lex 8,16 Editorial Comment 18 Man



When Norman Lamont. his budget next month, the bottom line will be the Treasury, and how

New York: Comex Apr

FFr4.995 (4.9625) SFr1.2565 (1.2495) Fed Funds 64% 3-mo Treasury Bills: yield: 6.01% Long Bond: 96%

DOLLAR

DM1,469

FFr6.004

New York lunch

25,356.37 (+216.9) LONDON MONEY closing 131₈ (131₄) Liffe long gilt futur Mar 9312 (93.2)

THE Soviet Union is stepping up its efforts to mediate a peace settlement in the Gulf. with a flurry of diplomatic activity in Moscow.

The moves coincide with a restatement of Soviet concern about the danger of an escalation in the conflict, and the threat to civilian lives, following the allied bombing of an air raid shelter in Baghdad. Soviet officials insist that Moscow is not relaxing its absolute support for the United Nations resolutions which Nations resolutions which have demanded Iraqi

withdrawal from Kuwait.
President Mikhail Gorbachev and his foreign minister. Mr Alexander Bessmertnykh, yesterday met Sheikh Sabah al-Ahmed al-Sabah, foreign minister of Kuwait, and today will receive Mr Ali Akbar Velayati, foreign minister of

The Soviet Union has also invited European Community foreign ministers to Moscow tomorrow for talks on the Gulf War, a Luxembourg official said last night. The invitation is to the foreign ministers of past, present and future Community presidents - Italy, Luxembourg and the

Netherlands.
On Monday, Mr Tariq Aziz, the Iraqi foreign minister, will arrive in Moscow. He is expected to bring a response from President Saddam Hussein to proposals made this week by Mr Yevgeny Primakov, the Soviet leader's personal envoy, when he flew



to Baghdad

The Soviet envoy expressed guarded optimism about the possibility of Iraqi movement on the crisis, suggesting there were "rays of light which enable us to think more optimistically". Sheikh al-Sabah said after his talks that he understood

the Soviet initiative had "met a certain flexibility" in Baghdad. Mr Vitaly Churkin, the Soviet Foreign Ministry spokesman, was anxious to spokesman, was anxious to restrain over-optimism in response to Mr Primakov's initial statement. "Don't jump to conclusions," he said. "There is a very cautious optimism, nothing solid we can grab to give hope for a speedy outcome."

He said that the civilian casualties in Baghdad "confirm the Soviet concern that the logic of the war may lead to unpredictable consequences, and the situation may get out of hand.

"Civilian casualties demand the urgent political and diplomatic moves to end the bloodshed. This is what Soviet efforts are all about."

He said that in addition to the talks with Kuwait and Iran, Mr Bessmertnykh had also been in contact with Yugoslavia, as current chairman of the Non-Aligned Movement, to co-ordinate their

peace initiatives.

Mr Churkin refused to take sides in the row over the US bombing of an air raid shelter in Baghdad, saying: "We are not umpires here."

William Dullforce adds from Geneva: Iran plans to co-ordinate its efforts to stop the Gulf conflict with the Soviet Union's latest attempt to find a peaceful solution.

Iran's President Ali Akbar Hashemi Rafsanjani recently

exchanged letters with Mr Saddam but said the Iraqi president's answer had not been what he had hoped for. Mr Velayati said that Mr Saddam's response was still being carefully studied, while the talks in Baghdad between Mr Primakov and Mr Saddam had strengthened Iranian

In Geneva to address the UN In Geneva to address the UN disarmaments conference, Mr Velayati also held talks with Prince Saud al-Faisal, Saudi foreign minister. One purpose of the meeting had been to discuss the resumption of diplomatic relations between the two countries, Mr Velayati said

'Iragis

executed

over 200

By Victor Mailet in Riyadh

IRAQI forces have executed

to provide any hard evidence

for the Kuwaiti claims and there was confusion about the timing of the killings. He

pointed out, however, that

UN meets amid hope of finding path to ceasefire

By Michael Littlejohns, UN Correspondent in New York

THE UN Security Council met behind closed doors yesterday amid hopes of finding initiatives to end the Gulf war and a commitment by Iraq to withdraw from Kuwait.

withdraw from Kuwait.

Delegates of Kuwait and Iraq
were among those listed to
address the 15-nation body.
The decision to hold private
meetings, for the first time
since 1975, was taken on the
initiative of Sir David Hannay,
the British delegate, who said
it was imperative to hold these
important discussions "away

important discussions "away from the glare of publicity." Britain and the US feared that Yemen, the only Arab which had been demanding public debate on the war since the allied offensive began, would use the council as a

would use the council as a propaganda platform, particularly after Iraqi civilians were reported killed in a US raid on Wednesday.

Mr Abdalla Ashtal, the Yemeni representative, told reporters that a resolution was being prepared but he said it was not proposed to mention

SAUDI officials have asked a

US chaplain for assistance with Christian materials, such as

Bibles, for any captured Iraqi

Christians, a US military officer said yesterday. Saudi Arabia, which sees

itself as a champion of puritan-ical Islam, normally forbids

any non-Moslem worship, and

has restricted the priests and rabbis with Christians and

Jews among the allied forces.

Asked if Iraqi prisoners of war had more freedom than

allied soldiers, the officer said:

"In some cases, yes." Saudi Arabia seems anxious

to show strict adherence to the

Geneva Convention.

By Victor Mailet

Kuwaitis' over 200 people in Kuwait since the start of the allied air bombardment a month ago, apparently in revenge for the that incident which he had earlier called "cold-blooded murder." He said that in protest against the decision to

the debate although he would remain at the council table.

Mr Thomas Pickering, the US delegate, who had strongly opposed any council discussion, said he hoped now that there could be a serious exchange of ideas and was pleased by the decision to

go private he would not join in

Mr Javier Pérez de Cuëllar, the UN secretary-general, said everything possible must be done to bring about a peaceful without a firm Iraqi commitment to withdraw from Kuwait would not be

Asked about harsh Iraqi criticism of his own role, he said: "I don't think this is very courageous because the secretary-general is the least aggressive, the least important of their enemies. I don't pay

they were denied their rights. The US officer said the Americans had asked the Sau-

dis to provide Moslem clerics

for Moslem Iraqi prisoners, and

the Saudis might ask for

priests for the minority Chris-

It emerged this week that Saudi Arabia was seeking an international loan of \$3.5bn -

another sensitive subject in an Islamic country which frowns

on the payment or receipt of

President Saddam Hussein was allowing controlled news reporting from Baghdad but Brig Gen Richard Neal, the US spokesman, said the US central command had received any attention at all to their insults." reports substantiating claims

that there had been an increase in executions in Saudis cater for PoWs' recent days.

"Since the beginning of the air campaign, the focus of the media has been taken away needs as Christians from the pain and suffering which has been endured by the Kuwaitis as a result of Saddam Hussein's invasion of our The US is banding over all country," he said. "The world should remember, it is the PoWs to Saudi custody, but monitors the treatment of aggressive actions of Saddam those captured by US forces and could demand them back if Hussein which have caused this pain. Saddam Hussein is

responsible for this war." Col al-Kandari said Kuwaiti morale was good despite the increasing hardships of life in the country under Iraqi occu-pation. The Iraqis, he said, had fortified houses along the coast and in other strategic places and were becoming increasingly erratic, shooting people for the slightest excuse. Two weeks ago, he said, two people were killed for not standing in line while waiting



A woman beats her breast yesterday as bodies are taken from the Baghdad shelter hit by US bombs on Wednesday

Baghdad bunker bombing fails to alter US citizens' support for war

By Peter Riddell, US Editor, in Washington

TELEVISION pictures of large numbers of civilian casualties after the Baghdad bunker bombing have had a shock effect in the US, but do not appear to have alt ered many people's view of the war.
Ahead of opinion poll evidence, initial impressions are

that most Americans accept the White House line that the bunker was a valid military target, and that it did not know civilians were there. Others interviewed have noted the Iraqi Scud missile attacks on Israel and Saudi Arabia. They have said that such regrettable civilian deaths occur in war and that no one has seen how many people the Iraqis have killed in Kuwait.

apparently in revenge for the bombing, a spokesman for the Kuwaiti government-in-exile claimed yesterday.

Col Abdullah al-Kandari of the Kuwaiti air force said 65 Kuwaitis, some of whom had been arrested previously, were executed in four days; 12 had their throats cut and their However, the White House's sensitivity about the impact of their throats cut and their heads removed from their bodcivilian deaths was shown in the carefully co-ordinated reac-"Their corpses were then placed in front of their homes

The administration knows it and were left for 36 hours for

such as Iraq.

of such pictures, though the Iraqis yesterday revised down their estimate of deaths from an initial 400-500 to at least 288bodies brought out. The episode underlines how instantaneous television communications change the pre-sentation of war.

Iraq revises down number of dead from around 450 to at least 288

It can reduce the control of political leaders of open societ-ies over what is known, while increasing the scope for the selective presentation of events by the leaders of closed societ-

Right-wing groups in the US

Saddam Hussein since they are subject to strict Iraqi control over what is seen and shown to The worry in the White House is that such events will produce strains in the international coalition, strengthen calls for a pause in the bomb-ing and diplomatic initiatives

News Network and other jour-nalists reporting out of Bagh-dad for being propagandists for

and increase pressure for a change in the military approach.
Publicly US officials are relaxed about Moscow's latest round of contacts with Iraq, Iran and other parties, but there is wariness about calls for a ceasefire or deviation

from calls for an Iraqi withdrawal from Kuwait. On the military side, US officials said they would be reviewing their list of strategic targets, such as suspected comis refusing to rule out attacks on military communications centres where there might be There has been talk that such civilian casualties and diplomatic activity could bring

around Baghdad. However, while strenuously avoiding civilian targets, the Pentagon

forward the start of a full-scale ground campaign. But there is no sign of that. Mr Dick Cheney, the US

defence secretary, says the air campaign will be continued for campaign will be continued for "an additional period of time," though attention can now increasingly be shifted from strategic targets inside Iraq (such as the bunker in Baghdad' and focus upon ground forces deployed in southern Iraq and Kuwait.

Mr Cheney and Mr Tom King, the UK defence minister, have argued this week that more needs to be done to destroy

needs to be done to destroy

St Louis 19's oil r unruffled by war in the Gulf By Nikki Tait,

recently in St Louis

IT IS not everyday that two camels appear on the streets of St Louis. But organisers of a "pro the troops" demonstration know how to pull in the TV cameras, and local reporters duly turn up. So do about 200 people – out of the city's population of half a million.

The next day, these supporters give way to the anti-war lobby. This time, the gathering

is truly forlorn; a straggling group of protesters, easily overlooked by shoppers and passers-by, which has kept a regular weekly vigil on the steps of the old Custom House ever since the Gulf conflict trated to even

started to erupt.
But this is a "middle America" city, three weeks into a war which may last for months. It is a far cry from the Guif situation dominates most conversations. "It was like this in Vietnam," comments one local resident. "I see some ribbons and flags, and we've got people out there. But it's a mid-western ettinde. "I little mid-western attitude, a little more personal – people kept things to themselves."

War is certainly not forgot

ten. Motorists driving in from the airport are confronted by a the airport are communed by a billboard urging support for the troops. Some 17,000 people, turning out to cheer the local ice-hockey team to victory, stand in a two-minute sile prayer. A few shops even dis-play yellow ribbons, although such marks of solidarity are rather more noticeable among the twee antiques shops in neighbouring St Charles than

in the city centre.

But the mood is measured,
and generally thoughtful. Even
the St Louis Post-Dispatch, the main local paper which is generally viewed as conservative, has not been unquestioning in its support. It headlines a mass of readers' letters about the conflict as "A Nation Divided Over the War in the Gulf". The City's library reports a run on Over the War in the Gull". The City's library reports a run on books about Iraq, while one gentleman rings the local radio station phone in to ask earnestly where the West Bank is. Business, too, remains more absorbed by the underlying recessionary pressures that

recessionary pressures than Gulf-related developments. Here, the outbreak of hostilities has arguably had the most dramatic impact on Trans World Airlines, the interna-tional carrier which uses St Louis as its main domestic

Passengers flying out of the city find themselves accompanied by furloughed employees hoping to find temporary work in New York and other cities. Lay-offs have been blamed on the plunge in transatiantic travel although, even here, unions are sceptical of management's motives.

Elsewhere, the impact is far more muted. Commonsense suggests that locally based defence contractors, which include General Dynamics and McDonnell Douglas, should be correspondingly cheerful. But officials are weary of the ques-tion. They note only that redundancies resulting from cutbacks in Pentagon spending are continuing, and say no step-up in employment is planned as a result of the war. Round at the local convention centre, the attitude is simply sanguine. A senior organ-iser insists that there have been no cancellations to date, and suggests that Americans'

may help business should the conflict be prolonged. Even St Louis' best-known corporate name, Anheuser-Busch, is largely stymied. By ill-chance the war is being fought out in a Moslem area. so America's biggest brewer has confined its donation to over half a million cans of O'Doul's, a non-alcoholic

reluctance to travel overseas

cannot afford many repetitions have strongly criticised Cable mand and control centres India accuses US of exceeding mandate

By David Housego in New Delhi and agencies

INDIA vesterday voiced its first open criticism of the US-led coalition forces in the Gulf when it charged them with going beyond the United Nations mandate by bombing civilian targets. Reaction from some Arab countries was more

Mr V.C. Shukla, the Indian Foreign Minister, said on his return from a non-aligned meeting in Belgrade that the multinational forces were clearly going beyond the mandate by continuing to target non-military locations in Iraq and Kuwait. India is currently a member of the Security Coun-

Both Mr Gandhi's Congress

party - on which the govern-ment depends for support - and Opposition parties have called for India to take more vigorous diplomatic action to bring about a ceasefire. They have also called for a halt to to the refuelling of US C141 transport planes at Bombay and other Indian airports.

In the Arab world, Jordan, Algeria and Tunisia declared official mourning and voiced outrage over the deaths. Jordanian demonstrators stoned the US and Egyptian embassies in King Hussein of Jordan, an

increasingly strident critic of the war, wrote to Mr Javier Perez de Cuéllar, UN Secretary

General, that it showed that "some see [Security Council resolution 678] as the licence to launch an organised war of devastation against Iraq." Algeria launched its most

violent attack to date on the US-led coalition, calling the raid a deliberate massacre of innocent civilians. Thousands of enraged Pales-

tinian demonstrated in refugee camps in Lebanon, vowing to avenge the bombing.

Media in Arab countries fighting alongside the US gave the raid restrained coverage,

reflecting official embarrass-

Mr Hosni Mubarak, the Egyp-tian president, Washington's

principal Arab ally in the anti-Iraq coalition, expressed deep regret at the deaths but said civilian casualties were in the nature of war.
In Indonesia, the world's

most populous Moslem country, police arrested at least six antiwar demonstrators and beat several others after a march on the US. British and Japanese embassies in Jakarta, witnesses

Government leaders, fearing the war will provoke widespread anger has repeatedly told Indonesians not to get worked up and threatened tough action against anyone

using events in the Gulf to stir up trouble.

Israel guarded over Genscher's Golan initiative the German foreign minister,

GERMAN suggestions of a post-Gulf war rapprochement between Israel and Syria yesterday drew a guarded response from Israeli leaders, reports Hugh Carnegy from Jerusalem. They reiterated their commitment to holding onto the Golan Heights, one of the main bones of contention between the two countries. Syria insists that the Golan has to be returned. Mr Hans-Dietrich Genscher,

mooted a Syrian-Israeli settlement after talks in Damascus on Wednesday with President Hafez al-Assad. Mr Genscher said Syria would be prepared to recognise Israel's existence as part of an overall Middle East peace settlement, which included self-determination for the Palestinians. There have also been a num-

ber of reports in the Israeli media saying Washington has sounded out the Israeli govern-ment on a possible demilitarisation of the Golan Heights, captured by Israel in 1967 and virtually annexed nine years ago, as part of moves after the war towards regional peace.

Although Israeli law was extended over the Golan, in legal terms the government does not regard the territory as annexed, in theory leaving room for negotiation.

But a letter on Mr Shamir's behalf court to be a letter of the state of the st

The government of Mr Yitzhak Shamir repeated its previous stance that Israel would welcome direct talks with Syria "without preconditions".

Officials said any offer to recognise Israel was welcome.

But a letter on Mr Shamir's behalf sent to Israeli sen

Arafat resists pro-Saddam pressures The bombing of Iraq has hardened PLO attitudes against the allies, says Lamis Andoni For thousands of Palestinians - in organisation's offices while Washington the occupied territories, Jordan and the Palestinian Liberation



Arafat: has not authorised attacks on western targets

LV Corganisation, is under heavy pressure from within the PLO to become more involved in the war along-

So far Mr Arafat has resisted and has not officially authorised attacks against western targets in retallation for the US-led military assault against Iraq.
But the bombing of Iraq and the tough measures being adopted by Israel in the West Bank and Gaza strip are further radicalising important elements

of Mr Arafat's constituency. Mr Arafat's diplomatic strategy of recognising Israel and seeking a two-state solution to the Palestinian problem may be a casualty of this growing

"What was acceptable three years ago is no longer acceptable to many Pales-tinians now." said one PLO official referring to the wide Palestinian sup-port that Mr Arafat secured in 1988 for

Lebanon – Saddam Hussein has become a hero. His Scud missile attacks against Israel, however ineffectual they may have been militarily, have bol-stered his standing among Palestinians. PLO officials concede that it has lost

international sympathy as Israel emerges "the victim of Iraqi missiles". Yet at the same time they argue that international support for PLO moderation has failed to end the Israeli occupation or even to provide international protection to the Palestinians in the West Bank and Gaza Strip.

They also fear that the US and Israel will seek to strike the organisation out of any post war arrangements espe-cially if Iraq was defeated. "The US will try to redraw the map of the area in a way that will assert its control," said Mr Arafat recently.

Several European governments, according to PLO officials, have implied that they might consider closing the

has sent serious warnings to Arafat to distance himself from Iraq. The American message, which has

been conveyed through various chan-nels, warned that the PLO will exclude itself from a post-war settlement if it does not end its close association with Initially there were some within the

PLO - but mostly prior to the war - who pressed for "a balanced mediating role", but the allied bombing campaign against Baghdad has stilled more moderate voices for the time being.

Consequently calls for reviving armed struggle and even "terrorist attacks" against western interests have been renewed by most of the Palestin-ian groups including those who

renounced such tactics in 1974.

Palestinian analysts argue that if the US and Europe did not show immediate and serious readiness to address the Palestinian problem a wave of violent extremism will be unleashed.

"If they do not redress the root prob-lems which lie behind Saddam's popu-larity then we shall winess a wave of unprecedented violent extremism. said Mr Assad Abdul Rahman, a Palestinian political scientist who supports PLO moderation.

PLO officials believe that both the US and Israel will, meanwhile, try to find alternatives to the PLO from within the occupied territories, but they warn that, as in the past, any such alternative is unlikely to win Palestinian legitimacy. They also say that attempts to further undermine the PLO may prompt

the birth of a more extremist body. "The Americans will commit a serious mistake if they try to finish Ara-fat...Arafat is the only leader who has the legitimacy among his people and in the Arab and Islamic world," warns Mr Abdul Rahman.

"Arafat is the only one who can deliver. Any other person who might try to endorse a compromise will be The Financial Times (Europe) Ltd Published by the Financial Times (Europe) Ltd., Frankfurt Branch, (Guiolicustrasse 54, 6000 Frankfurtendain 1: Telephone 059-7590; Fax 069-722677; Telex 416193 represented by E. Hugo, Frankfur/Main, and, as members of the Board of Directora, R.A.F. McClean, G.T.S. Damer, A.C. Millor, D.E.P. Palmer, London. Printer. Frankfurt/Main. Responsible editor: Richard Lambert, Financial Times, Number One Southwark Bridge, London SEI 9HL. The Financial Times Ltd., 1991.

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Allied bombing raids wipe out Iraq's oil refining capacity

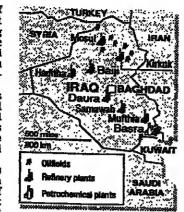
By Deborah Hargreaves

THE allied bombardment of iraq has knocked out almost all of the country's oil refining capacity, according to defence officials in London. This will mean Baghdad will become a net importer of refined products when the war is over.

This could lead to tightness in the world market for refined products such as gasoline and jet fuel, especially if Kuwait's high-tech refineries are destroyed by retreating Iraqi

troops.

Kuwait's refining system is regarded as one of the best in the world and the removal of its products from the market after traq's invasion has meant refineries in Saudi Arabia have been producing flat out to Defence officials said yester-day all the main refineries



were thought to have been badly damaged or to have been shut down, in some cases pos-sibly to avoid incurring attacks.

The Daura refinery near Baghdad, which produces 71,000 barrels a day (b/d), was hit on the first night of bombing. After that, the allies targeted the Baiji complex, Iraq's largest, with an output of

Basra's 70,000 b/d refinery on the Gulf coast was also hit. The town is also the site of a big petrochemicals complex which is still under construc-

Iraq has five other very small refineries.
Before its invasion of Kuwait, Iraq was producing about 400,000 b/d of refined products and using about 350,000 b/d internally. It made some exports of heavy heating fuel to Turkey, but did not figure in the international export

Kuwait, however, exported about 600,000 b/d day of its ing a wide range of products.

These plants are understood to have been looted by the Iraqis and anything movable, such as computer control panels, has been taken back to Baghdad. If this is all the damage that has been done, it will just be a matter of heavy investment to get the refineries producing again.

But there is a fear that Iraq may blow up Kuwait's refiner-ies, which would require a

The country's economic

planners also know that greater hardship may lie ahead. A huge oil slick, blamed

on Iraq and thought to be 50 times as large as the Exxon Valdez spill, is threatening water desalination plants, fac-tories and oil installations on

the Gulf coast. Jubail may

have to close the seawater

canal which is used for cooling

the city's dollar-earning petro-chemical industries.

When the war ends, oil

prices are likely to fall as Kuwaiti and Iraqi production

again comes on stream. If it drags on, Washington may ask

for further financial assistance,

and Britain is already knock-

ing at the door.



A Scottish soldier guards a British prisoner of war camp in the Saudi desert. The Iraqi prisoners will be given a copy of the Korar and all food will be cooked according to Moslem customs

Saudis no longer made of money

Victor Mallet looks behind the kingdom's request for a \$3.5bn loan

NYONE who thought Saudi Arabia was made of money will have to think again now that the Saudis have gingerly put aside their Islamic sensitivities and asked international banks for a \$3.5bn (£1.76bn) loan to help pay for the war against Iraq. In the first few months after Iraq's invasion of Kuwait in August last year, Saudi Arabia prospered; oil prices rose and Saudi crude production soared above 8m barrels a day to compensate for the loss of Iraqi and Kuwaiti production. Confidence in the economy soared as businessmen predicted that whatever the outcome of the crisis Saudi Arabia would be the long-term winner.

But outside the oil construction sector, the expansion was a short-term phenomenon. While rents rose, land prices were static. There was little private sector activity, except for prefabricated accommoda-

Nor were the bigger Saudi companies, which are more interested in industry than in property, committing themselves to new projects, even though they might have been studying them for months and have concluded that they were

By the turn of the year, however the fragility of an econ-omy which had always been endent on a single commodagain became apparent as oil prices slipped back and Saudi contributions to the multinational war effort mounted. During the oil boom of the late 1970s, Saudis were the quintessential oil sheikhs,

spending freely but also saving handsomely as they exploited the world's largest oil reserves. In the leaner 1980s, they depleted their treasure chest. They fived in comfort and were generous to their friends - in particular fraq - but once recession began to bite in 1984 the Saudi budget went into deficit.

The government fell further and further behind in making payments, especially to building

contractors, projects were delayed and western businessmen found profits harder to

make. Then came the war. Saudi Arabia has already spent or committed about \$48bn as a result of the conflict, including aid to other members of the alliance and arms purchases for its own military. The average price of Saudi oil has fallen to about \$18 a barrel, close to what it was before the invasion, although for the moment the kingdom still benefits from higher revenues because of increased production.

Saudi Arabia Budget surplus / deficit (\$bn)

Saudi Arabia's finances. short, are more unpredictable reason that King Fahd was unable to announce an annual budget on January 1. According to preliminary figures, the Saudi government's spending in 1990 was \$22bn above target. However, this figure covers only up to mid-November and was reached despite oil income last year having risen to \$31bn, some \$8bn more than expected. In spite of this windfall, the 1990 budget deficit could have turned out to be at least \$15bn. more than double the projected

It is against this background that Saudi Arabia has had to seek external financing, a move prompted by the king-dom's promise of \$13.5on to help cover US costs in the first quarter of this year, a sum which matched a commitment by the exiled ruling family of

The amount compares with expected Saudi oil revenues of only \$10bn in the same period. Whether or not it is paid in instalments after the end of March, it represents a heavy burden on the Saudi exche-

To borrow so blatantly through the western banking system is an obvious embarcharged with the guardianship of the puritanical Wahhabi sect of Islam, even if a fig-leaf can be found whereby the interest becomes a "commission" or "handling fee". On the other hand, the loan

is good public relations for the Gulf states in the US. Some congressmen and members of the public regard the people they are fighting for as wealthy sheakhs unwilling to fight their own battles or even make the necessary financial

By the end of last year Saudi Arabia had an estimated \$10bn in liquid reserves, just over a tenth of the cash stockpile it enjoyed in the early 1960s. The country's total for-eign holdings (excluding the unknown private wealth of the ruling Al-Saud family) are esti-mated at \$50bn, but that includes the assets of some autonomous public institutions as well as equities, bonds and posal could play havoc with world markets.

Under its own laws, further more, Saudi Arabia needs to keep about \$10bn to cover the amount of Saudi riyal currency held outside banks. It also needs to cover a heavy import bill, which stood at about \$20bn a year even before the additional demands of the war

Bonn mends fences with aid for Jordan

By Mark Nicholson in Amman

MR Hans-Dietrich Genscher, the German foreign minister, yesterday rounded off a brisk three-capital tour of frontline Arab states by granting Jordan an additional DM150m (£51.9m). The aid, which follows simi-

lar grants in the last two days to Egypt and Syria, is widely seen as a "fence-mending" exercise following Germany's pledge of \$600m (£303m) of aid and military support to Israel. However, Mr Genscher's three-day tour, to which he

added Jordan at the last min-

ute, is also seen as a response to criticism in the US and some European countries of Germany's low diplomatic profile.

Mr Genscher flew out of
Amman yesterday after having also distributed grants of DM150m in Cairo and DM100m in Damascus, bringing total German financial support for coalition countries and those economically hurt by the crisis

In addition to the money, Jordan's government will have welcomed support from a western country so soon after

to DM20bn.

recent icy exchanges between Amman and the US, traditionally Jordan's central strategic ally. Washington last week said it would review financial support for the kingdom after a fiery pro-Iraqi speech by King

A senior German diplomat said yesterday that Bonn was seeking to shore up Jordan's position as a "buffer state" in

'We don't want the regime here to collapse or bankrupt itself during this war," he said. Mr Genscher held what one

German official called "condensed and unsensational" talks with King Hussein Crown Prince Hassan and Jor-dan's foreign and prime ministers, which centred on the possible shape of future security arrangements in the region after the war.

Amman has so far been bypassed in talks about such matters among western and Arab coalition partners, largely because of their shared suspicion over Jordan's stance. which mixes formal neutrality with deep pro-Iraqi feeling.



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(excluding 6 am -- 9.25 am)

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South & South-East England All week (excluding 6 am - 9.25 am) South-West England All week (excluding 6 am - 9.25 am) Wales & West of England All week (excluding 6 am - 9.25 am)

Yorkshire All week (excluding 6 am - 9.25 am) National breakfast-time 6 am - 9.25 am All week

There are two separate documents, in respect of the invitation to apply, one for the regional licences, the other for the national breakfast-time licence, and a draft licence pertaining to each of these two types of service. There are, in addition, notes on regional transmission coverage available for each region. These may be obtained on written request from The Secretary, Independent Television Commission, 70 Brompton Road, London SW3 1EY.

A number of other relevant documents are listed in the invitations to apply. These can be obtained from the ITC's Information Office at the same address. Applications addressed to the Secretary to the Commission, giving the information in the form specified in the appropriate invitation to apply document in relation to any licence applied for, together with the application fee, should reach the ITC at the above address not later than noon on 15th May 1991.

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WORLD TRADE NEWS

Britain's ECGD policy | Japanese car manufacturers reduce production 'has wasted £300m'

By Peter Montagnon, World Trade Editor

THE BRITISH government has wasted over £300m of taxpayers' money over the last 21/4 years as a result of its refusal to hedge its obligations to subsidise interest rates on £50n of export credits, senior businessmen and bankers say.

The cost of the subsidies. running at £400m a year, is borne entirely by the Treasury. but is frequently cited in Whitehall as a ground for reining in the activities of the Export Credits Guarantee Department (ECGD).

As bitterness grows over the Treasury's clampdown on the ECGD, executives in industry and the City say a significant portion of these costs has been incurred as a result of the

Organisation for Economic Co-operation and Development rules allow governments to subsidise interest payments on export credits to developing countries. Such borrowers pay a low fixed rate, while the Treasury makes up the differ-ence with the floating money market rate charged by lend-

This leaves it exposed to fluctuations in money market rates which can increase the cost of the subsidy. A corporate treasurer would routinely hedge such an exposure.

The Treasury agreed to a \$2bn (£1bn) interest rate swap programme for dollar-denominated credits in 1986 but has always resisted tackling sterling loans in this way.

Among its concerns is that

such an approach might affect the government's standing in international capital markets. It is also afraid of being seen by investors as taking a position on interest rate trends. According to one banker, however, its very inaction smacks of speculation. It involves a mismatch between

which, if perpetrated by a bank, would meet "a very unsympathetic response" from the Bank of England. An executive at one leading industrial company added that the savings could have been substantial. During the last 2%

short- and long-term rates

years, the six-month sterling deposit rate which lenders receive exceeded the five-year gilt rate by an average of 2.67 per cent. In 19 of the last 20 quarters, the short-term rate

has been higher than gilts.

A survey of premium charges carried out last year by the Export Group for the Constructional Industries shows meanwhile that the ECGD's premium on South African risk is effectively three times that of Coface of France and over twice that of Ger-

many's Hermes. The ECGD has a real problem, bankers acknowledge, in that 40 per cent of its business is with just six countries:
China, Hong Kong, India,
Indonesia, South Africa and
the Soviet Union. Instead of
pressing for restrictions on
cover, the Treasury could help the ECGD to find ways of lay-ing off this risk, bankers say. Possibilities would include

seeking guarantees from com-mercial banks and reinsurance

arrangements with other

reducing output because of the fall in the US market and slowing demand at

Yesterday, Nissan Motor and Mitsubishi Motor joined the list of companies making production cuts, and Toyota Motor, the country's largest producer, is expected to follow shortly.

The scale of the cuts is still very modest in relation to the industry's overall annual output of 13.4m units, but if it accelerates, as some analysts predict, it could have an impact on the already flagging growth rate of the Japanese economy.

About a tenth of the Japanese work-

JAPANESE motor manufacturers are

By lan Rodger in Tokyo

force depends on the motor industry for its livelihood.

"This is just the beginning of very difficult times for the Japanese car

industry," Mr Stephen Marvin, an analyst with brokers Jardine Fleming in

Tokyo, said. Mr Yutaka Kume, president of Nissan said the company would cut ship-ments to the US by 4,500-5,000 units next month, which is about a 15 per cent reduction from the normal level.

Mitsubishi Motors said it would reduce production in Japan in February and March by 3,000 units and Diamond Star Motors, its joint venture in the US with Chrysler, would cut output by 5,000 units.

A spokesman for Toyota Motor said the company was still considering its production schedule for March, but noted that its US car sales in January were down 16.5 per cent from a year earlier. "Naturally we will have to adjust production," he said.

Most companies put the blame for their moves on the fall in US demand. Mr Kume said the US market was being affected by the Gulf war. However, he also predicted that vehicle sales in the Japanese market would be below his previous estimate of 6.03m units. Sales in the Japanese market have virtually

stopped growing since last August. Mr Kume said Nissan was reviewing its capital spending plans and expected its spending in the next fiscal year. beginning in April, would be lower than this year.

To some extent, the cuts in exports to the US were to be expected, given the rapid build-up of production capacity by Japanese manufacturers there. But this structural shift is probably being accelerated by the current downturn in My guess is that they will try in keep capacity use up in the US herence it is newer and they want to depreciate it. That means there will be unequityment in the Japanese industry in the next two or three years. Mr Marsin

Domestic vehicle sales which large grown rapidly in the past three years have been affected recently by high interest rates. Mr Ken Courtis, an economist with the Deutsche Bank group in Tokyo, said consumer confidence was waning and, unless interest rates were lowered soon, the economy might grow much more slowly than the government

Government economists, however remain optimistic about the outlook at home and about a quick recovery from recession in the US.

Indian Engineering Fair flourishing in the face of the Gulf crisis

BIG crowds have been thronging the grounds of the Indian Engineering Fair in Delhi, where more companies are participating this year and more new products are on display than ever before, David Housego writes from New Delhi.

But the Gulf crisis, the travel problems faced by foreign companies, India's own foreign exchange shortage and the downturn in domestic manufacturing have all cast a shadow over

At a time when India is pressing hard to expand its exports, Mr Tarun Das, the executive director of the Confederation of Engineering Industry (CEI) which organises the two-yearly fair, says: "Where we have lost out most is that a group of 50 from all the UN purchasing agencies who were com-ing for a week [have cancelled]." Though foreign buyers have come from Europe and Africa, and there has

been a large delegation from the Soviet Union, many have stayed away. The American stands are thinly manned, as a result of the war and US government warnings against travelling to India. By contrast, British companies have come in force, with 150 businesses rep-

Under arrangements begun in 1985, to associate one big industrialised nation with the success of each fair, Britain this time is the "partner" counthan the US did two years ago.

This reflects efforts by British inditry to reverse trends through most the 1980s by which Britain lost its market share in exports and investme a country where it had once been do

The fair has become the show case for Indian industry as well as for foreign companies seeking to break into

Czechs lay down the line on energy policy

First step taken to reduce dependence on Soviet Union for gas, writes Judy Dempsey

D LANS by Czechoslo-vakia to privatise Transgas, the main trunk gas pipeline which runs through the country from the Soviet Union to western Europe, are the first step towards reducing Czechoslovakia's dependence on the Soviet Union for its gas

But the decision by the federal government, with the assistance of N M Rothschild, the UK merchant bankers, to turn Transgas into a joint stock company is also likely to have far-reaching conse-quences for central Europe's energy supplies.

Transgas, constructed by the Czechoslovak authorities in the early 1970s, and owned by the government of the Czech and Slovak Federal Republic. has an annual capacity of 73bn cu metres of gas. A third is sold to Yugoslavia, a third to western Germany and the remainder to eastern Germany and Czechoslovakia. In 1990.

the market value of gas trans-ported across Czechoslovakia

totalled \$8bn (£4bn) Since its construction, neither the Soviet Union nor those countries which received the gas paid Czechoslovakia any transit fees for use of the pipeline. Instead, under a barter arrangement with Moscow,

Czechoslovakia received payment partly in gas and partly in non-transferable roubles. Until 1989, the Soviet Union was supplying more than 11bn cu metres to Czechoslovakia. But last year, because of the Soviet Union's domestic crisis

Europe. Czechoslovakia, faced with a shortfall - its annual con-sumption totals 14bn cu metres and its own gas deposits supply no more than 500m cu metres a year - did not have



the hard currency to buy on the world market. The Russians monitored the

gas at the metering stations on Czechoslovakia's borders with Austria and Germany," said Mr Vratislav Ludvik, the director of gas and oil at Czechoslo-vakia's federal ministry of and the need for additional hard-currency earnings, it reduced its oil and gas supplies economy. "We had no say. They didn't even allow us to "We had no say. receive gas from Algeria because the Russians were afraid of the competition." to all the countries of eastern

The short-term aim Czechoslovakia gaining control over Transgas - appears straightforward. Ownership will be transferred by way of a

joint stock company to the Czech Republic and Slovak Republic. In the meantime, the Czechoslovak authorities will continue negotiations with the Soviet Union to establish what Mr Ludvik calls contracts on a proper footing. "We want to receive hard currency for use of our pipeline and based on

the evaluation of assets, there are plans to increase the annual capacity of the pipeline from its current 73bn cu metres to 79bn cu metres through capital investment in the compressor stations at Zlievce and Nitra in Slovakia. Then a first tranche of shares - between 20 and 25 per cent - is expected to be offered to European gas companies. That capital will form the backbone of Czechoslovakia's future energy policy.

"Our aim is to lock Czechoslovakia into other European pipelines," said Mr Ludvik.

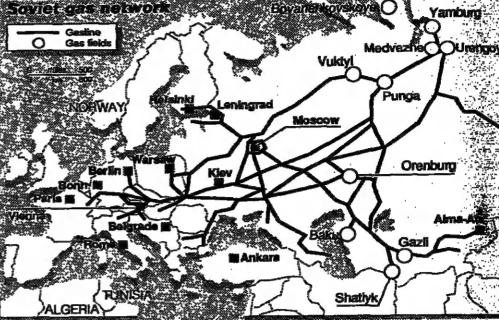
This would entail Czechoslovakia obtaining access to a

number of European pipelines.

These include the Transmed gas pipeline, Italy's main source of gas, which originates in Algeria and extends across to Tunisia and up through northern Italy; the line in Holland which supplies gas to France, Germany and the Benelux countries; the line in France, which imports liquefied gas from Algeria which is then reconverted and fed into the French network; and the Norwegian gas pipeline, which has yet to be fully integrated into Europe.

Talks aimed at linking the

Norwegian pipeline with the Algerian pipeline by the late 1990s, and integrating Europe's gas supplies, are in progress. It will take time to obtain access to this or any other pipeline. Besides us, the Poles and Hungarians will be very interested. It will reduce their dependence on the Soviet



The need to diversify its energy sources is also linked to Czechoslovakia's need for more gas, necessitated by its shift away from the use of brown coal, one of the sources of

Czechoslovakia's environmen tal problems. Mr Ludvik reck-ons that this shift in energy policy will lead to an increase in consumption by 8bn-10bn cu metres, to 22bn-24bn cu metres

There will be long negoti tions with gas companies in Europe," said Mr Luvik. "But we have no time to waste. Our industry needs reliable sup-plies of energy. Our reforms depend on that."

AMERICAN NEWS

Peruvian PM 'quits' after split | Price freeze | Unsold stocks pile up at US companies over tight economic policy

PRESIDENT Alberto Fujimori of Peru has accepted the resignation of Mr Juan Carlos Hurtado Miller, prime minister and minister of economy and finance since the government took office last July, it was reported yesterday. However, by yesterday afternoon, Mr Fujimori had said nothing pub-

licly about his cabinet.
The resignation, if confirmed, would follow a clash in the cabinet over economic pol-icy which could heavily damage normalisation of Peru's relations with the international financial community.

Mr Hurtado Miller has been heading negotiation of a refer-

ence programme with the International Monetary Fund, and seeking, with help from Mr Michel Camdessus, IMF man-

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aging director, \$800m (£404m) from a support group of friendly countries to cover Peru's immediate arrears to the multilateral institutions.

Internal cabinet disagreements over economic policy surfaced last week with the leak of an "alternative eco-nomic plan" presented by Mr Guido Pennano, industry and tourism minister. It was radi-cally different from the government line, proposing adjust-ment to the exchange rate in an attempt to relieve the beleaguered export sector.

The proposals – quite counter to the present tight fiscal programme being negotiated with the IMF – hinged on the partial dollarisation of the Peruvian economy. After indexation of salaries and

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As you'd expect, the arrive in New York in

great shape.

other key prices, the dollar and a new inti (the present currency with six noughts deleted) would have fixed parity.

Mr Pennano also proposed making immediate debt payments only to the Inter-American Development Bank, with nothing this year to the World Bank or IMF.

It has become clear that Mr.

It has become clear that Mr Hurtado Miller and Mr Pennano could not continue to

serve together.

The Lima daily Expreso yesterday reported as "almost certain" the appointment as economy and finance minister of Mr Carlos Bolons, an orthodox economist and once chief adviser to Mr Carlos Rodriguez Pastor, economy minister in President Fernando Belaunde's 1980-85 administration.

Venezuela orders spending cuts THE Venezuelan administration, concerned over weak

international oil prices, has ordered spending reductions of close to 10 per cent in its 1991 budget of \$14.3bn (£7.2bn). The government depends IT'S A PLEASURE DOING **BUSINESS ON QE2.**

heavily on the taxes it levies on petroleum exports. International price trends in recent weeks suggest that the gov-ernment's petroleum export target of \$13.2bn may be over-ambitious, and be pointing to a serious fiscal deficit.
To confront this problem, the cabinet ordered some reductions in expenditure, including cuts in the hiring of new public employees. Mr Roberto Pocaterra, minis-

urious office will cruise across the Atlantic 27 ter of finance, said the budget problems were "manageable". However, critics in the pritimes between April 4th and December. To find out more vate sector say the government is hiding the true extent of the about doing business on projected budget gap and is reluctant to make any signifi-QE2, see your travel agent, or contact Cunard

at 30A Pall Mall, London cant spending cuts.

The administration of Presi-SW1Y 5LS (071-491 3930). dent Carlos Andrés Pérez hopes to foment economic growth of 5 to 7 per cent this year, mainly through heavy QUEEN ELIZABETH2 spending by the central gov-ernment, the national oil com-And if working is easy Common to A TRANSPORT HOUSE COMMON pany and other state-owned entities.

leads Brazil to import **EC** food

By Christina Lamb in Rio de Janeiro

BRAZIL'S new price freeze is already leading to severe shortages, prompting the gov-ernment to import \$120m (£60.6m) of beef from the EC. Many shop shelves are already empty of meat, milk, rice and cooking oll as a result of the price freeze appropried of the price freeze announced two weeks ago. This fixed prices of these items at a level, so shopkeepers claim, that makes it uneconomic for them to sell, given the high cost of paying their suppliers. Those supermarkets still selling these products say they are simply moving existing stock.

Mr Romeu Tuma, federal
police chief, has threatened
legal action against cattle-raisers, who he alleges have
increased their prices by 33
per cant since last week. "We
cannot allow saboteurs to the
legargement's pricel plan per is it fair that one segment of the population gets richer at the expense of the rest," he

the growth of a black market for food have surfaced much more rapidly this time than in Brazil's last four price freezes since 1986, all of which were notoriously difficult to admin-

Mr Edgard Pereira, national economy secretary, said Brazil was negotiating with France, Italy and Germany to import 19,000 tonnes of beef at prices "lower than that practised by the internal market", in order to force Brazilian farmers to reduce their prices. He added that Brazil was also consider ing importing milk powder and rice for the same reason.

Noriega associate in plea agreement

A CO-DEFENDANT of General Manuel Antonio Notiega yes-terday pleaded guilty to one drug-dealing charge and

agreed to testify against the deposed Panamanian leader, AP reports from Miami. Mr Amet Paredes, the last main co-defendant still in custody, could have faced 95 years in prison on various charges, but now the prosecution will recommend a maximum of 10 years on one conspiracy count.

The rise in recent months is significant

STOCKS of unsold goods are beginning to pile up at US companies, indicating that production cuts this quarter could be sharper than anticipated, Michael Prowse writes from Washington.

The average ratio of inventories to sales in manufacturing, and in the retail and wholesale trades, rose to 1.53 per cent in December, the Commerce Department reported yesterday. This is compared with 1.50 per cent in November and 1.42 as after a long period of comparative stabil-ity. It reflects the failure of companies to cut inventories rapidly enough to keep pace with sagging sales.

The ratio is watched closely by econo-

mists because cuts in inventories typically account for a large proportion of the decline in gross national product during

The White House and other forecasters have cited tight control of inventories as a believe marked the start of the recession.

son for expecting a mild recession. Inventories fell by 0.7 per cent to \$810.7bn (£409.4bn) in December, but the decline was more than offset by a 2.3 per cent drop in manufacturers' and distributors' sales, to \$530.9bn.

The biggest movement occurred in manufacturers and distributors' sales, to \$530.9bn.

ufacturing, where the inventories to sales ratio rose to 1.61 per cent from 1.57 per cent in November and 1.44 per cent last August – the month many analysts

Watching and waiting on the war

The Gulf is delaying 1992's US presidential race, writes Peter Riddell

HE GULF war has delayed the start of the 1992 presidential cam-paign in the US. Four years ago, eight candidates were active in the field, making Now, nobody has yet stirred.
Candidates believe the public would resent a formal declaration during the course of what is expected to be a relatively short war. On the Democratic Party's

side, potential runners also want to see what happens in the Gulf before deciding whether to enter in 1992, or wait until 1996 when Mr George Bush cannot run again. The conventional Washing-ton view is that, if the war is protracted and US casualties

are high, then Mr Bush's cur-rent high approval in the opin-ion polls will dive. He will become electorally vulnerable, especially if the present recession does not turn out to be as mild and brief as he hopes. On the other hand, if there is a rapid and less bloody end to the war, and the economy picks up this year, then Mr Bush will be assured of re-elec-

tion, its is thought. Politics are seldom as sim-ple. The war could end by April, but the aftermath could be messy, with terrorism against US and allied targets and complicated political man-ocuvies in the Middle East. It

could be a pyrrhic victory.

A British parallel would be the miners' strike of 1984-86, which most voters regarded as a necessary, though unpleasent streets are series. ant, struggle against the brand of confrontational trade unionism espoused by Mr Arthur Scargill, the miners' leader. When the miners' union was defeated, though, the ruling Conservative Party in the UK received little political benefit in the US, most Americana regard the war as necessary, but are far from linguistic. So,

when the fighting is over. attention may return to familiar domestic issues, where Mr Bush's standing is much lower.
Yet the Democrats have their own problems. Branded for 20 years since the Vietnam war as weak on defence, they have appeared equivocal over the present war.

the present war. Democratic leaders failed to recall Congress last November when the US military build-up

Senator Lloyd Bentsen (much-praised vice-presidential candi-date in 1988), House majority leader Richard Gephardt, Nebraska Senator Bob Kerrey (wounded and decorated in the Vletnam war), Virginia Gover-nor Douglas Wilder (the first elected black governor) and Rev

Jesse Jackson.
There is also talk of pressing Senator George Mitchell, the sharp and effective Democratic



Num, Gephardt, Cuomo: Three Democrats yet to start running

By early January, when Con-gress voted, it was, in practice, too late to press for maintaining UN sanctions against Iraq. Most Democrats, including the party's potential runners in 1992 (with the significant exception of Tennessee Senator Al Gore), were against Mr Sush only five weeks ago. They have all rallied behind the war now but their dissenting votes on January 12 stand to be cited against them if Mr Bush chooses to fight a flag-and-patriotism campaign, as he

did in 1988. Possible Democratic runners include Mr Gore, Georgia Senator Sam Nunn, New York Gov-eruor Mario Cuomo, Arkansas Governor Bill Clinton, Texas

majority leader, to stand. New Jersey Senator Bill Bradley has been ruling himself out, baving been badly bruised last year when he scraped home in his re-election campaign. He needs time to rebuild his reputation.

Mr Beutsen, aged 70 and fac-ing his last chance in 1992, could be the flag-bearer if Mr Bush is in a strong position. If the president looks winerable, however, the field will widen. Voters in Democratic primaries have been regarded as left-leaning, perhaps too much so for the chances of mainstream senators Gore or Nunn. Even so, the latter has been trying to widen his appeal by his stand on the Gulf crisis and by shifting his views

on abortion rights towards a pro-choice position. He is also developing a domestic platform so that he is not seen only as a southern conservative, strong

· 公介生科基

3 (3.23)

Mr Cuomo remains as enigmatic as ever. He has distanced himself from Washington politicisms by criticising the federal budget deal of last autumn, but he will have to sort out New York state's chronic budgetary problems before he can put himself forward.

Mr Gephardt at first ruled himself out when he became House majority leader in June 1989, but he has been behaving as a possible candidate, putting forward populist, anti-foreigner economic positions. Most sig-nificant of all, House Speaker Tom Foley said this month he would have no objections to Mr Gephardt retaining his House post while seeking the presi-

dency.
Of the others, Mr Kerrey may be the new face of 1992, or while governors Clinton and Wilder look more plausible as possible vice-presidential candidates (especially the lat-

A widespread Washington view is that Mr Jackson has passed his political peak, but he still has appeal in the black community, which is much less supportive of the war than the white projects in the US the white majority in the US. On the Republican side, Mr Bush, at present, looks assured of renomination. However, the party split last autumn over higher taxes and there is still talk among conservatives of fielding a nominal opponent to ensure Mr Bush does not stray too far from their beliefs.

Everyone is waiting and watching. The politically active in the critical early states of laws and Market of states of Iowa and New Hamp-shire are feeling neglected, but they will not have to wait for

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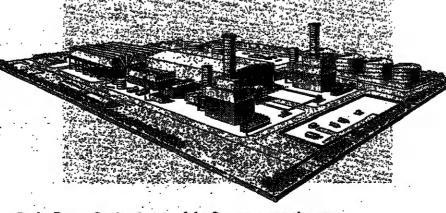
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I want to take the initiative a step further, which is why I am now appealing for other British companies to join us in providing this help for our troops. A minimum contribution of £10,000 will buy 1,000 cards. Each card will pay for two or three short calls or for an eight-minute call home.

If you want to contribute, please telephone 0800 300 777 for further information. If your company wishes its name to appear on the cards, this can be arranged. We are making arrangements with Forces charities for gifts to be treated as charitable donations. When the crisis is over, any surplus funds will be donated to the Gulf Trust.

I hope you will join us to help maintain the important link between British

Forces and their families.



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INTERNATIONAL NEWS

India sells foreign securities to pay for imports

By David Housego in New Delhi

INDIA has sold virtually all its holdings of foreign securities in order to finance imports and to avoid securities in order gold reserves to provide additional sacked corporate bonds and issues by defaulting on payments of interest or principal on its foreign debt.

The full seriousness of India's bal-

ance of payments crisis is only now coming publicly to light, with the release by the Reserve Bank (central bank) of figures on recent movements of foreign holdings.

These show that the Ministry of Finance began selling foreign securities—held as backing for the cur-

gold reserves to provide additional cover for the currency. Holdings of Rs15.6bn (£421.6m) that

the Reserve Bank maintained at a constant level through 1989 and 1990 had fallen to Rasbin by the end of last November and to Rasbin on February 1. There is a long-standing legal minimum of Rasbon that the bank must hold in farstern sagnificates heading hold in foreign securities as backing

for the currency.

Under its statutes, the only foreign

multinational institutions.

Analysts point out that the central bank was bound to have been at a disadvantage in selling its portfolio in such a hurry.

The sale of the securities, coupled

with the revaluation of India's official gold, came shortly after Moody's, the US credit rating agency, downgraded India's rating by two points to BAA-1. This virtually blocked India from rasing fresh commercial borrowings

Observers believe that India came close to technical default on interest payments on its foreign debt in January, before it drew on \$1.8bn from the IMF as the first tranche of a stand-by credit and on a loan from the Contin-gency Compensatory Finance Facility

Though this has provided tempo-rary relief, the foreign exchange position will remain precarious until India completes negotiations for a second tranche borrowing from the Fund of about \$2bn.
The Fund is waiting to see the

shape of the budget that the govern-ment of Mr Chandra Shekhar, the prime minister, is to present to parliament at the end of the month, before

it takes a decision.

Though Mr Yaswant Sinha, the finance minister, has said that the deficit would be cut to 6.5 per cent of GDP from 8.3 per cent this year, there is some doubt whether the govern-ment has the will to do this.

Japan Interest rates (%)

The data bank said the number of bankruptcies involving heavily indebted companies is rising, but failures caused by

labour shortages remain signif

as retail sales fall By Kevin Brown in Sydney

Unemployment at

8.4% in Australia

PROSPECTS of an early recovery from Australia's recession appeared to recede yesterday, as gloomy figures for unemployment and retail sales underlined the weakness

of its economy.

The government said unemployment increased by 36,000 to 542,148 in January, lifting the unemployment rate from 8.1 per cent to 8.4 per cent, the highest since March 1987.

Equally worrying for the government, the participation rate, which measures the proportion of the working population who are working or seek-ing work, was only 0.1 points lower, at 63.8 per cent.

Some economists say unem-ployment could reach 10 per

cent by the third quarter.

The government also said yesterday that the value of retail trade fell by 0.9 per cent in December, and by 0.4 per cent for the three months to December - only the second December - only the second quarterly fall since 1965.

Analysts said the weakness of retail trade suggested that private consumption would also be negative in the December quarter. Combined with probable falls in business and housing investment, the fig-

ures indicate that private demand for the quarter may

also be negative. The one piece of good news for the government in this week's official figures is that the weak retail trade numbers support the view that the 2.7 per cent increase in the Consumer Price Index for the December quarter, announced on Wednesday, is unlikely to

be repeated. Most economists expect the annual rate of inflation to fall from 6.9 per cent to around 6 per cent by June, and to drop

be little more than 5 per cent by the end of the year.

Sydney-based journalists employed by the John Fairfax Group of newspapers, went on strike vesterday in protest against alleged editorial interference by the company's receivers. Journalists from the Sydney Morning Herald, Australian Financial Review and the Sunday Sun-Herald voted to strike until Sunday.

The dispute follows the refusal of Mr Des Nicholl, the Deloitte Ross Tohmatsu accountant appointed as receiver, to sign a charter of editorial independence drawn

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Daewoo shipyard strike ends

WORKERS at Daewoo WORKERS at Daewoo Shipbuilding and Heavy Machinery. South Korea's second largest shippard, yesterday ended a six-day strike after agreeing a new contract with management, John Ridding reports from Scarl ding reports from Seoul. Management accepted union demands for annual bonuses

equivalent to six months' pay and for long-service allow-ances. Management also agreed to consult the union before disciplining workers.
Yesterday's agreement finally completed four months of negotiations between union leaders and management and

resolved 132 points of conten-The new contract will be voted on by the union membership on February 19.

Investors believe an easing of monetary policy is on the way

Japanese interest rate cut ruled out

By Stefan Wagstyl in Tokyo

MR Yasushi Mieno, governor of the Bank of Japan, yester-day ruled out any rapid move to ease interest rates despite cuts in official rates this month in the US and the UK. Speaking at a committee of

the Diet (parliament), Mr Mieno said he would continue to watch the effects of previous rate increases, the last of which occurred last August, when the central bank raised the Official Discount Rate to 6 per cent.

However, many investors believe the central bank could be starting to prepare for a rate cut. Long-term and short-term

interest rates have been falling since hitting peaks last

The recent stock market rally, which extended yesterday into its eighth day, has been partly inspired by a belief that an easing of monetary policy is on the way. Some economists have

noticed subtle changes in the comments of central bank offi-cials, who have acknowledged that high interest rates are having an effect in the finan-cial markets in bringing down stock and land prices and reducing the growth of the

money supply.

The central bank is con-cerned that while it has established a tight grip on the money supply, inflationary pressures in the domestic economy remain strong, especially those caused by labour short-

Trade unions are about to launch their annual wage offensive, seeking rises of 84 per cent compared with just under 6 per cent achieved last

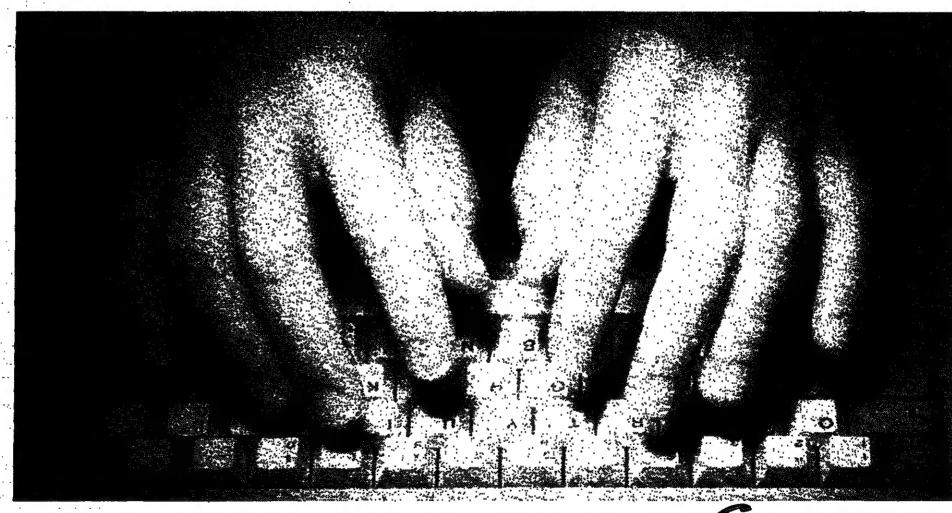
Yesterday, the central bank published its monthly report on wholesale prices showing prices in January rose 2.1 per cent compared with the same

Demands for rate cuts are likely to multiply as high interest rates drive more companies into bankruptcy.

According to Teikoku Data Bank, a private research body, the number of corporate bankruptcies rose last month for the fourth month in a row. The total of 646 was 42 per cent more than in January last year. Their total liabilities were Y642bn (£2.52bn), the second highest figure on

record. The collapse of Nanatomi, a stock market and land investment group with debts of

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Children of Filipino overseas workers wear paper gas day to demand the government relocate their fathers working in Eastern Saudi Arabia from the Gulf war zone

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Legal web traps Manila sell-off

LEGAL questions are preventing the sale of 60 busi-nesses held by the Asset Privatisation Trust, the chief counsel of the government body said yesterday, Greg Hutchin-son writes from Manila.

The trust, set up in 1986 soon after President Corazon soon after President Corezon
Agnino came to power, had
sold 175 of the 399 assets
inherited as had debts from
the state-owned Philippine
National Bank and the Development Bank of the Philippines, Mr Florello Azura said. The assets range from factories to hotels to

blocks of land. The most valuable said to be sold so far is the Nonoc Nickel mine and smelter for more

EUROPEAN TRANSPORT in the 1990's

The FT proposes to publish this 22nd March 1991.

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Germany's trade

surplus down

GERMANY'S trade surplus in

December fell by 67 per cent,

and for 1990 as a whole by 20 per cent, despite a 21 per cent rise in weapons exports during

Mr Egon Hölder, president of

the federal statistics office, gave details of German weap-

ons exports for the first time,

apparently in response to the

interest in llegal German exports to Iraq. He said legal exports of weapons had risen in value to DML8bn (2620m) in

1990, representing 0.3 per cent of total exports. Some analysts, using a broader definition of weapons, believe the figure to be much higher.

Mr Hölder said two-thirds of

the weapons go to states in the

North Atlantic Treaty Alliance, with Norway the biggest importer followed by Turkey, the Netherlands and France.

There have been no legal weap-

ons exports to Iraq since 1961.
The trade surplus for 1990 fell from DM134.6bn to

DM107.3bn with imports, many

of them destined for new cus-

tomers in east Germany, rising

nearly 5 per cent and exports easing 0.2 per cent.

The annual surplus for west

Germany alone fell by 32 per cent to DM92.1bn, the lowest level since 1985. In east Ger-many, included for the first time in the official statistics,

exports fell by 7.4 per cent to

DM38.1bn, but imports fell by 45 per cent to DM22.9bn. About

By David Marsh in Bonn

THE Bonn Finance Ministry

yesterday put forward plans for a government budget defi-cit of DM70bn this year. At the

same time, it increased pres-sure on federal states in west

Germany to provide more

Bonn plans for budget

deficit of DM70bn

the year.

by 20 per cent

By David Goodhart in Bonn and Andrew Fisher

per cent of imports are still traded with former communist

According to separate fig-

ures released yesterday, indus-

trial production in east Ger-

many fell a further 10 per cent in December after slight increases in the previous three

months. However, industrial

orders rose 5 per cent, indicating a potential stabilisation.

half of the west German total, alipped by nearly 1 per cent. Unusually high import growth rates were recorded for products in heavy demand in east

(12 per cent).
The current account surplus

for 1990 dropped from DM104bn to DM72bn, but only the second half of the year included east Germany. That is a slightly sharper drop than that earlier estimated by the Economic Minister.

Prices in Germany rose by

0.6 per cent in January taking the annual inflation rate to 2.8

per cent. That is a relatively steep rise for a single month, but less than the 0.7 per cent originally calculated. The ann-ualised rate remains the same

as December and is down on

November's 3 per cent. The biggest increase in January

was in energy and groceries.

nomics Ministry.

Imports into west Germany from the EC last year rose 11 per cent, while exports to the EC, which account for about

countries.

Peter Gartiand

The working British expatriate is not an exotic or extraordinary species. Rather he is an ordinary person doing an ordinary job in an out-of-the-ordinary place. A different lifestyle can bring different problems. In the main, these are still ordinary problems, though the solutions are likely to be special, taking into account expatriate needs.

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WORKING ABROAD is a book written for the ordinary man - the average working expatriate who is either currently abroad or contemplating the move. Clearly set out, this book will help you tackle the issues of:

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funds for restructuring the east of the country, Against the background of fast deterioration in the finances of east German states (Länder), Mr Rudolf Seiters, chancellery minister, said that west German Länder would have to contribute more to the

costs of reunification. The Finance Ministry said net total of DM80bn in spend-ing linked to unification, and DM11bn in outlays caused by

According to last year's fig-ures - which are not fully comparable because of changes in budgetary patterns caused by unification on October 3 the central government in 1990 registered a deficit of DM48.8bn on expenditure of DM380bn.

Last year's deficit was well below the end-1990 estimate of DMS7bn, because of hold-ups in spending on east Germany. The draft budget is to be presented to the cabinet next week, this year's DM70bn deficit but will retain a heavy element would arise on budget spending of DM399.7bn, including a possible tax rises.

EUROPEAN NEWS

Hungary hosts anti-Warsaw Pact summit

By Nicholas Denton in Budapest

THE leaders of Hungary. Poland and Czechoslovakia meet today in Visegrad, near Budapest, to adopt a common stance towards the dissolution

of the Warsaw Pact.

Hungarian officials organising the summit say the three
countries will press for the
quick dismantling of the political wing of the pact after the
proposed April 1 deadline for
the dissolution of the military

Earlier this week, Soviet President Mikhail Gorbachev pre-empted his east European counterparts by unexpectedly announcing, and bringing for-

ward its dissolution by April. However, a Hungarian foreign policy expert believed that Mr Jozsef Antall, the Hungarian prime minister, Mr Lech Walesa and Mr Vaclav Havel, the Polish and Czechoslovak presidents, would have to anticipate the possibility that the Soviet Union might insist on the prolongation of the political wing of the Warsaw pact in return for its recent initiative. All three want the complete disso-lution of the organisation by

the end of 1991. Today's trilateral summit comes as the participants try to insulate their countries from

the Soviet Union, the collapse of trade within Comecon, the Soviet-led trading system, and political uncertainty in the Bal-

LIMUMACE --

The main aim was to prove the stability of the region to western governments and

"We have to demonstrate that we can work together... to show that there are at least some east Europeans who don't fight each other," said an adviser to Mr Antall.

The leaders also hope to give a political impetus to talks on an "open free-trade zone" to

the conservative backlash in help intra-regional trafe. which fell sharply last year, and to make up for the college. of Comecon.

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The free trade zone was a public relations exercise" to please the International Monetary Fund and the EC about which no one was very enthusiastic, said Mr Laszlo Cashe, head of the influential Bridge

Group of economists. Echoing the private view of many officials that Hungary would only lose its lead by being grouped together with its ... neighbours, he added: "It is in our basic interest that we be.

Germans remember Dresden



German President Richard von Welzsäcker at a ceremony in the early hours of yesterday to mark the destruction of Dresden in the Second World War. Mr von Weizsäcker joined 10,000 people in a march with candles to the Frauenkirche, the church in the centre of the former East German city left as a ruin to commemorate the bombing by allied aircraft that killed more than 35,000 people.

Sweden moves to revive growth

SWEDEN'S Social Democratic government yesterday unveiled a broad-based business policy designed to revive economic growth as the country confronts possibly its worst postwar recession.

already underway. Other mea-sures have included tax reform, a planned membership application for the European Community, and a delay in shutting down nuclear reac-

tors.

The centrepiece of the programme is a SKr100bn (£9.2bn) project to improve transport, including railways, roads and

nications, particularly the mobile telephone network.

mobile telephone network.

Rules limiting market competition, particularly in the agricultural sector, will be abolished or modified in an effort to bring down the inflation rate. Market-sharing in the food sector will be prohibited, while import barriers against agricultural products will be reduced. Domestic air traffic will also be gradually traffic will also be gradually deregulated.

The government reaffirmed its promise to ease its tight control over foreign corporate takeovers in Sweden, explain-ing that rules would conform to practices within the EC. But it said it would not release con-crete proposals on the issue until the spring. The government also took a cautious stance toward relinquishing control over several state util

It said the National Power Administration, which supplies electricity, and the state for-

under state control later.

New orders to Swedish industry fell 25 per cent in December from a year earlier and were down 18 per cent

By John Burton

A programme to make the economy more competitive is

municipal mass transit systems, as well as telecommu-

astry agency, Domanverket, will be transformed into lim-ited companies in 1992, but they will remain under state ownership. Swedish Telecom and the state railways may also became limited companies

Spain begins cautious descent to soft economic landing

ing off inflationary pressures, the Bank of Spain appears to have initiated a cautious descent towards what analysts called yesterday a "soft landing" of the high domestic interest rates.

Treasury bills were brought down yesterday by 20 basis points to 14.32 per cent in the wake of Wednesday's decision by the Bank of Spain to shave 0.2 per cent off its base lend-

DIFFERENCES were narrowed in Italy's bitter dispute over

capital gains tax on equity trading during a meeting yes-terday between Mr Rino For-

mica, the finance minister, and

stock exchange representatives.
The confusion over the tax, which is now in its third version, has led to a severe drop

in business on the country's

stock exchanges. It has also provoked the threat of strikes by floor traders, who took

day, Bankinter, a pace-setting medium-sized bank linked to Banco de Santander, lopped 25 basis points off its prime rate to have it stand at 12.85 per cent and the Madrid Bolsa's rese by 2.4 mints for the secrose by 2.4 points for the sec-ond day running. The decision to ease the

pressure on the peseta is dic-tated by what analysts termed "extremely strong" capital

Progress in Italy's equities tax row

industrial action last December in protest at the slow pace of

bourse reform.

At the meeting, Mr Formica indicated a willingness to revise his latest capital gains tax decree, introduced at the end of January, in the light of criticisms by brokers and floor traders that it is even more complex and punitive than its produces are although the floor.

decessor. Although the floor

traders have temporarily suspended their strike, Mr Tito Rainis, the chairman of the

TORN BETWEEN easing an over-strong peseta and warding off inflationary pressures, the Bank of Spain appears to have initiated a cautious descent towards what analysts relief property of the pest weeks that have pushed Spain's currency to the upper limits of the European Exchange Rate medium-sized bank linked to descent towards what analysts relief length land. Bank of Spain appears to have pushed Spain's currency to the upper limits of the European Exchange Rate medium-sized bank linked to descent towards what analysts relief length land. Bank of Spain appears to have pushed Spain's currency to the upper limits of the mumbers out of work in have pushed Spain's currency to the upper limits of the monthly increase in the job-monthly increase in the power cent. Sector. The consumer price index rose last month by 1.2 monthly increase in the pushed Spain's currency to the upper limits of the mumbers out of work in have pushed Spain's currency to the upper limits of the monthly increase in the job-monthly increase in the job-monthly increase in the job-monthly increase in the past weeks that have pushed Spain's currency to the upper limits of the upper limits of the development of the monthly increase in the pest weeks that have pushed Spain's currency to the upper limits of the upper limits

The capital inflows followed the lifting of a 25 per cent withholding tax on bond yields at the start of the year. Moreover, the unions have redoubled calls for a more

floor traders' association, said that a final decision depended on the amendments which the Finance Ministry would make. Earlier this week, the

finance committee of Italy's

lower house of parliament put forward a series of modifica-

active labour force.

Official caution over a meaningful reduction of interest rates novertheless remains in place. It has been fuelled by a 14 per cent month-on-month money supply increase in Jan-uary and by a 27 per cent surge in credit to the private

PORTUGAL is to resume its

privatisation programme which was halted last month because of the Gulf war. Pat-rick Blum writes from Lisbon. Mr Miguel Beleza, the

finance minister, was due to announce the programme's resumption last night at a con-ference in Lisbon on privatisa-

Portugal prepares to resume

its privatisation programme

road," said Mr Jaime de Pinies, chief economist at Chase Manhattan's Spanish subsiduary, "Its ERM commit-ments point it towards a relax-ation of its tight monetarist measures, but domestic considerations point to a continuing tightening of credit."

which includes the sale or par-tial sale of several banks,

many more sell-offs were

turing groups and utilities. Since the programme started in 1989, shares in eight compa-nies have been sold and until the outbreak of the Gulf war sought to conserve the German regime for Deutsche Airbus. In exchange, the Airbus pariners undertook not to introduce any new foreign exchange support mechanisms. They also, implic-itly, made it clear they would shelve their own objections to

tions to make the new tax more palatable. The proposals included a reduction in the 20 planned. The programme will resume next month with the sale of shares in Alianca, an insurance company already 49 per cent privatised. tion strategies. and 25 per cent tax rates, and steps to soften the effect of cap-ital gains on employees buying The conference was organised by Lisbon's Technical University with support from the Finance Ministry. Portugal has shares in their own companies.

Bitterness is mounting in an Asian outpost of Gorbachev's empire, Jo Carley writes

A SMALL ceremony almost took place this week on Dushanbe's central Lenin Square to mark the anniversary of last February's violent unrest in the Soviet central Asian republic of Tajikistan, when at least 25 Moslem demonstrators were

gathered in the square, hoping to lay photographs and flowers on the spot where their rela-tives died.

But a state of emergency is still in force in Dushanbe, and anything which smacks of an unsanctioned meeting or dem-onstration is banned. The moment the families laid their bundles on the wet tarmac, the articles were seized by waiting soldiers, ripped up and thrown away. The women themselves were pushed off the square, and then briefly detained. "They told us that commem-

orations were forbidden - we

had to forget the shooting," said one of the weeping women, whose 17-year-old son had died there.

leaders of the Soviet republic's main opposition groups, the 7,000-strong Democratic Party, and Rasto-khez (Renaissance). the nationalist and anti-Communist popular front, were summoned by the chairman of the supreme soviet, Mr Kadriddin Asianov, and bluntly told

commemoration of the tragic events one year ago has left the opposition groups increas-ingly bitter, not least since they claim the event has

killed (in January) there was an international outrage. But when twice or three times as many (the Democrats claim the

Islamic Party, an organisation which has now been formally declared unconstitutional. In a strongly-worded report two weeks ago, government investi-gators alleged that the leaders of these groups had organised

claimed that the riots were part of an attempted Islamic

government.

Nevertheless, the official version of events has been accepted by many Tajiks.

There is widespread belief that extremist Islamic and nationalist groups pose a serious threat to political stability, particu-larly since Tajikistan is offi-cially presented as one of the poorest Soviet republics (a sug-gestion, which isnores the gestion which ignores the booming but unmeasured

shadow economy).
The republic's 50,000-strong Russian population has inter-preted last year's disturbances as evidence of growing anti-Russian sentiment.
The official version of the

events is angrily rejected by the opposition groups them-selves. Mr Johirri Abdujabbor, leader of Rasto-khez, insists that his group did not organise the riots or demonstrations. Indeed, many in the Rasto-khez movement claim the riots were deliberately provoked by the government itself, to provide an excuse to clamp down on the growing opposition to Communist rule.

"What we saw in Dushanbe is in a pattern that was repeated in Baku, Tbilisi and now in Vilnius," said Mr Yusufov. "It is Communist Party imperialism which is to blame." The opposition also claims that much of the fear of anti-Russian aggression and religious extremism has been artificially whipped up by the government-controlled media.

They are now demanding that an independent human rights group should investigate

US seeks Gatt ruling on Airbus subsidies

By Peter Riddell in Washington and David Gardner in Brussels

THE US is seeking a formal ruling from the General Agreement on Tariffs and Trade organisation about whether the German government's support for the European Airbus programme violates its rules on subsidies. If the ruling is against Germany, the subsidies must be ended.

The action, though signalled In advance, dents hopes expressed only two weeks ago in Brussels that the long-running dispute over Airbus subsidies was within sight of settlement. The revival of the dispute is part of a pattern of deteriorating trade relations between the EC and the US, aggravated most of all by the row within the Uruguay Round over farm subsidies.
In announcing the lodging of

a formal complaint, Mrs Carla Hills, the US trade representative, said talks to resolve the dispute had failed. She said that with no new European proposals in more than six months, and the rejection by the Europeans this week of a fresh US offer, "we must doubt the ability of the Community to reach any agreement that disciplines future subsidies".

The immediate point at issue is the Bonn government's guar-antees to Daimler Benz against losses on adverse exchange rate movements. The German programme is wholly inconsis-tent with the Gatt subsidies code specifically prohibiting such export subsidies," Mrs Hills said.

This is part of a broader argument about the level of government subsidies by the four participants in Airbus -Germany, France, Britain and Spain - in view of growing concern by Boeing and McDon-pell Douglas.

nell-Douglas. Mrs Hills' office said that, in addition to the specific com-plaint about currency subsidies, it was also reviewing pos-The US said yesterday the

Airbus programme had received, or is committed to receive, direct government support worth nearly \$20hn, putting US aircraft manufacturers, who receive no government support, at a disadvantage. The Europeans argue that the US producers are helped through large Pentagon contracts.

The latest EC proposal

past US government support for Boeing and McDonnell-Douglas, but seek a pledge of no further indirect support.

Belgians under fire on EC treaty By David Buchan in

BELGIUM has provoked sharp disagreement among its EC partners by proposing the revi-sion of the Treaty of Rome to include a common industrial, as well as economic and mone-

as wen as economic and mone-tary, policy.

Mr Willy Claes, Belgium's socialist deputy prime minister in charge of economic affairs, last week submitted a proposal to the Inter-Governmental Con-ference on political union call-ing for the Community's coning for the Community's com-petence to be extended into industrial policy.

His paper proposed multi-annual programmes, clarification of EC rules under which governments can aid their industries and possible recourse to "temporary tariffs designed to promote the development of high-tech industry". It got a predictable drubbing from British, German and Dutch officials who designed in a constant of the state of the sta cials who decried it as a new version of Gosplan dirigisme but some support from southern countries.

The Belgian initiative coincides with a rather different German move, in the other IGC on economic and monetary union, to write a preference for privatisation into the treaty.



See today's Top Opportunities page.



ELECTRICITY ACT 1989:

PROPOSED 1901 RENEWABLES NON-FOSSIL FUEL OBLIGATION

The Secretary of State for Energy has announced his intention to make an Order under Section 32 of the Electricity Act 1989 to impose a further renewables Non-Fossil Fuel Obligation on the Regional Electricity Companies of England and Wales in the Autumn of 1991.

Generators interested in contracting for the purpose of the proposed Order are reminded that FRIDAY 22 FEBRUARY 1991 is the closing date for registering for a Tender Pack with the Regional Electricity Company in whose area the project is to be located.

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CAL Futures Ltd Windsor House 50 Victoria Street ondon SW1H ONV Tel: 071-799 2233 Massacre haunts Soviet Moslems of Tajikistan

Elsewhere in the city, the shot dead by Soviet soldiers. The families of the victims

that meetings were banned.

The attempt by the Communist government to curtail attention.

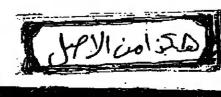
received scant international When 13 Lithuanians were

death toll could have been 50) were shot here by the army, hardly anyone said a thing," said Mr Shodmon Yusufov, leader of the Democratic Party. "Because we are Moslems in

Asia, Europeans think we brought it on ourselves." Furthermore, the crucial questions about the event who organised the demonstra-tions, and who ordered the shooting - remain unresolved and highly controversial.

he government blames the event on Rasto-khez and the fledgling the unrest as an attempted political coup to replace the present president, Mr Kakhar Makhkamov. The report also

Last August the government-controlled local television net-work broadcast the trials of some heavily-bearded mullahs, who allegedly had been plot-ting to establish an Islamic



Number of repossessed properties hits record

By John Authers

15 159

HOME LOANS institutions last year repossessed 43,890 houses — almost three times more than in 1989 and the most since

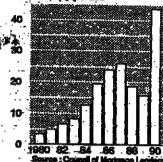
records began in 1979.

Repossessions accounted for 0.47 per cent of all home loans. known in the UK as mortgages. The number of property buyers with mortgage arrears of more than 12 months also rose sharply, from 13,480 in 1989 to 36,100 in 1990.

The Council of Mortgage Lenders (CML), which amounced the figures yester-day, said high interest rates and the slumping property market were to blame.

Mr Mark Boleat, director general of the CML, said: "High interest rates of them-

Mortgage repossessions Thousand properties



seives create severe difficulties for many borrowers while adding to the pressures faced by those with other problems." Higher interest rates and stagnant house prices, which ruled out selling the house as an attractive option, forced some of these people into sur-rendering their house. Surveys by lenders show

that arrears problems have mostly hit young professionals in the south-east, but are now spreading throughout the country.

According to the Lord Chan-cellor's de Ament, the biggest rise last year in legal actions concerning mortgages was in London, where the number of cases increased by 110 per cent

In the rest of England and Wales the average increase in court cases was 63 per cent.

UK ECONOMY

Inflation proves stubborn as unemployment climbs

UNEMPLOYMENT in Britain rose by 46,200 to 1.9m in January amid signs that the recession is taking longer to squeeze inflation out of the economy than expected.

A raft of official figures and the Bank of England's latest quarterly bulletin provided the government with clear evidence that high interest rates were pushing the economy fur-ther into decline. They also showed that reces-

sion has yet to curb high wage settlements which threaten to undermine the government's priority of bringing down infla-

With the news of unemployment's tenth consecutive monthly rise came evidence of of sharp cuts in manufacturing investment and output.

Government figures showed that investment slumped by 15 per cent in the last quarter of 1990 compared with a year ear-

Manufacturing output in the final three months of last year dropped by 3 per cent com-pared with the previous quarter, the biggest rate of decline since early 1981. Last month, Britain's unem-

ployment rate rose to 6.6 per cent from 6.5 per cent in December, according to Department of Employment figures. Without adjustment for normal seasonal variations, the jobless total reached 1.96m

after a rise of 109,366 in Janu-

ECONOMIC developments in

Germany and the weak dollar

exchange rate could pose an awkward dilemma for Ger-many's partners in the

exchange rate mechanism

(ERM) of the European Mone-

tary System, the Bank of England said

In its latest quarterly bulle-

tin, the Bank said the other ERM countries might have to strive for lower inflation than

Germany if the EMS is to

adjust to the pressures caused by German unification.

In the conditions of a float-

ing exchange rate system, the

By Peter Norman, Economics Correspondent

ary, the largest monthly

increase for five years.

The department said the underlying growth in unem-ployment was around 60,000 a

Unemployment in Britain is widely forecast in the City to reach at least 2.5m by the end of this year. Other employment department figures released yester-day pointed to continued

strong wage inflation.

The underlying increase in average earnings across the whole economy was 9.75 per cent in December, unchanged for the third consecutive month. With many pay settle-ments this year clustering above 10 per cent, City economists expect average earnings to rise even higher in January. Mr Michael Howard, the employment secretary, warned

in manufacturing were rising faster than those of international competitors. Falling productivity and ris-ing average earnings pushed unit wage cost growth over the year to December to 12.5 per cent from November's 11.6 per

that the UK's unit wage costs

cent - the highest for ten The Bank also warned that a sharp downward adjustment in pay settlements was needed for Britain to avoid further losses in competitiveness and additional increases in unemploy-

Germany's partners face dilemma

increased demand and high fis-

cal deficit triggered by German

unification might have been expected to lead to a nominal appreciation of the value of the

D-mark as a mechanism of

transferring demand from Ger-

many to the other ERM countries, the Bank said.

Because there is a determi-nation to avoid currency realignments in the ERM, "the

necessary real adjustment

would then call for lower infla-

tion in Germany's partners

than it experiences itself." the

The Bank said that Ger-

So far, the Bank said, there was little concrete evidence that pay settlements had adjusted to the new regime of full EMS membership or that the recession had any signifi-

cant effect on earnings growth and underlying inflation. Although the Bank said the recession was worse than expected, it did not expect it to be very deep or long. There were no worries in

Threadneedle Street that

Britain is facing a 1930's style On the other hand, the Finance Houses Association, whose members lend to industry and consumers, said the worst of the recession was still to come. It said defaults on loans were growing and that lending had declined sharply

in the last three months.

There was fresh alarm in the UK motor trade as it became clear that new car sales so far in February have fallen to a level nearly 40 per cent below those of a year ago. Sales of light commercial vehicles are even harder hit, running at nearly one half of

the year-ago. Ironically, the new worries coincided with statistics released by the Society of Motor Manufacturers and Traders yesterday showing that UK car production last month was up 8.3 per cent, as a result of sharply rising exports. Lex, Page 18

many's projected fiscal deficit of around 5 per cent of gross

domestic product this year

should be supportable. But it warned that it is "especially

important" that the German

government achieves its announced DM35bn of expendi-

ture cuts and keeps the deficit

Hinting that any other course might result in higher German interest rates, the Bank said: "Otherwise the

growing deficit would imply that a further part of the bur-

den of containing inflation be

borne by monetary policy."

within acceptable bounds.

BRITAIN IN BRIEF



Tories split on plans to alter poll tax

Government efforts to replace or overhaul the community charge, or poll tax, have stalled amid growing evidence that there is no consensus among either ministers or Conservative MPs on an alternative system of local

Ministers involved in the review of the tax announced in December by Mr John Major, prime minister, see no significant progress Mr Michael Heseltine environment secretary, charged with making the poll



Michael Heseltine: Whitehall departments objected to ideas on poll tax reform

forward a number of suggestions since his appointment as Environment Secretary, but all have run into strong objections from other Whitehall departments, most notably the Treasury.

Hopes within the Department of the Environment that a reduced flat rate charge could be combined with a property-based tax have run into strong objections from the Treasury, with one insider describing the plan as an "administrative nightmare."

Action urged on BT's relative outpatients

Positive management action could lead to significant efficiency gains in National Health Service outpatient services, according to a National Audit Office report. Large variations in the time

patients wait for their first routine appointment are shown in a NAO survey in the report. These range from 1-5 weeks at St James's University Hospital, Leeds, to 16-22 weeks at Chester Royal Infirmary. Once patients reached the hospital, says the report,

waiting times were a "significant problem." The average waiting time was 30 minutes or less in 53 per cent of the clinics surveyed and patients had to wait more than an hour in 7 per cent of clinics.

Nine community forests planned

Nine more community forests to be developed near major urban areas have been announced by the government as part of a joint initiative by the Countryside Commission and Forestry Commission.

The new forests will be near Bedford and South Hertfordshire north of London, Bristol and Swindon in the west. Cleveland and South Yorkshire in the north-east Manchester and Merseyside in the north-west and Nottingham in the Midlands.

Labour fails to halt arms aid

The opposition Labour party has failed to in an attempt to prevent companies exporting arms to politically-unstable regimes being offered government insurance to cover

Trade spokesman Ms Joyce Quin told the committee on the Export and Investment Guarantees Bill that last year equipment which could be used for military purposes was exported to Iraq with insurance from the government's Export Credit Guarantees Department

(ECGD). But Trade Minister Tim Sainsbury said that the department had no role in export controls and that the important control was the licensing of military exports.

The price of British Telecom's services increased compared with those of France and Germany over the past year. according to figures published by Oftel, the regulatory body. However, Oftel notes that the company's position has improved relative to that of

prices rise

Between August 1987 and January 1991, France Telecom's prices have fallen relative to BT's by over 20 per cent and the German Bundespost Telekom's prices

by over 10 per cent.
The opposition Labour party
has called for British Telecom's pricing policy to be referred to the Monopolies and Mergers Commission, the monopolies watchdog.

Changes plan for Channel 3

The independent Television Commission is to recommend ITV companies to appoint a central scheduler, who would control a budget of more than £450m, to co-ordinate network programming for Channel 3, as ITV will be known when the new licences come into

force in 1993. Until recently the ITV network schedule was dominated by Thames, LWT. Central, Granada and Yorkshire, which were guaranteed the right to sell programmes to the network. Smaller companies complained about the system. It has since been modified and the network schedule is now drawn up by representatives of 10 ITV

Minister imposes export ban on Constable painting

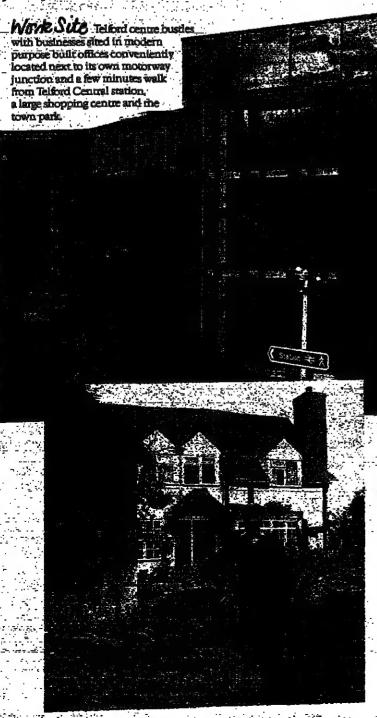


Mr Tim Renton, the Arts Minister, has imposed a temporary export ban on "The Lock" (pictured above), one of John Constable's most famous paintings. An art gallery or museum in the UK has until April 7 to raise the £10.9m now needed to keep the painting in the UK.

"The Lock" shows a scene on the River Stour in Suffolk, eastern England. The painting was sold at Sotheby's last November for £9.8m to a Sotheby's director, Baron Thyssen, who intended to add it his collection in Lucarne. Switzerland.

Lucerne, Switzerland.

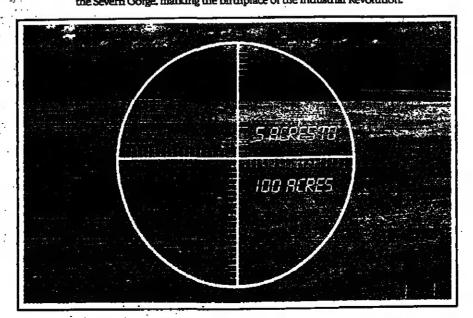
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Washington irritated by traffic dispute

British Airways defies US ban on Atlantic fare cuts

Skinner: 'to go extra mile'

approval to transfer Pan Amer-

ican and TWA landing rights

at London's Heathrow airport to United Airlines and Ameri-

can Airlines. Mr Malcolm Rifkind, the transport secretary, said he

had been surprised by the US

decision. It was "perverse" for the US authorities to link air

fares with negotiations over Pan AM and TWA Heathrow

By Paul Betts. Aerospace Correspondent

BRITISH AIRWAYS yesterday announced additional fare cuts on North American routes, defying US government attempts to stop it offering sharp discounts on some of its transatlantic fares.

BA is cutting its summer season 30 days advanced purchase (Apex) return fares by a third from all UK airports on 25 routes to the US and Canada. Earlier this week it announced similar reductions on Apex return fares for pas-sengers travelling from the US to the UK.

Mr Samuel Skinner, US transport secretary, on Tues-day blocked BA's transatlantic discounts throughout the sum-mer season, allowing the airline to offer its cheaper fares only until the end of April. The BA discounts sparked

off a transatiantic fares war

with US and other European airlines matching or increasing the BA cuts. Mr Skinner also blocked US carriers from offer-ing cheap fares after April 30. BA said the new cheap UK fares were filed with the British Civil Aviation Authority yesterday. Subject to CAA approval, they will be on sale

"We are expecting full approval from the CAA and the US authorities on the basis that these fares are in the con-sumers' interest and solely designed to stimulate demand during a time of downturn," BA said.

Mr Skinner's decision to block the discounts beyond April 30 reflects the US government's increasing irritation over its failure to secure UK



By Jimmy Burns

SECURITY in the aviation industry is underfunded, has not kept pace with technology, and remains at a "grave disad-vantage" in the face of the threat of terrorism, a spokes-man for the British relatives of victims of the Lockerbie disaster said yesterday.

Dr Jim Swire has under-taken extensive research into all aspects of aviation security since his daughter Flora was among 270 people killed when a bomb exploded aboard a Boe-ing 747 bound for New York ver the Scottish town of Lock-

He was speaking at the end of a four month fatal accident inquiry in Scotland into the disaster by Sheriff Principal John Mowat QC who is expected to produce his report by early next month.

Its brief is to reach a finding

on the immediate causes of the disaster and any "reasonable precautions" which may have avoided it.

Dr Swire said British airports were among those world-wide which did not operate the kind of high-technology X-ray kind of high-technology X-ray equipment capable of detecting a "Lockerbie-type bomb". In the UK, only Gatwick was currently undergoing trial tests with the US-made TNA X-ray machine. This is designed to detect explosives by "bombarding" baggage with low-energy neutrons and

by "bombarding" baggage with low-energy neutrons and identifying the signatures emitted by the nitrogen and hydrogen in explsive chemi-

landing rights.

Mr Skinner said yesterday that he was prepared "to go the extra mile" to settle the dispute with the UK by holding talks with Mr Rifkind. According to Dr Swire the doubling of budgetary resources on aviation security spent by Britain since the "I think the time will come Lockerbie disaster remained in the not so distant future when he and I will sit down an insufficient sum for the extensive research and develside by side and hopefully opment needed to effectively work this out," Mr Skinner

Warning on Labour's united front on Gulf under pressure

By Ivo Dawnay, Political Correspondent

MR NEIL KINNOCK, the military targets.

opposition Labour party leader, In BBC radio interviews yesopposition Labour party leader, yesterday adamantly refused to qualify the party's support for the UN allies' bombing strategy in the Gulf war despite clearly expressed doubts by three front benchers.

Yesterday, officials insisted that the shadow cabinet had given unqualified backing to Mr Kinnock's statement on Wednesday that came shortly after news of the Baghdad air strike that left tens if not hun-

This had expressed deep regret at the casualties but none the less reaffirmed confi-dence that the allies' air campaign was concentrating on

terday, however, both Mr Robin Cook, the party's health spokesman, and Ms Joan Ruddock, a junior transport spokesman, called for a review of the bombing strategy. Mr Cook told an interviewer:

"It may be the time has come to ask whether all the bombing runs deep into Iraq are really "Is it really necessary to

blow up every power station, water supply, every bridge to get the troops out of Kuwait?" he asked, adding that some tar-gets were "at least ambigu-

Mrs Ruddock, a former chair-

man of the Campaign for Nuclear Disarmament, said the casualties. there was growing unease among Labour MPs over the

leadership's total backing for the government in the conflict. The bombing war was going quite beyond what the United

Nations intended," she said. Similar sentiments were also voiced by Ms Clare Short, the social security spokesman, But while unease is growing

in the Labour party, some front benchers have expressed equal irritation that some of their colleagues are breaking

One said yesterday: "It is all very well for Joan to wring her hands in public, but the rest of us – including Neil – are just as agonised about the war and

"If she has an alternative to our policy she should say so, if not she should shut up.

Opponents of the party lead-ership were also dismissive arguing it would take considerably more civilian deaths before an outright revolt might be mounted to change Labour

Party officials, meanwhile, have been attempting to clamp down further on front benchers defying the party line.
The BBC has received com-

plaints that spokesmen called to discuss issues within their portfolios are being asked Journalists claim, however,

that some Labour doubters are, in fact, using interviews on other topics as an opportunity to voice publicly their dissent.

• MR PETER Brooke, Northern Ireland secretary, yesterday gave the strongest hint so far that he will wait only a little longer before abandoning efforts to start talks on the province's political future.

Amid increasing gloom about the initiative he started more than a year ago, Mr Brooke said: "Talks about talks" were nearing a conclusion. Considerable political will, he added, would be required for success.

FT CONFERENCE - INTERNATIONAL BANKING

State ownership poses obstacle to single market

By David Lascelles, Banking Editor

STATE OWNERSHIP of banks in certain EC countries represents a potential obstacle to the evolution of the single market because it limits competi-tion, a senior Bank of England official said yesterday.

Mr Brian Quinn, the Bank's executive director in charge of supervision, told the FT's international banking confer-ence in London that state ownership could protect banks from takeover and distance them from the normal discipline of the market place. It also influenced their business Mr Quinn was speaking in

the wake of government attempts to block acquisitions by foreign state-owned companies on competition grounds. Although Mr Quinn did not refer to specific cases, he said EC governments would have to accustom themselves to the

idea of loosening national con-

trol over their banking systems



Quinn: protection warning if the single market was to

Dr Wolfgang Rieke, head of the international department of the Bundesbank, said the process of monetary union in Europe might take longer to prepare than people expect.

A premature locking of exchange parities within the EC would be unwelcome as much for countries with low inflation as those which were less advanced economically. Mr Jean-Yves Haberer, chairman and chief executive officer of Crédit Lyonnais, one of the French state-owned banks involved in the UK gov-ernment moves, said his bank aimed to become a widely diversified German-style uni-versal bank within the Com-

A bank needed to have at least 1000 people in another EC country to achieve critical

nass, he said. But Mr André Lévy-Lang. chairman of the management board of Paribas, said concerns about conflicting interest and concentration of risk would concentration of risk would limit the scope for universal banking.

He claimed the investment banking side would remain a character will earlie will be an expect to some diminution in London's share of the EC financial services market, according to Mr Authony Loehnis, vice chairman of S.G. Warburg &

By Raymond Hughes, Law Courts Correspondent



Haberer: plans to diversify

specific segment with special organisations and staff. The single market will lead

Levitt seeks talks on insurance

Co. but its traditional strengths and hospitable atmo-sphere would ensure that it remained the centre of Europe's wholesale interna-tional banking and securities

In Japan, a leading pre-occupation is with strengthening of the banking system, according to Mr Toru Kusukawa, deputy president of the Fuji Bank. He told the conference it was essential to have healthy and efficient capital markets to avoid a victous circle in which

banks could not recapitalise themselves, leading to further difficulties.

Mr Thomas Labrecque, the new chairman of Chase Man-hattan, said that the air of doom and gloom over the US banking industry had obscured the beginnings of a fundamen-tal renewal, characterised by structural changes and a major initiative to reform banking

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their losses Excess Insurance Company. now called London & Edinburgh Insurance Group, yester-day referred inquiries about the policy to its London solicitors, Fishburn Boxer.

AN "important and exciting" development had come to light Levitt financial services group, Bow Street magistrates court was told yesterday, when Mr Roger Levitt, the group's founder, was remanded on bail until May 9 on £665.000 theft charges.
Mr Jonathan Goldberg, QC, for Mr Levitt, said a professional indemnity and fidelity

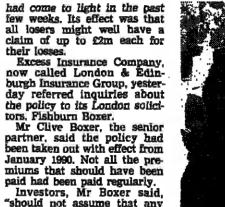
that nobody would lose as a result of the collapse. "Contrary to uninformed speculation. Mr Goldberg said, the actual losses to were probably no more

insurance policy had been dis-

covered which might mean

than £5m.
Mr Goldberg was asking for one of the conditions of Mr Levitt's £500,000 ball to be altered to enable him to discuss the policy with two of the

He said the policy with the Excess Insurance Company



saying he is an honest victim of the recession, not a dishon-est victim, that he has lost everything personally and is not guilty of any fraud."



Mr Levitt arriving at court

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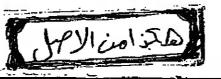
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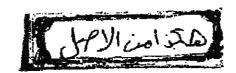
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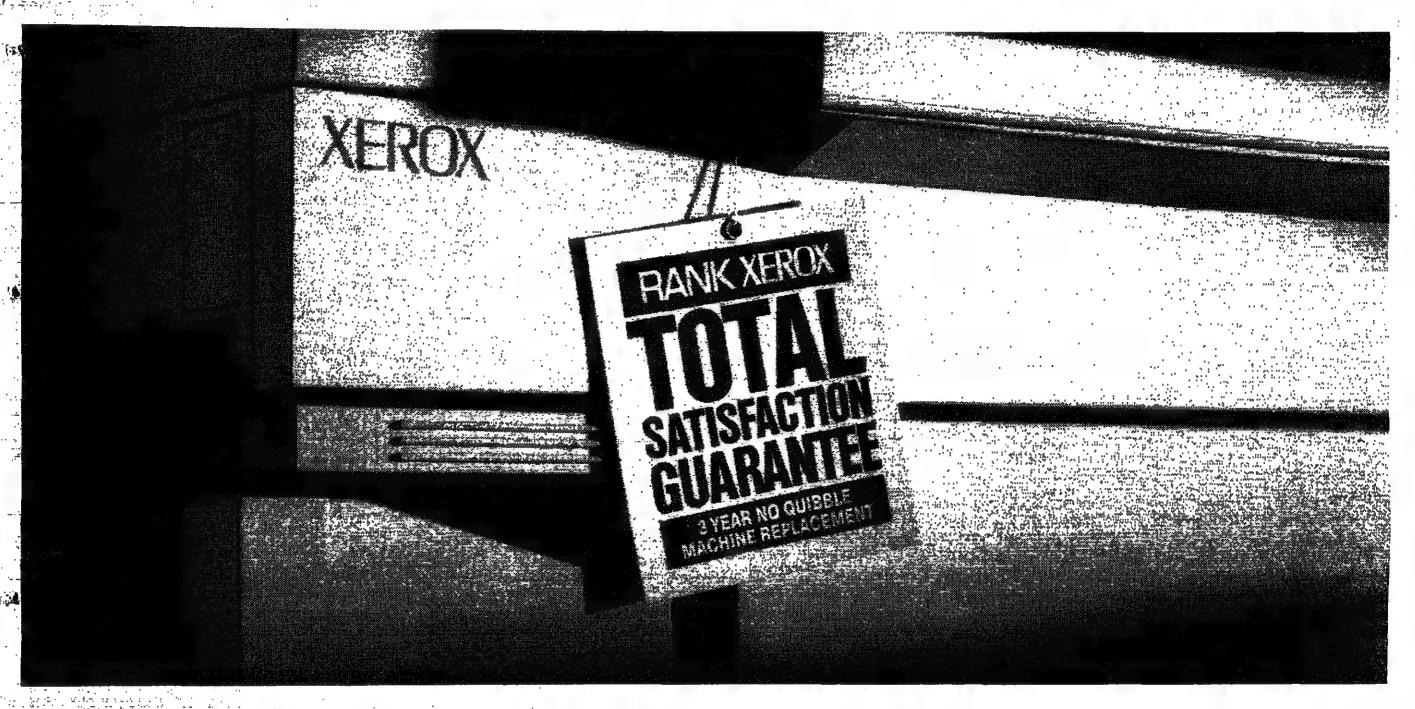
Nihon Keizai Shimbun

Europe: Bush House, North West Wing, Aldwych, London WC2B 4P1 Tel: 071-379 4994 Fax: 071-379 0378 Telex: 918553 NDKE G Kettenhofweg 22, 6000 Frankfurt am Main), Germany Tel: 69-720214 Fax: 69-721209 Telex: 4189144 NIKE D USA: New York; 1221 Avenue of the Americas, Suite 1802, New York, NY 10020, U.S.A., Telephone; (212) 512-3600. Fax (212) 512-3590 Los Angeles; 725 South Figuerou Street, Suite 1515, Los Angeles, CA 90017, U.S.A., Telephone; (213) 955-7470. Fax: (213) 955-7479





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TECHNOLOGY

Lynton McLain asks whether optical computers can ever compete with conventional machines

Silicon chased by the speed of light

mation for years been considered heir in the sillcon circuit's throne. Only recently, however, have computer, telecommunications and electronics companies begun to the chip's reign may coming a close. Research into optical com-

puting has stimulated by constraints had by electronics companies trying silicon circuits. AT&T. US telecommunications pany, a limit of 1,000m components on silicon chip likely to la reached by the maximum iii about 10m compo-

Few companies pretend the optical technology ■ close ■ equalling ■ current capability a allow chip computer. Conventional computers and on mature technology that I been manufactured and sold on a large scale for many party optical computing in its infancy and for the most part in still in the

research laboratory "There is no and thing as an optical computer as a lay-man would understand it, but as a research and development person. I would say that we have constructed am optical computer," says Andrew Walker, professor of manufic optics W Heriot-Watt Univer-

sity in Scotland.

Last year both Heriot-Watt

AT&T built in they built world's fact optical
processors. Heriot-Watt's machine employed optical logic devices - which light instead delectricity

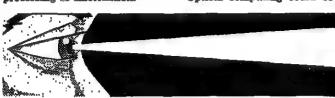
information – III guide fine beams of infra-red laser light. Alan Huang, head of optical digital computing research AT&T Bell Laboratories, says that AT&T's optical processor in the level of complexity necessary w be capable of running a washing machine. He an optical computer,

sing light instead in but "the way forward likely lectricity process and transmit infor- optical components oper-III by light. We are now able give electronics the capability of dealing with light and versa".

Optical computing is based on optical which are made up of components that are effectively (see below). It is a rethe optical counterpart of transisin electronic-integrated circuits, but they faster with data-handling capability than electronic circuits. AT&T that optical could handle 1000 times 🖿 much information 💶 electronic computers.

The use of light after the prospect sequen-tial and parallel processing speeds unmatched by electronic computers. Light parallel interconnections more in 10m points of light in single beam, which means millions M different information information processed simultaneously, opening un massive parallel processing information.

Optical computing could be



onventional computers are beed on silicon chip-based which are as electrical

underlying computer a railed turned "off" can represent 0; "on" can

Optical computing uses the same principle, but in place of the "on" and "oil" devices are slices of special materials which form optical transistors.

Unlike the glass in spectacian or windows, which bends light in one way determined by refractive

researchers are divided, however, on the potential of optical computing. IBM 🖢 doubtful that general-purpose optical logic will become competitive with microelectronics in the foreseeable future. Walker proved that "we have already simism is unjustified".

Smith, professor of physics at Heriot-Watt, ice "opti-

cal computing could revolu-ling the real-time of images, a demanding for conventional computers". puters will be used primarily for carrying on non-arithmetic - such at the processing of pictures speech - rather than for number-

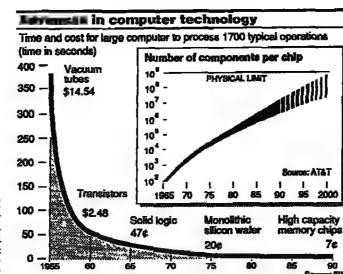
crunching arithmetical ones. whole host of non-arithmetic tasks, such with master references to computer memory, including image processing, which by optical man puters because if him very rapid memory."

In the binary code represent 1.

index of the glass, in optical transistors the refractive index varies according to the

ntensity of light. This effect can be used to give the device two distinct and stable transmission states for one particular intensity of light. The device can be switched between these "on" and "off" states by other optical inputs.

Laser beams are used in place of electricity to power and connect these devices. The laser illuminates the optical transistors so they exhibit their two stable transmission characteristics, representing "on" and "off", 1 and 0.



especially useful 🎟 speed up processing where amounts data are involved, in in engineering analysis, financial modelling, speech and vision recognition and weather fore-

casting.
Although optical computing advancing slowly, the combi-nation delectronics and optical technologies are already proving valuable in tional computing. Smith leading at Heriot-Edinburgh, St Andrews, Strathclyde Glasgow uni-versities under the Scottish Collaborative Initiative in Optoelectronic Sciences. has just been by the Science and Engineering Learning

A short-term prospect a say optical devices to be combined dib alextrustim in optoelec-"strategic, enabling technology
says Smith. The century,"
says Smith. The century of the century gle computer could help come the speed-restricting

Work in Japan has focused on making hybrid semiconduc-tor optoelectronic devices, used for precise control of optical

and electronic systems.

The merging of the lambs and optics to the state of the lambs. the Will AMAY has a tiny laser that me link electronic local switching optical and eleccommunications and optical storage. The tiny lasers could become commercial products in a major six months, Huang. Two million could 🏗 on 🖪 fingernail.

Tram devices are grown ... layers of a male, one atom il Huang.

make one layer behave optically and another behave elec-tronically." These optoelec-tronic devices are potential bridge builders between conventional electronic silicon

chip computer technology and optical processors. IBM up optoelectronics to play an important role in optical communications and optical storage, the main areas where the company is concentrating its effort. The latest mainframe computer from IBM, the Enterprise System/9000, the first from IBM tem/9000, the first from IBM to use a fibre optic link. This gives the computer the potential leading longer within a network with no loss of signal. IBM is also working on exploratory optical technologies that could be the basis of further hybrid optoelectronic

ICL unifibre optics in link processors inside computers.
The University of Arizona and the Optics Institute in Paris are also working on optical technology. In Japan more than 40 companies are looking into the benefits optical computing, including NEC, NIT, Mitsubishi, Seiko Elec tronics and Fujitsu. Research is also being done by the uni-versities of Tokyo, Osaka, Hiroshima and with backing from the government, at the Optoelectronics Technology Research Labora-tory, Tsukuba.

Today's optical

controlled by electronic computers but eventually a program language will have be found w handle the parallel processing capability of optical computers. Until optical computers are unlikely make the leap from Owners will lab to the data

Barcodes expand their horizons

SIMPLE bar codes appear on everything from tins of soup to soap powder. But there are now moves to develop the barcode so that it can carry much more infor-

Symbol Technologies, of Bohemia, New York, is hoping to get its two-dimensional barcode - which is read up and down as well as from to side - accepted as an international standard. One advantage of the Symbol code is that it can be read using the scanning equipme already in use — only the de-coding software has to be changed.

The new symbology, dubbed PDF 417, could carry more than 1,000 per Inch - compared with barcodes which contain than ters. This would mew code in transporta-tion and shipping, me one symbol could contain informs tion on the contents, source and destination of a product. Two companies from Total have developed a Limited labelling system to help man-ufacturers outlets which counterfelt

The labelling system involves developing anti-bodies to specific chemicals. A characteristic of antibodie

the biological molecules which are generated in the body as a response to infection — is that they are highly specific, reacting to each infection or toreign substance

William Sessions and Blohave exploited the vari-I antibodies to develop
a near
limitiess capacity.
pany would have unique
label possibly for each different product, making coun-

To use Im anti-counterfeit label, an invisible chemical b printed on he prod-or packaging. When treated it reagent incor-porating the antibody the label becomes visible.

Software ready for field-work

COMPANIES that rely on their stall gather-information in the need special computer on hand-held rugged nputers to help them comthe task.

To speed up the

Husky Computers, of Coventry, teamed up with Soft-ware Products International,

of Pangbourne, Berkshire, to develop a fourth-generation programming language and relational database system for writing hand-held computer applications. The software works on the Husky Hunter16 hand-held machine, which weighs just over 1kg and is the size of ■ paperback

The software should enable corporate data processing departments or Husky's own software centre to develop software in days rather than

Clean water bags design award

METHOD of giving children in poor countries clean wat has won the Toshiba Year of invention top award organ-ised and announced by the Design Council, writes Lynton McLain.

The "oral rehydration liters" could save millions of fives and has a huge potential in the travel market, according to the two microbiologists who invented the technique and are selling it through their company, Hampshire Advisory and Technical Services

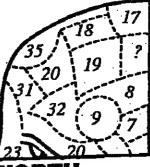
The system is the on sealed bag containing a dry mixture of salt and sugar This is attached to a sterile mouthplece containing a dist-membrane. When mmersed in potentia draws the liquid into the bag but membrane excludes all viruses, bacteria and ins. This make a sterile and safe drinking solution.

Database is put into the picture

DATABASE packages which run on personal are widespread, but the ulations, of London, allows iles to man pictures es well as text on

Picture Cardbox, based on the Cardbox-Plus databa could be used for storing signatures, for signa-ture verification, or employee photographs to ensure secu-rity in buildings as well as for parts catalogues, files of press cuttings or pictures of exhibits from museums or

The picture is fed into the



WORTH WATCHING by Della Bradshaw

PC using a scanner, video camera or video generation software. It is then compressed using a technique similar to that used by communications compani compress images for videoconferencing — If there is a block of a single colour, for example, not every picture element will be stored, just a code to represent the area. To ensure information can be called from the database quickly, the pictures are stored in a separate file from the text. Once the program has selected the correct tax-tual file, the appropriate pic-tures are then called up too.

From aeropianes to aquariums

THE uncertain future of the aerospace industry is forcing many aeroplane manufactur-ers to diversify. But iew diversifications are as strange as that of Aerostructures, of Hamble, Southampton, formerly British Aerospace, which is now making acrylic structures for shark-ridden

Aerostructures' more usual task is to manufacture the windows or canoples II. pilots' cabins in airliners. Now, in conjunction with Sea Life Centres Technical, of Dorset, the company is using its huge industrial ovens to bend sheets of scrylic to make tunnels to be submerged in aquariums. The tunnels enable visitors to see marine life - particularly sharks — at very close quar-

Contacts: Symbol Technologies: US, 816 583 2690, William Sessions: UK, 9804 689224, Husty Computers: UK, 9283 688181, Hempshire Advisory and Technical Services: UK, 9785 788555, Business Simulations: UK, 971 925 9638. See Life Centre

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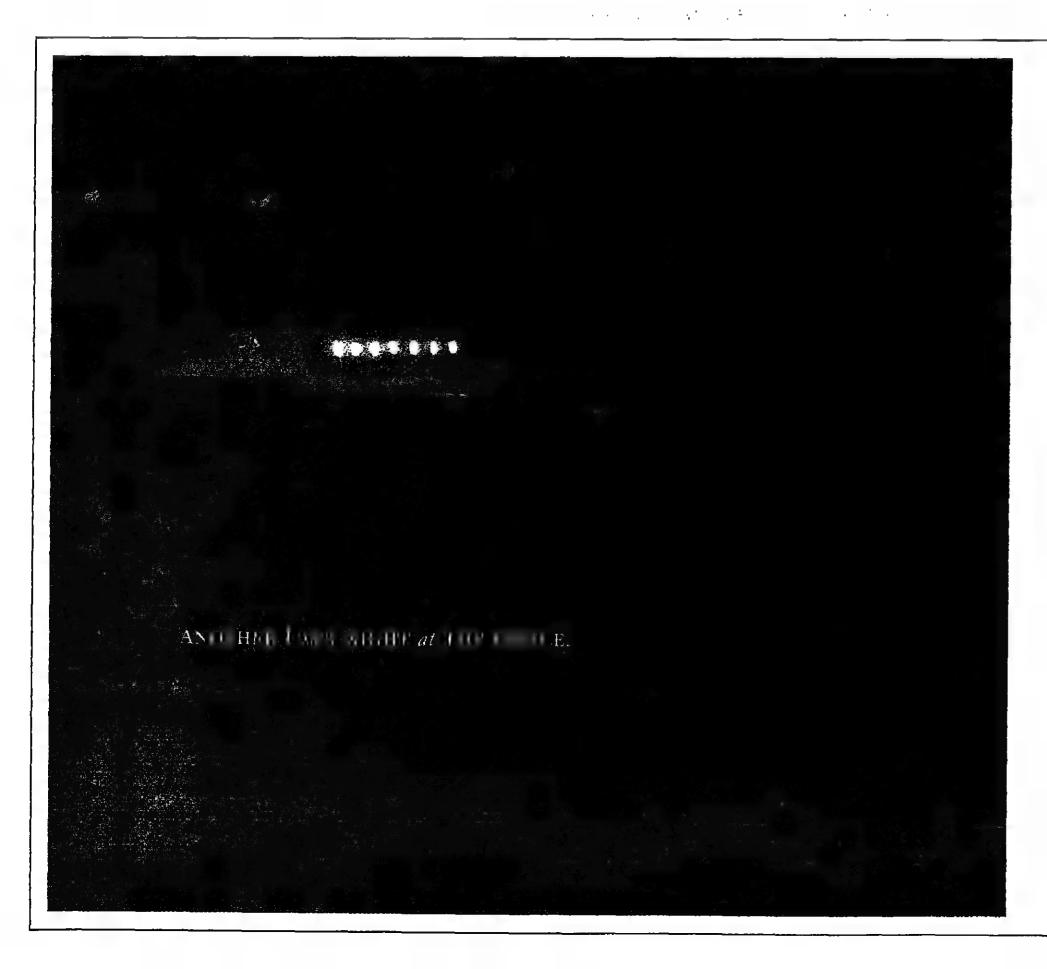
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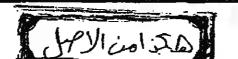
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THE PROPERTY MARKET

Japanese take the long-term view

By Michiyo Nakamoto

AS MORE and more banks in Europe and the US retreat from the UK property market under the strains of bad debts and the deepening recession, the property indus-try's fear has been that the Japa-ness would be the next to bow out. After rapidly expanding their involvement in the UK real estate market. Japanese banks are being forced to slow down under the pressures of falling assets and higher the pressures in Japan. The huge this insurance companies also face growing demands for funds at home coupled with a sharp fall in insurance income.

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ance income. Yet despite the gloomy outlook the signs are that while activity has acontinuing role in property invest-ment in the UK and increasingly in continuing to be in property invest-ment in the UK and increasingly in continental Europe as well.

Interest in UK real estate is still strong among Japanese life insur-ance companies, which have invested about £800m in central London office buildings in the past two years, and has been growing among corporations keen to secure a European foothold ahead of the Single Market in 1992.

Yet Japanese financial institutions have not been immune to the

ed to Dec 90

Quarter to Dec 90

TOTAL RETURNS (%)

financial turbulence that has hit the world's leading economies. Japa-banks, which have their asset values trimmed by a 40 per cent fall on the Tokyo stock market, have become increasingly cautious as a growing number of dodgy property loans have cropped up on their books both at home and abroad. They are also nervous about a looming fall in Japanese property values which could further reduce their

Given the deteriorating state of the UK property market and the recent criticism directed at banks for supporting the latest property boom and bust, it is not surprising that many Japanese banks

look at property on a case-by-case basis." Some banks now openly admit to be scaling back their real involvement. Recently, UK borrowers have reported increasing difficulty in obtaining Japanese

rate style, even the more pessimis-

that many Japanese banks express measured enthusiasm for property financing in Britain. "We cannot be aggressive in this market." Mr Mitsuru Takaoka, joint general manager Sanwa
London branch, "We will

Yet true to the Japanese corpo-

-7.2 -2.8

-1.1

tic profess a long-term commitment to the real estate market. "It is odd for institutions to change their policy about something as important as property financing just because of a year or two of difficulties," says Mr Tadashi Natori, general manager at the Industrial Bank of

Japan's London office.
Japanese bank lending as a proportion of new lending to the UK property sector surged from 5 per cent in 1986 to more than 14 per cent in 1989, according to Debenham Tewson & Chinnocks, the surveyors. Loans outstanding on commercial property increased from £140m in 1985 to nearly £4bn by

1990, Debenham says. The net increase of lending by Japanese banks made on earlier commitments was 41 per cent in November This was by far the largest increase in that period among all bank groups, and compares with a net increase of 18 per cent for US banks and 23 per cent for all other overseas banks

The total amount outstanding of Japanese bank lending to property companies in the UK was \$4.07bn in November, compared with £2.71bn for US banks.

Several Japanese banks still express a keen interest in building up their property loan books. "We aim to be major player on the property market," says an official at Mitsubishi Bank's London branch. "On the medium to long-term we have no intention of reducing our property lending and depending on the circumstances, we will even be very active in this respect.

Japanese bankers give several reasons for their interest in UK property lending. For example, margins of about one per cent to 1% per cent over the London Interbank Offered Rate, can be nearly double

Offered Rate, can be hearly double that on sovereign loans.

One Japanese banker in London says his branch was cutting back on less profitable UK corporate financing and building up its special finance department, which includes property finance, and was the leading contributor to profits.

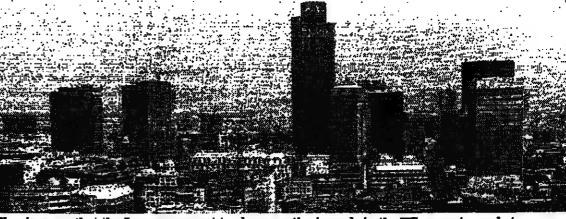
At the same time many Japanese

At the same time, many Japanese banks say they have not been as hurt by bad debts as their US or UK counterparts.
"Japanese banks have been even

more selective in their property lending than in Japan," says Sanwa's Mr Takaoka. Most banks claim they have been particularly careful to ensure that there is a ecure cash flow backed by pre-committed Like.

Some III Im smaller Japanese banks have shown interest in property financing as a relatively easy field for a newcomer to enter, says one consultant who are recently been asked by a number of regional banks at them on the UK real estate market.

The level of their activity in the UK will depend on how their parent banks fare amid mounting problems at home. However, many regional banks with representative offices in London have been waiting for years for a license to open a branch, and



The signs are that the Japanese are set to play a continuing role in the UK property market

say there are no imminent changes to their plans. The Bank of England, meanwhile, has curbed any undue enthusiasm by instructing the banks to keep their real estate loans within a fixed

proportion of overall lending.

Both banks and securities companies are eager to increase business in the securitisation of property assets, such as the packaging of mortgages for sale on the securities

Stronger interest in real investment may yet be an attrac-tion for the still relatively cash-rich insurance companies and corpora-tions which see the UK as a convenient stone into the conti-nental market ahead of 1992. Japanese institutional funds contributed 36 per cent to total institu-tional purchases last year, accord-ing to Debenham Tewson Research. Several large Japanese impression companies admit that they have more or exhausted buying

turning their increasingly towards the UK and continental Europe. The the kind antagonism towards Japanese investment seen in the US and 🚛 ralls alm ham investment in

Europe more attractive.

Despite falling insurance income in Japan the life insurance companies are not likely to change their long-term commitment to overseas property investment, an offi-cial leading Japanese Last Jun. Sumitomo Life Insur-

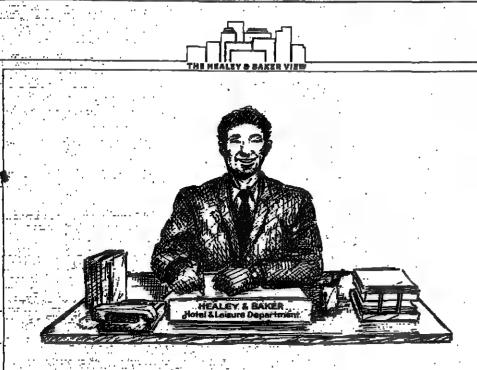
made one of the largest investments in real by a fore in the UK, when it bought a ILA per arm stake in the JP Morgan headquarters in Victoria Embankment for £220m. also considering a big estment in London.

Japan corporations could likeup involvement in property development of diversification. The latest the Japacorporations remain quite

healthy and have good reasons to expand their corporate presence here," Mr Alan Froggat, a part-with Richard Ellis, and char-

tered Matsushita Electric, for example is participating in a £300m joint office building development project in London's High Holborn. Saison group, the retailing and leisure conglomerate which owns Intercontinental Hotels, has formed a joint venture with Hambro Countrywide an estate agency, to provide advice to Japanese investors in UK com-

mercial property markets. The grim economic outlook and fears of a further drop in domestic property values it cast a dark shadow on the future investment prospects of the Japanese UK property. But as one Japanese that put it, "as long as the City remains the financial centre that it is, there will be continuing need for modern, high-tech buildings, which continuing curtumities for in real estate."



-29

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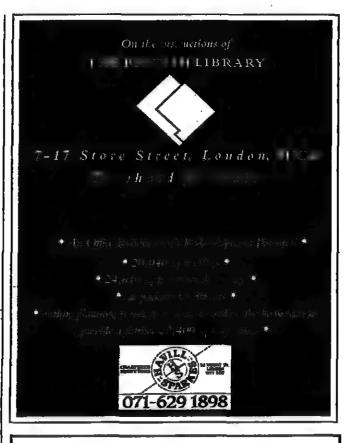
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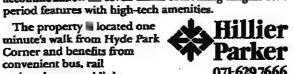


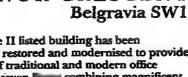


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Patti Waldmeir examines how management and workers achieved a closer accord at Mercedes-Benz in South Africa

n the new South Africa, the old established ways of apartheid are breaking down at I mis of knots on the shop-floor as much as at the negotiating table. Old alli-ances are dissolving, and sworn enemies discovering a community of interest. South Africa in transition, and nowhere the man at Merof Balli Africa.

On August III last year, some 2,000 workers occupied the Mercedes-Benz plant II East London, in the Eastern Cape province, and began a sleep-in which ended when police evicted the remaining 160 strik-ers later. I a result of this wildcat the plant remained for five more while management and unions thrashed out an agreement pushed Mer-one the country's largest foreign brink of pulling out of

South Africa. stulled are certainly nothing the South in the sarly man-days up 1989. A major catalyst appears to have the heightened political expectations following from prison of Mandela, deputy president African National Congress (ANC).

Such factors doubt played role in the dispute at East London, where the bal mu munity 💹 known for 💵 militancy and shop-floor perhaps the politicised in country. Indeed, the last the ANC and its and ally, in South African Communist Party (SACP), flew from the company flagpole throughout the

But II. dispute me essentially a rank and file revolt against the policies and local leadership of the recognised union plant. South Africa (Numsa). Rebel workers opposed Numsa's policy of national wage bargaining in in industry; the dissidents wanted bargain solely with their own management in the belief that Mercedes could pay larger than other motor

manufacturers. This demonstrated the tensions afflicting the country's black unions, which have been legal only since 1979; they have long operated political proxies for the ANC (banned until February), and are only now turning more tion to their define as worker

And as the political struggle unions are finding that they cannot always count on solidarity; the Mirrebels with the later in the unity Une in the (Local unionists call this "fac-tory tribalism", and aim counter it with political education on the goals of the working class.)
In the end, industrial

restored at Manufacture only after the ANC and SACP sent some of their most senior to urge the to work. Despite their contin-support disinvestment economic - reiterated last December 🖬 🕒 national ------the ANC and SACP clearly horrifled at thought would pull and of the country.

Their datem in home the travelled is South African politics in the past my M is one of the dans signs yet Ibili Ibi ANC II shiftits attended only from the politics a laborate transfer problems of economic development in a post-apartheid South Africa. II demANC
- which II General Secretary. Slovo, in
London - II Tole
private capital South will. Africat spaces, and are willing to usual analities with

Fraught Whom relations are in the Africa The company's chairman, Christoph Köpke, and hin Russell, human resources manager, who brought in at the end admit the previous manstyle authoritar-

ian and anti-union: indeed most workers saw it as racist. "Two years we the company was effectively dead; the collective relationship had broken

> the factory was under "worker control". It a "of attrition"; the union ment's right to manage, he and management did not recognise that the union had a role to play.

Management points out in from 1987 until the pute, weekly production tarnever met. Mercedes Hondas in South Africa in five years building II III East London plant.

But from August that fell to day. Highlighting motivation problems the plant. car last year to present to Nelson Mandela on III - IIII from prison. I had only faults (before inspection), against an average for the plant of 68 faults (13 in Ger-

e that the peculiar industrial culture fostered by apartheid was part of the problem: "When I wall over, first level management cent white with an distantant of Standard | 111 7 (the first two years of secondary school)."
"The hourly-paids were

black, il per all he more (secondary school diploma) and were university graduates." It surprisingly. situation engendered much resentment. Three quarare if supervisors are now non-white, Köpke though there are still only handful ducks them that level.

He points are that, in company had no formal to in to with conflict. During 1989, Mercedes-Benz and the negotiated a recognition agreemanual by IG Metall, German union; it seen one of most advanced in South



Christoph Köpke; has overcome a 'war of attrition

by objectives" exercise, key

As a result, the union accepted management's right to all politics wholly wholly used issues, and agreed to fur-ther training employee advancement were to be jointly

But, Köpke, signing agreements one the changing the company's another. The shop-floor III

management
enemy. And.
Tom. I shop steward:
"Lower management still
i just
dignity."
Ironically,
attempts to a healt
relationship the shopfloor appear to have contribinto the August dispute.
Tom and alo, both
full-time shop-stewards who
opposed the sleep-in, clearly opposed the sleepin, clearly
had with one opposed the sleepin, clearly
had with one opposed the sleepin, clearly
buring dispute revealed tensions - men were

in building good leading shop-stewards; but

HAMA MARKET had lost Novel revolted against them. The the strike and only 5 opposing it. In the end, the intervention of the national union leaders, the ANC and the SACP, per-suaded the strikers to end their scion and accept national wage bargaining. The company sacked 538 workers, whose cases are now to go to arbitration.
The dispute, which cost the

company R500m in lost revenue, appears to have had a cathartic effect on Mercedes-Benz labour relations. Russell puts this down to the fact that the company has finally "called the collective relationship to account", and impressed on union that they, too, have responsibilities under the recognition agreefor the line time in years," says Köpke.

Now management is turning its attention to a regional ini-

tiative the inequitable distribution of wealth in the surrounding community, with a proportion of extra income from productivity improvements to go into a regional development fund.
Köpke believes this will be crucial. "The deprived masses see that capitalism, apartheid,

white supremacy, is all one. Capital hasn't done enough to dissociate itself from that old

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Intra-company finance

ABB engineers its money

By Simon Holberton

"WE'RE as good as any bank," says Jan Roxendal, president of ABB World Treasury Cen-tre. "We have a better rating than most banks and few can match us on the competitiveness of our lending."

ABB Asea Brown Boveri is best known as the huge Swed-ish/Swiss multinational electrical engineering company, a builder of trams, trains and power stations, but it is also a financial institution which has the canability to provide virtually a one-stop financial solu-tion to any of ABB's 1,150 companies and the 3,000 to
4,000 collection into which
they divide.
This one-stop solution
project finance, leasinsurance, trading and

trade finance, foreign exchange dealing and the rais-ing of debt, among others. These activities are grouped together within the financial services business segment of ABB - one of business segments into which the \$25bu

company is split.

The a separate financial services segment predates the merger of Asea and Brown Boveri three years ago. According to Lars Thunell, the member of ABB's management services, En matter of La in two unrelated hand

The first and decision, in 1985, in split support operating com-panies financing projects in developing world. The hards were trying in give un all the risk in a mart want to take it."

most to take it.

Today, ABB is probably the
most decentralised corporation
of its size in the world. The
give as made authority company's operating until as is possible within a framework of financial committee allows and management to monitor "We was in financial

impact of II. business built into un operating unit's all'rities," Roxendal. "If they build inventory to meet cus-

them to see the effect it has on their balance sheet. Therefore, the unit that creates an exposure is the one which carries that exposure on its balance sheet. It is not absorbed into a central treasury.

If the treasury function were centralised then senior management would not be able to isolate the consequences of the financial decisions taken by operating managers and the operating managers would not be able to appreciate the finan-cial implications of what they do and make informed decisions about the allocation of working capital.
Where ABB's treasuries do

into play is in helping their exchange expo-and, indeed, their short-term and Under a co-ordinating body, the World Treasury Centre in Zurich, ABB has set up 10 business area treasuries from Finland to Australia and the US I Italy, employing, in

Profit centres

Their role in serve the requirements of ABB's industrial business units. However, they also operate as independent profit centres. In their dealings with the business units, they operate at market prices — they compete head-on with banks for ABB business — and it is in the trading and management of imfunds they make that they make profits attributable

to the treasury centres.
"If we just took the money from the companies it would be easy for us to show a profit," says Roxendal, "All the local treasuries are treated as profit centres and have to meet return on equity guide-lines laid down by the centre. The money they make by tak-ing risks is the value-added and it stays within the trea-sury. For do we make money? Well, and of junk band. We don't invest in instruments with a lower credit rating than own. And we deal only with alli companies. We don't all in instruments. We have to take views on markets but we are sitting in the middle of a harm information flow. If we have to manage a US dollar will portfolio and

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borrow in the commercial paper market then we ere in the market."

There is, however, one thing the national treasuries are not allowed to do and that is tap the international debt markets for foreign currency borrowings. The main function of WTC is to provide funding for ABB as a whole and that is centralised. "It is important that when we tap the market we have control over when and at what terms we bor-

row," says Roxendal.

WTC is responsible for developing financial engineering techniques to make the most efficient use of the funds flowing through ABB's operating companies. Where it permissible by law, ABB companies are required to not their intra-group foreign exchange dealings. ABB claims one the largest netting operations in the world. This minimises the cost of dealing through banks and last year was estimated to have saved \$6m.

Another technique is cash-

pooling. Cash-pools aiready exist at a local level - operating units are encouraged to interest rates on deposits and lower rates on borrowing but the WTC is now assessing

global pooling.
In an ideal world ABB would have a selection of banks in each main currency area. ABB companies would account with that bank so all dollar accounts, for example, would be with a US bank. The benefit to ARB is that it could manage its cash resources better. "You could offset balances, and have surplus placed on the wholesale money markets. That way you can get better rates of interest, or lower your Roxendal.

To date, the treasury centresi have been very profitable. In 1989 they earned profits of \$47.9m, giving them as a group a return on equity of 28.3 per cent. Overall, the financial services segment earned 12.1 per cent return on equity. "In 1989 we contrib-uted 12 per cent of ABB's prof-its," says Thunell. "If we can maintain that share in line with the growth of ABB's trusinem then I'll be quite

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1986, that a suscing of the unsecumpany will be held at the officer of Cork Gally, Charterod Accountants, 108 Great Victoria Street, Belfast BT2 7AX at 11.00 am on Thursday 28 February 1991 for the purpose of having laid before it 2 copy of the report propared by joint under the said. The meeting at it thinks lie.

Creditors are only entitled to vote if:

(a) they delivered to use at the shown above, no later than 12,00 noon on Wednesday 2! February 191, written details of the debta they claim to be due under the provisions of Rune 3.1! the Insolvency Rules 1986, and (b) there has been lodged with me any proxy which the meditor intends to be used on his or leet behalf.

September 19 miles

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Section Committee

Date: February 1991 TEXMOTIF LIMITED may obtain a copy of the rt. free of charge, on application to administrative receiver at the address

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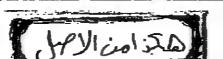
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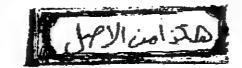
A service of Thanksgiving for the life Michael John Humfrey Nightingale will be held St Miller Church, Chester Square, London SWI Friday 22 February

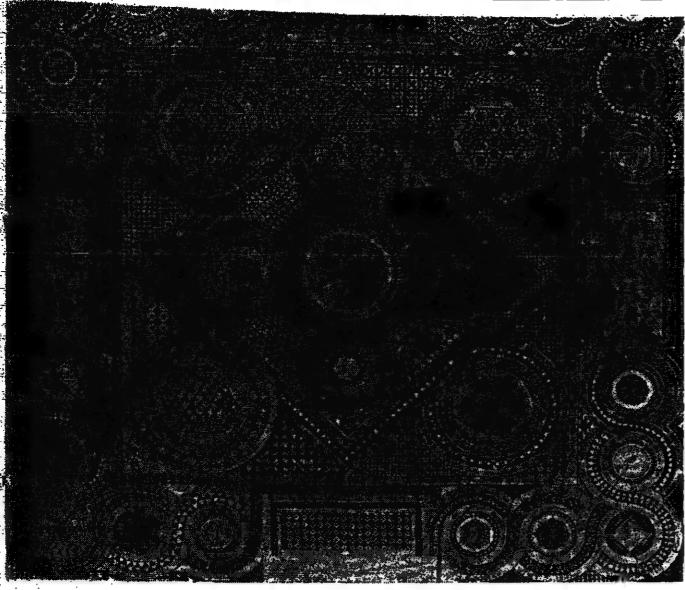
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Pope Clement IV's gift to Henry III: an engraving of the Cosmati pavement, which lies before the altar

Carpets off the Cosmati pavement Now is the time to visit Westminster Abbey, says Patricia Morison

famous Cosmati pavement, laid in tmlnster Abbey over 700 by Italian craftsmen, will once again be on public view for three days. On February March 1 and 2, the carpet will be lifted off this masterpiece of inlaid marble, or opus sextile, to give the proper name to this colourful and intricate technique. This is only the third such annual sighting of the pavement with lies in treat of the high alter at the front of the high altar at the spot where English kings are still crowned.

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The Cosmati pavement inished in in the reign of Henry III, a ruler who was politically dim but plous and a magnificent patron of art. It was this desir Abbey not beautiful, but more splantid than the royal churches of his Frenchrival, Louis DK. That meant Westminster a stone's throw from the royal palace into an immense Gothic church. The old Romanesque abbey created by "Edward the Confessor (its construction memorably shown in the Bayeux Tapestry) was pulled down. Slowly, and to the serious detriment of Henry's

Rome, although had a weakness for things Mediterranean and once Mediterranean and once disgusted Parliament by appearing "in Apulian dress".

Abbot Richard who, seeing the Cosmati marble all over Anagui Catbedral, decided that this should be finishing touch for the new church. No doubt he was also happy in that that his would be beneath this heavenly pavement.

The workmen brought with

The workmen brought with them begs filled with in-they had scavenged from the wreckage of the buildings and monuments of Old Rome: purple porphyry originally from the desert of Egypt, onyx, yellow breccia, green isersentine quarried man server and much more. Added brilliance in from the modern-Islamic glass, blue, turquoise, red and white. The master craftsmen "Odoricus", according = 1. Latin inscription now illegible to the visitor. In fact, it seems that he was one of a family of craftsmen, in true Italian style. They also made the base of St Edward the Confessor's shrine, and Henry III's own massive

On your Henrician tour of the Abbey, you should look out for these Cosmati masterpieces. They have long had their acquisitive admirers. Donald Buttress, however, Henry was lucky it was a gift from Pope Clement IV. albeit historians have pointed out that the pontificould afford to be generous to "reach line" below which paid higher taxes to Rome than any other. However, the prime mover behind bringing the most high-status Roman interior decor to London was the new labot, Richard de Ware Henry injured and defaced by picking out the coloured glass and Surveyor to the Abbey, kindly

Although has been plenty "picking out" the pavement has centuries, with a certain amount of bodged-in restoration bottle-glass at tar. He it been made in Italy, the setting would have been of snowy-white Carrara marble. As it is Italians with grey-green Purbeck marble which gave the 11 square metre pavement a more sombrely Nordic touch. The design is somewhat lacking in "flow", if it is compared to similarly rigorous geometric decoration in Tet there is me footing that this was sumptuously royal work, with its bold design of lozenges, roundels, quincunx d hexagons, filled in with

Medieval scholars wrote

lapidaries, learned treatises on the symbolic meaning of

then, have some kind of a meaning?

I this point you need

For of Thought.

The pavement of Westminster

Abbey, by Richard Foster
(£15.98: Jonathan Cape, 184pp.) The publication of this enthralling and hook coincides with the pavement's unveiling so you will need to look first, decipher later. The abbey's excellent pamphlet by the Keeper of the Muniments, Richard Mortimer, make clear that there is

indeed sum to Un pavement than meets the eye. According to one of the weird inscriptions, "The spherical globe here shows the archetypal macrocosm". Another still gnomic test apparently announces that the world will last 19,683 years.

Admirers of an Umbert Ecco-esque middle ages and Francis guide to limit martis labyrinth.

I was enthralled by although it particularly many to see He venerable stones because of a dense crush of damp but boisterous tourists filing round the sanctuary. However, because of the Gulf crisis the Abbey this Lent is a rather different place. It is not just that it is now possible to explore in peace, but the balance of spectator in worshipper in a palpable line in atmosphere. This, if ever, is the extraordinary riches if

There is another less subjective change line last year. One of the Hawksmoor towers on the West front has reappeared from its scaffolding and at the year's scaffolding, and at the year's end we will once man its twin. Restoration of the whole West front will be completed in phase which will have consumed around £7 million. Who, I asked Tom Thompson, Executive Director of the Westminster Abbey Trust, is footing the bill for the exterior OMERCHANIST THE

its President and the the Duke of Edinburgh has raised million, not from a conventional public appeal but from British industry, trusts, and foundations, augmented by M million from III and Canada. What is trust U looking for another £1%m to complete the abbey itself. As for restoration of the glorious Henry VII chapel, that is being

Since 1973 to Trust, under

Visit

December last year. This production of one of his best-known plays, *The Visit*, was due to be performed at the National Theatre in honour of his 70th birthday.

It is not the play he origi-nally wrote, nor one that peo-ple who have seen previous productions will easily recog-nise. It even differs from earlier productions by Théâtre de Complicité, which has been experimenting with the piece

for three years.
The production ends with a sort of rugby scrum. "I vow to thee my country" is playing in the background. At the bottom of the scrum is the body. This is Alfred Schill, the man who in earlier versions of the play was called Anton, and who is murdered because years before he committed a crime against his lover. She has now come to claim his body, clinical one billion marks as a reward.

The Visit was always set in central Europe close to a naway station — "the most god-forsaken town little was god-forsaken town littl and Stockholm", as somebody puts it while the trains go by. It used to be, at least in part, a comedy. It also contained elements of feeling: for instance, in the recollected memories of Anton (now Alfred) and his old Clara). Not any more.

What has changed since ear-lier productions is the situa-



Scene from Théâtre de Complicité's production at the National Theatre

people may think that the changes are for In better. Théâtre de Complicité seems to have other views. The best way of making and of this production is to regard the arrival of democracy in central Europe as a sell-out to capitalsm and to lin corruption and greed that (one is asked to believe) automatically go with it.

which says that Claire is "simple and unaffected, yet she has the haughtiness of a world

There is a stage was in

power". This (Clara), played by Kathryn Hunter, is neither simple nor unaffected, ugly, crippled, vicious and rich. "With my financial resources", "I imm new world order." Instead she wants to turn it into a brothel,

Married for the eighth or possibly the ninth time, she has brought a coffin with her in order to take the body of her one-time lover to be buried in Capri. And, of course, she gets her way. She bribes the local citizens with credit for consumer goods so that in the end they are so much in debt that they must do her will.
Intellectually this approach does not stand up. It lacks the touch of the original. Dürrenmatt jokes are few and far between. Nevertheless, it is stunning production directed by Annabel Arden and designed by Rae Smith. If you

Malcolm Rutherford

want powerful night's thea-

with ritual with it,

Bob Dylan

Anyone slipping into the Odeon Hammersmith week — not easy, because Dylan still sells out — would quickly realise that they had invaded the rites of a particu-larly meant mysory. This is music? This is show biz?

music? This is show bis?
For much of the distinct one spotlight half distinguishing a hunch of figure, heavily curled, dressed in many wrappings of black — like an illustration from an obscure Gothic novel. Occasionally Dylan raised his fist in salute, and nurmaned a word of thanks. The atmosphere was heavy with smells, particularly the rich, suffocating, sweet, heady

smell of hippie squats of the 1960s. The audience stood in quiet awe, sometimes stirring in anticipation as it thought it recognised one of the illustration songs of the century only in

For Bob Dylan is quite the most perverse performer, making that there and Van Har-rian seem as middle in Cliff Richard. He constantly, playing the smaller halls rather than the giant venues, with shows he has some to the war happens on stage at each concert is known only to Dylan, his particular. God of the moment, and perhaps his band, although the

rather makeshift, supporting musicians he has hired for this visit seemed so cowed by his perverse personality that they hardly his cted any attention. Being kitted out like Mafia hit men complete was black hats did not help their visibility.

I will him genial but recondite, sometimes choosing the same key will band, sometimes playing the same melody, but not always aligning it to any known recorded the songs. Occasionally he sang with great passion and precision, especially on the songs with great passion and precision, especially on the songs. Occasionally he sang with great passion and precision, especially on the songs. Bow but even rather makeshift, supporting any sense or relevance. And yet, and yet. He is not

totally resting on a deserved reputation as one of the three or four creators of pop music. There is something compelling about the man. You realise ha is destined to play and to play rock music. He needs the ignored audience as much as it needs to keep the faith. And what if he does distort and twist and mock and parody the songs – they are so much his creation that he has that privilege. But for any non-believer it would seem like a the cele-bration of a perverted ritual. on but even song made for venora, such as "Like a rolling stone" were allowed to float away from

Antony Thorncroft

The Heat

queens a bad name. It's a combined at camp, but was camp ever so morose, mas-ochistic or self-pitying? The next time a drunk pins you to the wall and tells you his life-story, just be grateful it's him and not Hot Peaches. For The Heur assumes that you will want to hear the 20-year story of the New York troupe Hot Peaches - most of whom are up-front queens some of whom are drag queens and all of whom are camp. And, since the story involves coming out, the birth of gay lib, merrier days way back when on Christo-pher Street and Fire Island, and the emergence of the AIDS phenomenon, I'm amazed it's as dull as it is.

Festooned with avalanches of jeweilery, rowed from a porcupine and slap like a headache by Chagall, the six performers limp down Nostalgia Lane and regale us with highlights of the Hot Peaches career. Gay Lib to them is the right just "to be me" – which sounds fine – but their kind of gayness is just more of the Me genera-tion Moi, moi, moi. There's less about love than about rough trade, and less about sexuality than about dressing up.

Mind you, the poor dears can seldom have had a more frigid reception than on

there?" called the lead performer Jimmy Cominia only, P. Johnson, to been by Carmen Miranda's dustman and to have studied singing with Mrs Miller, provides the evening's only real entertainment when he "Levender Balloon" because he is the only one who is happy to be (that classic camp label) so bad that it's good. He sings out of tune, has no rhythm, reads his lyrics — he knows he's ludicrous.

The others all put into reverse the Noel Coward dictum that the performer's duty is to indulge the audience, not himself. Amy Coleman stands out because she (a) (b) can sing. She's an arch, joy-ss soul sister who turns her two dismal songs into down-on-the-floor near-orgasms
- the kind of thing that makes Bette Midler seem like Jane Eyre.

As entertainment, The Heat is just an anthology of lag-ends, swept off the floors of New York's gay cabarets of yesteryear. Torpid, narcissistic, flat. As sociology, though, The Heat is creepily fascinating. It's an appendix to Susan Sontag's famous

Alastair Macaulay Michael Lynch



INTERNATIONAL

On Wednesday the Vienna Philiparmonic Orchestra opens
stree-week tour of North
America and Japan with a concert
at the Kennedy Center in Washington. It will be a rare opportunity to hear an orchestra which is regarded as one of the world's finest, but which, as sident orchestra at the Vienna State Opera, tours intrequently.
The conductor on the American
leg will be Claudio Abbado, and
the programmes reflect his me programmes renect ms
Interest in 20th century music as
real as the orchestra's Vienness
traditions. In Washington and
Boston (next Frl), Bruckner's
Fourth Symphony is the main work. The two concerts in Toronto (next Set and Sun) include Mahter's First Symphony and the Used der Waldhaube from Schoenberg's Gurrelleder, with Marjana Lipovsek as soloist. During a week of concerts at the Carnegle Hall in New York (Feb 26 to March 3), the programmes include Webern's Six Pieces Op-6 and plenty of Mozart. On its final svening in New York, the exchastra will give a concer

performance of Elektra, with Eva

Marton in the title role.

The tour limit continues to Tokyo, where the Vienna Philhermonic will take up Philharmonic will take up realderice at the Suntory Hall for five concerts conducted by Andre Previn and Leopold Hager (March 8 to 13). The programmes are exclusively Mozart, with Shlomo Mintz sololat in the Violin Concerto in A K218 and Stafan Vladar in the Plant was originally due to

The tour was originally due to start with a single London concert on Monday en route for Washington, but the orchestra's on Monday en route for Washington, but the orchestra's travel plans have had to be adjusted for security reasons, an the London date is being re-scheduled for late spring or early summer. No such tuck for the Saint Louis Symphony Orchestra — which, like several other American ensembles, cancelled its European tour this cancelled by European four this month because of security fears stemming from the Gulf war.

Next week's major events in Europe include a new production of idomenso at the Teatro Lirico Nacional La Zarzuela in Madrid (Tues), conducted by Michael Schoenward, staged by Emilio Sagi and with a cast headed by Montserral Caballe. Tony Palmer production of Peter Grimes, much admired in Zurich two years ago for its bold theatrical colours, is revived in Geneva (Sun) with a new cast and conductor for seven performances. Following the Boishoi Bailet's season in Paris, ending this weekend, Pina Bausch brings the Tanztheater Wuppertal to the Palais Garnier (Thurs) for three performances of Gluck's opera-bailet iphigenie en Tauride.

EXHIBITIONS GUIDE

Rilksmuseum Parama of Venice: the origin and development the Vernilla Vedute', United the Control of the Con form THE heart of Uni exhibition. drawn from tollyment and trailing Ends March 3. Filewed Mon BERLIN

Museum für Moderne Kunst and Rhythm, In drawings by the Berlin painter Hans Uhlmann (1900-1975). Ends In 10. Art Modernist

Photography, acquisitions featuring early modernist wife by Alexander Rodchenko, Davim Seeler. Edward Weston Andre
Also included is a run photograph by Nadar (1820-1910) of the inside ■ helium balloon, predating by light experiments I early April 21. Daily LONDON

Accademia Italiana Italy by Moonlight: The Night in Italian Painting 1550-1850. Nocturnal ranging from 🛏 Garden d lighteen with the second in the Colosseum. Carraci, Limit and as as a non-italians, including Elsheimer, IM No world landscapist Johan Christian Dahl The Function McFeed Worky. Ends March 2. The Mon Barbican Centre The Apotheosis M Love: a centenary Manual In English painter Stanley Spencer, with E 📂 m drawn

Hay: Bazaar Years, ITE photographs highlighting Man Ray's contribution in fashion photography from 1922 to 1942.

April 1. Daily
Royal Academy The Buhrle
Impressionist 1 Old
paintings by the
German-born industrialist Emil Buhrle. Industria two Venetlan Wirws by Canaletto, a Two Goyen, Van Gogh's Wheatfield with

Van Gogh's Wheatfield with

Cypresses at Saint-Remy, portraits

by Land himself and his
wife, a will full of Gauguin and
by Degas.

with cubism and
fauves, but Land a
portrait of Buhrle from April 14. Deb

MADRID Jacqueline. The military covers the period 1954-1971, and brings together III paintings, sculptures and prints inspired by and in a u Figure last III. Ends April al Daily

Museo Nacional Centro de Arte Reina Maria Maria from the Guggenheim Callella from in In Pollock, With 125 paintings **Let** sculptures representing the main movements in 20th century art, the exhibition indicate work by Miro, Braque, Glacometti, Klee, Mattase Modigliani. There www 17 works by Kandinsky and seven by Brancusi, including III wood sculptures not seen in public since 1960. Es May III Closed Tale

MIL AN Palazzo Reale Sulvinda Lombardo: Lombardo and profane all from 18th century Lombardy, including 200 paintings W Crespi,

sculptures **and engravings** by Calegari, Talbani and others. Ends April 28. Daily MUNICH

Kunsthalle der Hvoo-Kulturstiftung Royal Dresden, Art at the Marin Court paintings, sculpture, porcelain in jewellery showing its attack and included sophistication of 18th century Daily Lenbachhaus Everyday Life: an exhibition from Antwerp, portraying everyday objects in a surreal setting. Ends April 7. Classic May

Brooklyn Museum III and Enterprise. Focusing exclusively on in-Objection (1830-1902), Italia minblun includes 74 oil paintings ranging from small plein-air monumental is not know the little of use of limited presentations in promote his will in morethi May 5. All: Union will his Contemporaries: Impressionism and Post-Impressionism. Five landscapes from Me permanent collection we included, along paintings by Pissarro, Bonnard, Cezanne, Toulouse-Lautrec, van Gogh and Fleen, End June & Closed Tues Museum - And Art Liubov Popova: 55 paintings and 60 on paper. This is a first United retrospective Popova (1889-1924), a martinaturi mini is and the min century Franks avant-garde. The

designs, many from Economics Ends April 23. Aug Photography from Thatcher Years: ## photographa which attempt to dearlies its quality I life in inner cities, the English countryside I Northern Ireland. Ends April In Change Was PARIS

Bibliothèque Nationale Memorles

of Egypt, multi-media exhibition commemorating III bicentenary birth the Egyptologist
Champollion. Ends III 17. Daily
Georges-Pompidou Art
and Publicity: I photos by Atlet and Seeberger in turn in the century, contrasting with modern art which on contemporary advertising Images and techniques. Ends Feb 25, Alan (on band floor) Juan Gris: Drawings 1915-1921, ■ collection ■ 30 drawings from Valencia, showing the vitality of colour that the colour that work in comparison with other Fondation Bismarck Retrospective of the symbolist ania Emile Bernard (1868-1941),

with III paintings and 50 drawings and engravings. Bernard's theories and use if thick contours, flat strong-coloured with rem and perspective influenced Gauguin In Ma Pont Assau period. March 16. Closed Sun Garnier Bernard (b.1928), The French painter Views of New You in In characteristic spiky style. Ends March March Closed Sun and Me Louvre, Pavillon de Flore James van an exhibition showing

um italian influences on the Flemish painter, who became a limit in Antwerp in 1511 and around 1515. Ends 27. Closed Tues

Cannot of St. Agnes M Bohemie Landscape paintings by Adolf Kosarek (1830-1859). Ends March 10. Closed Mon

Museum Boymans-van Beuningen Christopher Wool: recent paintings. In his Trail European exhibition, Wool (b.1955 Chicago) presents at series on the theme language in painting, which handles with more than a irony. Ends April 7. All Alfred Eikelenboom: utopian models. a collection III rectangular and spherical objects developed the Dutch architect Eikelenboom (b.1936) over **■** past 20 years. Piranesi, including 35 large-format of Rome first published in 1748. Ends March 10. The Mon STUTTGART

Staatsgalerie Acquisitions 1983-1990: a collection of drawings and engravings by in masters from the German, Italian and Dutch schools, including Rembrandt Among the 19th century French prints III several by Bresdin, Bonnard, Vuillard and Roussel, and there are wind some modern French and German drawings. Ends April 15. Closed

VIENNA Kunstlerhaus Roberto Capucci:

Gowns as Armour, fashion in steel silk from past seel present. Ends April 2. Also Manual in Vienna, an exhibition for the Mozart bicentenary. Ends Sept

FINANCIAL TIMES

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Friday February 15 1991

Mr Pavlov's reaction

THE NONSENSE concocted by the Soviet prime minister, Mr Valentin Pavlov, about a foreign plot w undermine the rouble is disturbing indication of the return woold ways. In this it in accord with reimposition of control man immedia and the lies about events in the William

The Union built force and fraud. However unwillingly. President Gorba-chev's government is returning to these historic man But II is doubtful whether renewed reliance on old and old insti-tutions – party, the and the military – temporary from the cascading problems of the

Mr Pavlov that "a massive injection of money into this country was been planned for long time...That would have raused a linman disaster". So the government's currency reform (or theft) of month "a defensive measure" If Mr Paylov believes that.

he anything he be? I likely, he hopes hai he sell in conspiracy theory the Soviet people. If so, nothing could it in reveal the contempt in which the inhold the people, the big lie often more effective in a limb one, Mr

Pavlov's assertions may work.
Tul nothing I further from minds I ing President Gorbachev's government; nor, if they wanted in so, would they m about

A big lie

The truth is precisely the opposite of Mr Pavlov's claims. The currency swindlers from whom the people need protecting and the ruling elites for whom he speaks. It is in their behest that the country has been flooded with roubles, the currency debauched and winnancial catastrophe" threat-

The rouble was no enemies with the Remail government friend. Its plight is, in large symptomatic of the power of the institutions on which President Gorbachev once more relies. economic reform in Line leaves Union requires [22] : Union tion, competition, and play for individual initiative.

But these reforms would destroy the power of the chief organs if the will state. Mr Pavlov has, instead,

spelled out . conservative reform strategy. He seeks forced modernisation of heavy industry, strictly limited priva-tisation, and compensation has the price rises ill the government has long sought and are now thought imminent. This programme is little more than with which President Gorba-chev his reign.

Mr Pavlov's programme has nothing in in with a Chilean or South Korean route to nomic reform, as has been suggested by Mr Yuri Proko-fiev, leader Moscow city Communist party. Chile and South Korea did not huge ruling whose power derived from trol every aspect nomic life. On the contrary, relatively small governing elites created the framework within which private enterprise could flourish. That in neither and the Soviet government is discussing, nor

what going to happen. In the government Union the government erning not the solution. They we the problem. But they also its source of organised power. In moving towards them, President Gorbachev is, and the same time, trying in the govern-ment effective and rendering meaningful reform impossible.

This me more at a temporary solution Soviet crisis. The question is happens Le A serious attempt might yet return which would 📶 no solution 🛄 📭 long term problems of the Soviet economy. Alternatively, the pendulum might swing in t towards the comprehensive reforms discussed only a few months ago. Having shrunk from the fray however, seems unlikely us worth the courage in still in leaves as the most likely more unrest, more and lateral the thire and the publics at yet decay. Mr Pavlov's government all no solutions. It is merely symptom of the Soviet

First aid for the unemployed

RISING unemployment in the UK. This is especially constitutes important chal-lenge in UK economic policymakers ever the coming year. The government must ensure that the newly unemployed able, and willing, in rejoin the workforce when the economy recovers. The economic case for more public expenditure on counselling, training and temporary work option, is sound. Only a government's political remains in doubt.

January's rise in unemploy ment, once seasonally adjusted, we less than lisforecast. I'll growth of average earnings remains stubbornly high, despite rising unemployment and falling out-put. Unit labour facturing by an unsus-tainable 12 cent in far higher than in any of Britain's competitors. Pay bargains still reflect last year's inflation rather than current reality.

Further large rises in unem ployment um inevitable. But reducing wage-inflation need not permanently impair the skills and motivation of the unemployed. The government's goal must we provide all newly unemployed with 💵 chance of either training scheme or government-sponsored temporary employment, within a year of losing their

job. The current package ■ employment measures, introduced over the past few years cope with the problem persistent long-term unemployment, must be reoriented and expanded III meet this III

Job-search

Some unemployment and job-search 🖫 desirable, 🚥 in fully employed economy. Currently MI newly unemployed receive an initial advisory interview and support in their job-search. They should also have interviews with adviser in subsequent months. Whether this will happen depends ... M mainteadequate funding for the over-strained employment

A period retraining would be sufficient to return many 🕊 📖 newly unemployed to work, after an initial period of search, given I substantial skill shortages that still exist

true of skilled workers who have recently been made redundant. The Tecs and now able to react to local skill shortages by using Employthese workers, in addition those groups long-term unemployed who are teed a place on ET. Yet the government is planning to milits spending on employment training, by my cent. over coming year.

Encouragement

The rationale in the sal in long-term unemployed do not benefit from training. Inc. of it is argued, they need help and encouragement with job-search. Funding for Job-clubs is being increased.

This may make when vacancies are abundant. IIIII there is little point in unemployed merely attending job-clubs, and making a of fruitless job applications, the economy still in recession. This will have a damaging impact on their

In addition to job-clubs, the new long-term unemployed should offered temporary work. The scheme would by employment service and the Tecs. Primary and public employers would short-term projects that would not otherwise undertaken, such urban clean-up a school mainte-maintenant The schemes by the Tecs, while memployer would guarantee III I workforce had previously been unemployed for over nine

Increased central government funding in the employ-ment service and in a temporary work-scheme is westell if the skills and motivation of newly unemployed maintained until government must increase funding training. The mole training in the smale workforce. Until the government provides substantially increased funding for the Tecs, leverage to influence pany training decisions,

merica's insurance compa nies are caught in a double-bind, pressured by the pros-pect of tighter federal regulation and by a continuing threat the bottom line. Among the more extreme claims made by industry analysts and other interested observers in recent months are that: One-fifth M America's biggest life

insurers could be wirisk of insolvency in a severe economic downturn. It is the top III property-casualty groups, which diverse personal and commercial risks from vehicles to buildings and workers' compensation, all but two are storing up problems for the future by not conducting their on sufficiently conserva-

Both claims elicited denials of vary-

ing vigour. So did ∎ rumour that cir-Lited last your about III poor finan-cial health of Equitable Life, the third-biggest IIII insurer. But the fact that such suggestions are contemplated by analysts speaks volumes for the level of disquiet among insurers.

It is not just the health in this industry, which almost \$2,000bn and employs more than 2m people, that is at issue. There description following the multi-billion-dollar bail-out of the U savings and loan and in the light current in commercial banking Accordingly, the entire insurregulatory system is under the

Insurance regulation has state, opposed federal, responsibility since the middle of tury. Ease its own statutes; its own commissioner. by supervisory staff; and makes in arrangements, through "guaranty funds". In protect policy-holders should insurance operating in the question being asked — not least by sub-committee headed by II powerful Michigan politician Mr John Dingell – Is with such participation sufficient.

So far - and it has not yet heard from some key parties - the Dingell committee was been unimpressed. After examining in failure of four fairly sizeable insurers during in 1980s, it reported in February in it. "found | I | record | greed incompetence and rascality" by companies managing.

The litany included "excessive

underpricing, bad underwriting, illu-sionary reinsurance, management, self-dealing, non-existent records, fraud, and general manual for 📑 welfare 🕡 corporate insiders". me committee's damning conclusion was Ital "there has been, regret-tably, little or no enforcement of laws, and few adequate regulations, prop-srly enforced, in punish and deter wrong-doing" in the industry as a whole. That a strong and by measure, and the industry 🖬 🖚 braced in legislation proposing some form of federal intervention. It is prospect variously greeted by insurers with alarm, sorrow and, just ally, qualified enthusiasm.

Any assessment of the industry's problems starts will the this is a limit of Herric business encompassing glants such as IIII Prudential, with same of more than \$160bn, as well as one-office operations.

more critical by the divice between the life business, which increasingly become a savings mechanism, and the meanty-casualty sector risks are harder to assess. While it is true that problems span both the life and property-casualty with they are essentially industries, which be considered separately.

The life industry's main worry

tres on investment portfolios. Plunging US property values, coupled with the collapse in junk bond market, have already serious ripples within the banking business. Now,

The US insurance industry is bracing itself for legislative reform after damning criticism from Congress, writes Nikki Tait

Insurers under the microscope

the argument runs, insurers who invested policy-holders' money in areas could also 🔝 affected

By mid-1990, "below investment grade bonds" were reckoned amount about 4.6 of life companies' portfolios, while real (mortgages plus property) made up about 22.5 per cent. In themselves, these figures may not unmanageable. The life insurers, point that only percent of their aggregate \$255bn mort. cent of their aggregate \$255bn mort-gage portfolio "delinquent" (the borrower had the terms of the loan) by the third quarter of 1990 — rather better in than that of other financial institutions.

The trouble is that these numbers "averages" which conceal horrifying Individual examples. For instance, First Executive, In Galliamilla insurer in big customer Drexel Burnham Lambert, the now investment bank, had more than 45 per cent of its assets

in the problems been confined the industry's members. Moody's, big ratings conducted a survey of the life industry's portional towards and the end of the life, and the equitable life, and the equitable life, and the equitable to Equitable life, and the equitable life, a

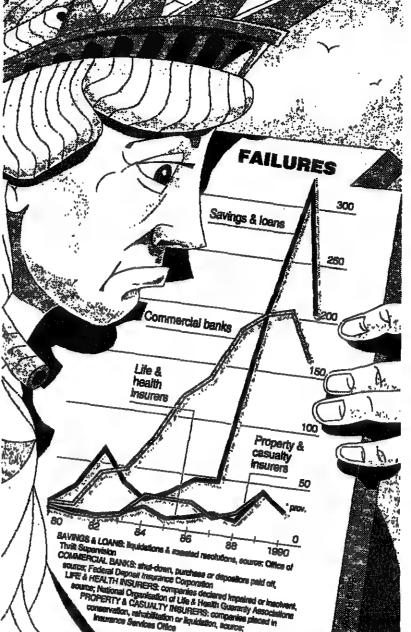
policies which are significantly expensive administer and which lower return in limit insurer than traditional trade of the obligations, such m guaranteed invest-ment contracts which were marketed vely in the 1980s, ha proved difficult impossible a profit on as interest fell.

emphasis is quite different. In unit of portfolios, unit little concern. According to the concern. According to the concern. I per of invested between III and 1989
real estate failed to top 4 per cent.
Concerns focus
business, certain structural changes which appear to be taking place, and all adequacy of

in the first score, property-casualty insurers were immersed in a particu larly pullinged indicactiling cycle. Returns improved throughout the move underwriting profits, the cycle turned again in 1988. Some analysts light rum of catastrophes late that you would reverse capacity. But even though some through in niche areas, most ers reckon there will be no real earn-

ings improvement until 1992.

The really worrying suggestion is that underwriting cycles may imbecoming longer and more unstable as the structure of the industry changes. The cycle, for example, is reckoned to 10 years. compared with five = man point on



the previous me occasions, and the downswings have from allangated There is some rationale for this; a significant proportion of the commercial has been switching to self-insurance (for example, through mutual arrangements with companies). This means that. will overcapacity persists on its

only slowly at best. The consequence, many observers suggest, is that insurers have expanded in aggressively into other areas of lease. At the forefront ambitions has been the general liability insurance market.

This arm involve anything from any for professional services

insuring potential damages from manufacturing operations. As a line of business, it tends to be quite profit-able in the short term. But insurers are also exposed for long periods and the ultimate costs can be difficult to predict. As a result, there is a growing concern that many companies may inadequate reserves 💶 this

Compounding these headaches are the "social pressures" impinging on the industry. Car insurance is one example. The problem started in California, when was voters passed Proposition 103, demanding a rollback in rates. "Prop 103" has not be subject to a long legal battle, and the insurance companies have won like right in "main a margadile rate of

return", mitigating its effect. But similar initiatives have spread to other areas like New Jersey and Pennsylva-nia, and caused some insurers to pull of auto insurance in these states.

Finally – although less urgent – other financial institutions may yet muscle in on the insurers' territory. The commercial banks, despite their own difficulties, have shown interest, and Citibank is fighting a legal battle in New York over its right to sell insurance nationally.

What the implications of these combined pressures on the industry? The fear persists that there will be a run of sizeable insolvencies that the guaranty system cannot handle. So far the number if failures in the industry, although rising, has not reached serious proportions. But Mr Richard Stewart a former Mag Verk Richard Stewart, a former New York state insurance commissioner, has little hesitation in predicting that there's will be "a significant wave of insolvencies" in the property-casualty sector over the next five years. If these occur in the general liability sector, they may be of an entirely different order, he says, from past collapses – namely "large, national, complex and

Here is the rub. When a company goes bust, the state guaranty association taps other insurers in its area to cover unpaid claims of the insolvent insurer. But the assessment levels are invariably capped, most commonly at 2 per cent of annual premiums. If a couple of large national insurers went under, it could take years for guaranty funds to raise enough money to nay outstanding claims.

pay outstanding claims.

Not everyone takes such a unreservedly gloomy stance. "We do not subscribe to the view of widespread insolvencies," comments Mr Larry
Mayewski, a vice-president A M.
Best, the rating agency which special
alises in the insurance sector. "But
there are specific companies which

are surely weak."

What is to be done? The Dingell committee is expected to complete its deliberations by the summer and will up legislative propos-

The National Insurance Commissioners, for example, has put forward variety of proposals, including that the latest the latest that the latest which certain quality. It has made it a requirement that financial subject to an turnful attill by a certified public accountant, and has entertained III IIII of having III guaranty funds play role in reviewing in finances supposedly companies.

Ms one, a seems, a quarrelling with the question is whether they are enough. The NAIC only recommend regulations. Much depends on the artificial of individual and for speedy imple-

"I reckon that regulation is good or adequate a about half to states," says a senior executive at one of the rest, he said, "50 per cent is below par and 25 per cent is disgraceful'

Those like the Hall, which favour a beefed-up state system, point out that the current structure has relatively good record. They note tartly that federal regulators oversaw the ble to build an a tried the build and a matter will rest there. There suspicion that some form commission", charged with ha Hillians could proposed. Also on the might be some form of federal insola-

"I'm and supporter of seral guarantee fund," we one Washington insurance executive, "but there's no denying it all all of politi-cal pressure." After all S&L and banking debacles, who can be sur-

New trick OBSERVER by Old Lady

suffering from perennially low

margins. That was life in

of strategic problems,

Long.
Will be call now go mit to

Sandy Weill, has he enough problems his plate?

Knocking copy

■ Selling in The Balle Union

is a pamphlet I no fewer than 281 quips - the proceeds

reputedly going in finance has "anti-communist struggle".

A foreign visitor

"Huh," Rabinovich, "your

stopped miting that ages ago."

What did Germany glean from Karl Marx? The east took

the Communist The west got Capital.

is buying Rabinovich a meal

tastes are out of date. We

Sterling test

🖿 It 💵 a long time 🚅 💳

Britain's downtrodden ship

www. lam had as potent a

figure as P L O's Lord Sterling

arguing their case in the corridors of power. Hence there has

hum discreet lobbying M per-

bridge for a successive year as president of the Gen-eral Council of British Ship-

him in stay on the

Two examples:

What is the firms of England up III Once, it will have leant over a British-owned bank led

prestige-piled official in the bond markets. Valit appointing a US-institution, Morgan Stanley International, to Majesty's Government. Indeed, weil that I has been III Ecu2.5bn (£1.75bn).

Train ground-breaking deal is all part of a UK plan in cap-ture Um lion's when diffic growing Ecu capital market and London's main

The problem is that the UK's home-grown securities firms have no strength in Its gest are French houses such as Banque Paribas.
There in the little ques

tion why Morgan Stanley? lead-managed an Ecu its used 1989. The official line is that the House of Morgan has always HMG and Morgan Stanley, employing 13 people in London, 🛮 strong on sovereign bond issues and has a large Ecu trading tapability. But the Eurobond market

is an uncharitable place. It has mr. gone unnoticed is the chairman 🍱 Morgan Stanley International 🖮 London is Lord Richardson (Sir Gordon as was), 🛮 himer governor 🗐 the Bank of England. Perhaps, some unkind souls

suggest, times don't change much after all.

Lost Ball

■Hearing the catalogue of strategic management writing George Ball allegedly made during he has years running Prudential-Bache Securities, one why he littled so long in the us of the securities firm in the whom of Wall ping. It is not to be. Sir Frederic Bolton and Sir Street.
Without backing the Ian Denholm Pru, the mutual mutual president more than quee But giant, lim firm would have disneither held the position im longer than several stime.
The shipping tycoon in
do several on the appeared a long time ago say his critics.

But one usually scathing P O's first Earl Inchcritic Wall Street's ability

to lose other people's money, Lipper Analytical's Perrin cape, 70 years bank. So it would have been highly Long, demurs. 🖃 says that unusual if Sterling, Manager controls over a third UK fleet, had stayed on with the possible exception of we were individuals, such Primerica's Sandy Weill, in any run the general council could be a say less. has just recruited and admiral, Sir Hunt, be its full-time Inc. Pru-Bache.
Ball inherited a manil broker general and many lines

> Clearly, Sterling hoping that by the time be hands presidency in relatively Everard, he will persuaded III. government to interest idly ageing merchant fleet by introducing 100 per cent d

a large part withe P will fleet could be flying something than the Red Ensign in Either will - I Sterling's behind-thescenes influence remains as great as is

Sales pitch

 Green with envy at golfers who nonchalantly snap clubs over knees in irritation at a bad shot? The British insurance industry is driving to your aid with Caddysure a new package from Exall Warren Darby and Trinity

For just III a year, it offers club golfers cover for lost or damaged equipment, personal and liabilities in third parties. M www can break your niblick over your partner's bead and it won't me you n penny.
There is an incentive

suggested.

■ Criticisms
British || British || Criticisms || British || Brit

to und play - hole-in-one new - reimbursing la golfer for buying in traditional round of drinks at the Time a double, old boy, I'm insured".

The one person unlikely to make hole-in-one cover a the marketing man III Trinity Insurance who promoting Ille deal: flacid Rough.

Show business While we managing directors throw a jug if must be their daughters in public, entirely in character in Richard Strong, who is quitcompany which his Amanda Strong found herself all at a press conference her her prove the stain-resistant and water-repellent qualities of his company's Hi-Tec

leather.
The Manifert flourish did the trick. On another he but ht six glamorous leather-clad model to a pre-City analysts. got and and I've rever seen so many people stay um for lunch," recalls a former adviser.

Strong is also man. Now his company has Hillsdown Holdings, his main masters will continue sponsoring Anne-Marie Evans's to make the British three-day-

Natural break

t of passen... - sorry - in the cold weather evidently inspired it m try harder. Witness the guard III a Has-

tings-bound with no working toilets, who that could found in station Waller during the stop at Tonbridge.
"The train", he added, "will await your convenience".

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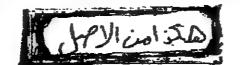
Read about boffins, and mounting mistrust of them. Pure gene-ius. In The Economist

this week.

ECOHOMIST

He of Browse of warring

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he British parliament, that undisciplined nest of fornicators, adulterers and divorces, spent a recent afternoon debating family policy. We should hear something tangible about it on the third day of Ramadan, when Mr Norman Lamont presents his Budget What, war may ask, does our dayper new you may ask, does our dapper new chancellor of the exchequer have to do with family policy? The answer is do with Jamily policy? The answer is plain; everything. For at the end of the day, when the familiar moral and sociological pronouncements repeated in the Commons debate have been sitted through, what all parties are talking about is political cash flow—how much flows in to the Treasury, and how much out of the paramete.

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and how much out of it to parents. "Family policy" is therefore expected to be a prominent theme in the general election campaign. It has to pysince it is about money. You can forget the philosophising. Some Conservatives turn the stomach with their money in the stomach with servatives that the sounded with their pious-protestations about the sanctity of marriage and its supposed function as a building-brick of society. They first about Britain's high divorce

They first about Britain's high divorce rate and the propensity of young people to prafer cohabitation to wedlock. (My chart shows some of the results of the latter fashion.) Some in the Labour party are alarmingly over-enthusiastic about lone parenting, extramarital childbearing, and a variety of other interpersonal relationships.

There is nothing wrong with politicians making speeches on these matters. They are paid to air their points of view. But air is all it is. Government lifterference should stop at the front door of the citizen's home. Patterns of adult behaviour are private matters. They are, or should be, outside the remit of the state. This was put quite accepted by certain of Mrs. special country was per accepted by certain of Mrs. Latgaret Thatcher's advisers, a few of whom hoped that tinkering with the divorce laws and chivvying the Archhishop of Canterbury would stop what they saw as the rot. It is not accepted by gender politicians on the left. They want legal rights to be attached to specific personal predilections. There is no future in following either line of thought. Whichever party is in power, the government in a democracy should leave such concerns alone. Let the religious leaders and the psycho-

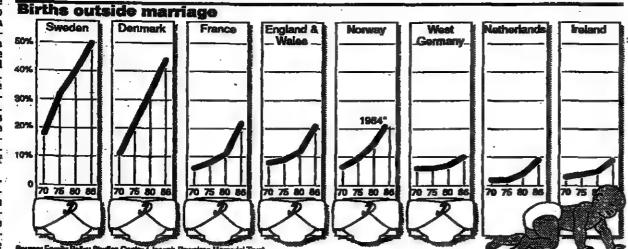
therapists deal with them.
The government does, however, have a role as a protector of children. This is generally recognised, even by the libertarian right. Flat-earth mar-ket economists can ease their minds by regarding the diversion of resources to child-rearing as an investment in the oncoming generayear's Thatcherite agonising was done, the only practical policy to emerge—apart from a mumble about pause before divorce scheme to their single mothers claim maintenance payments from recalcitrant fathers. Some women protest that they do not want to name, us have contact with, the father. But the principle is sound: the financial obligations of parenthood must be enforced.

As to the rest, family policy bolls down to whether you restore child tax suowances, increase child benefit pay-

POLITICS TODAY

Children move to centre stage

By Joe Rogaly



ments, extend subsidised child care or combine all three. It also has to do with the level of poll tax, which hits with the level of poll tax, which hits single parents hard, but that is for another day. Mr Lamont is no doubt addressing himself to each of these questions, although actual upratings of child benefit are usually announced in November, not at Budget time. His choice of what to do will tell us much about the degree II which the post-Thatcher Conservative government intends to shift the post-social market strategy from the market to the social.

He has plenty of proposals to

He has plenty of proposals to choose from. At the libertarian end of the spectrum there is Mr Barry Bracewell-Milnes' new scheme, just published by the Institute Economic Affairs'. He would have the Inland Revenue offer a grossed-up tax allowance to replace child benefit; the standard \$7.25 weekly benefit would be dard £7.25 weekly benefit would be replaced by an allowance of £1.508. You could offset the of this You could offset it of this against income taxed at 25 per cent, but Mr Bracewell-Milnes, who sheds an idlosyncratic tear for the high cost of bringing up children in high-earning households, would like the offset extended to the 40 per cent band. Either way, many more low-earners would pay no tax. Non-earners could still claim their £7.25 benefit. Similar notions have been propounded in a variety of pamphlets emanating from the Tory right. We have to take them seriously: even in

have to take them seriously: even in Mr Major's Britain they are not yet quite yesterday's men. The common thread is a puritanical dislike of bene-fit payments, which are regarded as indiscriminate handouts, and a strong preference for anything that reduces the level of personal taxation. The trouble is that the public likes child benefit, which is non-taxable and pay-able to the mother. So do many Conservative MPs. Tories of the Bracewell-Milnes persuasion have falled to wither it away, in spite of freezing and thus reducing its real value by a

The public likes child benefit, which is non-taxable and payable to the mother

fifth since 1979. When Mr Tony Newton, secretary for social security, announced last October that it would increased to £8.25 for the first child from April I he probably secured its plant an enduring feature of Britain's social market economy.

Mr David Willetts, he of the Centre for Policy Studies, the celebrated Thatcherite think-tank, is on another tack. He would have child benefit doubled for under-fives, and abolished for all other children, on the ground that mothers of tots tend to stay home and new for them rather than any out and care for them rather than go out and earn money, so that poor families tend to be those with young children.

and now proposes a painless route to heaven. He would increase the rate to \$8.25 for all children, then index the under-five rate to keep it moving upwards. The rate for children over five would be frozen, thus eventually withering into disuse. He would supplement this package with a child or "family" tax allowance, to be paid for either by removing the married couple's allowance (Labour would also do that) or by ahandoning the Conservatives' long-term aim of a 20 per cent translard rate of income term.

standard rate of income tax.

Mr Willetts is nothing if not ingemous. As he reminds us, since 1979
the incomes of two-adult households have grown more than twice as fast as those of households made up of two adults and two dependent chil-dren. It is one result of a broad move of tax and benefit policies away from family support that has gathered pace over the past two decades. Mr Frank Field, the Labour chairman of the parliamentary select committee on the social services, calls it a "disinvestment policy in the nation's children"

ment policy in the nation's children".

Until the contrary is proved, I choose to assume that the caring, classless administration of Mr John Major will want to redress the balance, if only a little. Mr Lamont will never make sense of how best to do this unless he runs a few numbers through the machine. The task has been attempted for him by Ms Hermione Parker and Ms Holly Sutherland; their results have just been published by the Suntory-Toyota lished by the Suntory-Toyota

International Centre for Economics and III Disciplines.

Their takes govern-

ment's Family Expenditure Survey data and and loss tax, insurance, social like. Complexities you and I never think of, like the fact that child bear a limit of from, not will to, income support med be factored in. This means that the very do gain financially from benefit, although it is paid to everyone it does not constitute a work, means-tested payments do. But that is just one of

tangles.

It print outs doubt on the willetts doubt on the willetts doubt on the child poverty doubt on the willetts doubt on the willetts doubt on the child poverty doubt on the will poverty doubt on the wi away from families with children. A combination of the two would be less regressive and less of a poverty trap.

The two most favourable choices indicated by the Parker-Sutherland analysis are interesting, if politically unlikely. One is to raise child benefit to £13.25 a week, paying for it by an extra 2p on income tax. For families with children the extra tax is offset by the extra benefit, even at the higher levels. The average gains, net of tax, are \$5 a week in the bottom two tenths in income terms and £1 in the top tenth. It might be worth re-running this at the Treasury, keeping income tax where it is but freezing existing allowances. That, too, would existing allowances. That, too, would finance a strong uprating in child benefit. It might also finance the second favourable option in this paper, a basis income benefit for every man, woman, and child of £11.89. The net effect is an average of £400 a year more at the bottom end of the scale and an average cut of £600 at the top.

When you have sorted tax and benefits the final element in the mix is subsidies, either in the form of a tax relief for child care payments made by mothers who choose to go out to work, or credits of some sort to be used to buy places in nurseries and crèches. On this I am with Mr Willetts, who seeks to avoid discriminaletts, who seeks to avoid discrimina-tion between mothers who work and tion between mothers who work and those who do not. The tax system should favour neither one route nor the other. Therefore every mother (or directly responsible father) ought to have any payment going. The Willetts conclusion is beautifully simple: child have properly uprated, is the best child care voucher. I agree, except for his concentration on the under-fives. Child benefit is also the best kind of family policy, and possibly one of the

Child benefit is also the best kind of family policy, and possibly one of the best vote winners of its kind. That is why Labour is betting on it.

*IEA Inquiry No 22; 2 Lord North St. London SW1P 3LB. *CPS policy study No 120; 8 Wilfred St. London SW1E 6PL. *Sticerd Occasional Paper 16; LSE, Houghton Street, London WC2A 2AE

Export credit guarantees

Disarmament is not the answer

By Edmund Dell

from the UK Export Credits
Department
include greatly increased provisions which give it negative net How should one respond to the prospect of Britain's export credit showing a

1) Tyrie (FT, February
1) that British
1 should not ape the folwhich expensively support their nation's exports. If necessary, writes, government should unilaterally and the British tax-payer from the burden.

Mr Tyrie is presumably revealing advice he Treasury adviser. The t then and should continue to do so no

Why has there this performance? The international economic environment and debt more difficult.
ECGD's provisions symptom of the declining competitiveness of UK

Nevertheless, we for not European export agencies would look if they were to adopt the provisioning rules now imposed on ECGD. The government that that, problems, ECGD
ble agencies. of British taxpa

The hard that all govern-might an opportunity is mul-agreement to limit these exposures, The problem multilateral deal would make Financial on may to more But complete ban on such guarantees unlikely.

The is thus between total bearing of such guarantees and the rather granting guarantees which the British government to an adopted in portfolio management system.
If the government followed Mr Tyrie's advice, no private sector institution would take ECGD's place. It would imply an intention that UK suppliers should not compete project business in developing countries. It would have a catastrophic effect on the ability of the lead companies affected, and their sub-contractors, in fund export business.

Project business may only

represent per cent of UK exports. But per cent of UK exports. But per cent of UK higher proportion of the activity of the companies principally involved. If they denied the opportunity to export, the future of their projects compility in the demostic. capability in the domestic as well as the export market will be in doubt.

Another subject of Mr
Tyrie's scorn is interest substilled on loans. These he
describes in hand-outs in
favoured countries to persuade them to buy British goods on credit". I assure him that there is little that the UK sells that competitively we are doing favours. are a reflection of UK

them the

country plagued by high inflation and current m doing export in least The principal culprit be is government. Inflation

and the current have been perennial problems for British governments. British exporters would far rather enjoy German inflation, the German current account, and German rates of interest.

Dogmatic hostility to any government intervention in

industrial activity, other than regulatory, has not on present evidence achieved the miracle until recently attributed to it. Mr Tyrie's absolutist attack on export guarantees is, surely, a leftover from another era. His views are not shared by our leading competitors many of leading competitors many of whose economies are stronger than our own. His "touch of radicalism" is of the kind that digs up the roots only to find that it has killed the tree.

The author is chairman of the London Chamber of Commerce and was London trade sectors. and was Labour trade secre-

LETTERS

Hardly a decade of 'export success'

Sir, Phillip Oppenheut MP, ("Unfair to blame, the past decade for current problems", January 30) really should try and get his facts right.

The 1980s cannot possibly be portrayed as a decade of UK export success. In fact, in most areas of trade, the UK experienced a deceleration in the growth rate of export volume.

growth rate of export volume in the 1980s, compared with the two previous decades.

The services were a particular disappointment; in spite of all the hype, service exports grew by a paltry 1.6 per cent a year in volume terms during the 1980s.

Manufactured export volume growth undonbtedly accelerated during the latter part of the decade — following an differently disappointing first.

Bif though this, to some degree, reflected the late 1980s recovery in world trade. Even so, following the dramatic 2. per cent loss in the UK's world manufactured export share between 197982, UN data, at least, does not confirm any subsequent stabilisation in that share; on the contrary, they show a continued steady decline (at constant

Moreover, in the increasingly internationally-integrated markets in which manufacturing companies now operate penetrating each other's domestic markets in the struggle for global share the changes in a country's share of world manufactured experts no longer provide a rel-atively mambiguous indicator of industrial performance. The export share, since it is some changes in import-pen-

Hate of growth of export volume, by decade (percentage p.a. compound) Sector Non-off goods

stration, is rendered a rather partial indicator. What has to he measured is the capacity to hold on to both overseas and domestic market share - and this is best summarised by the growth of manufacturing out-put whether destined for home or foreign markets.

And here, Mr Oppenheim's claim that "the liberal 1980s witnessed Britain's manufacturing output ... growing fasturing output... growing faster than any other country in Europe's completely untrue. Ranked by the rate of growth of manufacturing output, even measured between 1980-90 (le from near trough to peak in the UK cycle), Britain came ninth out of 16 European OECD countries for which data are available. Taking the are available. Taking the period 1979-90, is spanning the entire Conservative term office, the UK came in 14th out of 16 European OECD coun-

Finally, Mr Oppenheim must not be allowed to get with the old canard that manu-facturing output fell during the term of office of the 1974-79 Labour government. The relevant monthly indices for manufacturing output (1985=100): February 1974, 105.5; May 1979, 108.4. This is a

17.4

Rates of growth of manufacturing output

(percentage increase)

24.6 7. Switzerland

14. UK

23.5

not too dissimilar performance from that of other OECD countries, grappling, as was Britain at the time, with rising energy prices and dependence on energy imports. These conditions were much less favourable than those which the Conservatives enjoyed in the

MPs have numerous plat-MPs have numerous plat-forms from which to engage in public debate. But, when they do so, surely members of the public have a right to expect them to ensure their facts are correct. Perhaps, legislation should be introduced encourag-ing them to do so?

ing them to do so? John Wells University of Combridge, Faculty of Economics and Sidgwick Avenue,

Investment in training

From Miss Diana McMahon. Sir, John Banham's ment ("Defending industry's training record", February 6) is timely, he was UK national statistics to prove that investment in training is being

It may be more helpful to cite specific businesses in a local area (the purpose for which Training and Enterprise Councils were set up). In Bedfordships for overspla chief fordshire, for example, chief executives representing lead-ing employers on the county's Training and Enterprise Council - including Vauxhall Motors, NFC, Texas Instruments, Whitbread Leisure, Grant Thornton, Willmott Dixon and the North Bedfordshire Health Authority report that they are increasing, or at least maintaining, training least maintaining, training least and greending in 1891. ing levels and spending in 1991. Diana McMahon, Bedfordshire Training and Enterprise Council,

The wrong end of the stick

Sir, I do wish somebody could get through to the Con-sumers' Association to straighten out their thinking on the question of commission

Yet again they demonstrated in John Willman's article in John Willman's article
("Wanted: a user-friendly systam for city regulation", February 11) that they have hold of
the wrong end of the stick; the
editor of Consumer Policy
Review says quite rightly "It is
axiomatic that consumers need
to know the price of a service to know the price of a service in order to make sensible deci-

No one can object to this principle, but surely what the consumer needs to know in this context is how much of his premium is being eaten up by charges. To disclose commission levels and to ignore other expenses, for marketing and administration, for example, is to miss the point.

The second misunderstand-ing is that commission disclo-sure comes too late because it is made after the sale and is obscurely expressed

Please can it be made clear that, in though it comes after sale, the commission disclosure is part of a which expressly gives the consumer 14

policy. So it is certainly not too late for the consumer to change his mind. Al by obscurity, is it really so difficult to work out what "X pur the" of the purious in the first year means in monetary terms?

I suggest that anybody should not be entrusted with the week's shopping, never mind buying a life policy. Soderman (UK), 20/21 Tooks Court

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FINANCIAL TIMES

Friday February 15 1991

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Moscow set to raise prices by up to 200%

By Leyla Boulton in Moscow

THE Soviet government is expected to unveil longprice reforms on Monday raising the prices of food and clothing by between 100 and 🌃 per cent

But they will be by hefty compensations for population frightened of any change 🔛 📖 prices.

Mr Andrei Orlov, deputy chairman 🔳 the government's reform commission, said price increases would announced parliament reconvenes Monday. He could not we when they would into effect, but it is likely will want to a time 🕍 between 🐚 announcement and implementation pre-empt panic buy-

The Federation Council. which brings together leaders of the 15 republics, is expected in approve the pack-

The reforms we designed in imminent. Interfax news part III a more realistic structure for pricing, linked more closely production as well as cutting subsi-

Mr Orlov said Imp subsidies for food would be reduced to a quarter of their present level as a result if the changes.

The Russian parliament yesterday debating the pack-in closed session, indicat-ing that the price it are

said the price of meat, bread and flour would be tripled, and milk and children's clothes would go up 130 per cent. Household appliances, detergents and underwear would increase by around 75 per cent, and railway and air would rise by 111 and 80 per cent respectively.

The measures include compensation for wage-earners, tied in a basket of products, including all essential food and "first priority" consumer goods. Mr Vladimir Shcherbakov, the labour minister, said it would put Rbs60 in every packet. But in an apparent attempt

mitigate both the inflationary effects and potential of petrol, alcohol, and medicine will in change, according

Mr Orlov. Editorial comment, Page 16

Amman echoes to calls for revenge Mark Nicholson reports on a different form of anger in Jordan

BY DUSK inight, the chant for Hussein Hussein chemical weapons the bombing of an Iraqi ing off the walls of the US embassy in Amman loud enough

"No-one will sleep tonight, they will waiting attack Aviv," and non prome Paladia. ian in typical expres-outrage which spilled Amman's yester-Amman's yesterday in a of demonstrations. Though smaller than
many in recent their
different order.
Where previous cloaked in cel-

ebration, symbolised for instance by the proud brandishing of the missiles, yesterday's were underlain with a will for special the police armed with guns, clubs and shields watched watched they were the control with clearly mind feelings. But

although a few were slapped postled, we the Lord Line Jordanians had only violent for onlook-from Britain America. For the most part the crowds' ire was directed at President Bush "the butcher of mankind", King Fahd, the Hard ruler and land Muharak in Egypt, or "Hosni Dollar" as he has been

branded for his perceived com-plicity in the Distance war.

"Bush, Fahd, Hosni, Assad.

will kill them all." middle-aged brandishing black flag. "We will the will kill one," he shritted to reserve and

bar" (God is Great). knowledge that will not, cannot and, finally, not wish in fight. Beside posters of President Saddam they held aloft pictures of King Hussein, whom they have never respected more whom they will follow in

But since the bombing campaign began, Jordanians from all levels this society have with deepening grief, fury and bitter belief that the coalition intent me nothing than the

EC stance is

setback for

Gatt hopes

Continued from 🛌 1



A Jordanian joins in protests subside the United Melians building in Amman yesterday

US embassy, one of buildings in the city to fly its flag full mast, more than and children waving their own black flags began their vigil early yesterday morning and pelted the building with stones, well ink and shoes, a traditional Walker

sobbed, rocking children in their arms. At one point, a two-year-old girl beld while the crowd into a call for Mr

complete distriction of Iraq. Issued to kill Israelis and be purely vocal.

weapons.
Other crowds are an all United Nations headquar-ters and IIII pelted it with stones, in testimony in the disillusionment of by many towards an organisation they bijacked in a III bij conspiracy against the Arab world.

The crowds will return in today, the in the weekend, perhaps in even greater numbers. And again, ill violence is likely in

Klerk likes III EIII the ME

damaged the image iii

African Congress
(ANC) - In thrown line
weight behind In Lands in

III trial - both III hand In

abroad. And it is fuelled sum fears south Africa,

with in high crime me and

brutal tradition of township

Africa.

ians will will for in words alone. Soon after news of the study on the air-raid Malur limits a young German Andre Malur stiting in a downtown who had just scenes of the Baghdad start on television. The student, who had apparently been mistaken 🔚 an American, escaped death but no-one is multiple than this will be the im casualty of

Jordan's Postponement of Mandela trial raises concern over rule of law

By Patti Waldmeir in Johannesburg

was be yesterday by assurthat the Commission had not TWO terrified prosecution witnesses in the trial ■ Mrs retreated from II position it Winnie Willeld were yesterday given 20 minutes to desire whether to testify against her meeting. Diplomats III yesterday
I they expected Mr Dunkel
I final III or him the filtred of spending

the read of their lives in jail. They chose the testify. that would allow little in Such a line could only have by men in all the under feared 📶 their alternative 📗 negotiation in the round, including services, in the and imprisonment (theoretically. they could the five-year meterices recurring indefinitely. intellectual property rights. Attempts to put We Uruguay though 👊 would 🕍 unusuali Round back on the have 🖚 🏜 🖛 serious injury 🛋 slowed since February 1, when senior negotiators hands if unknown figures

Geneva by Mr Dunkel agreed Certainly, the two young u a "twin track" approach 🛍 men – Kenneth Kgase and Barend Thabiso the farm issue. Talks on technical distalla lieve they will be killed if their testimony lend in the convicwould resume in a multilateral forum we settle basic political differences would M pursued separately in bilateral discussions between the III and the EC or in talks among a leading countries.

It assumed that

1, when La President dead. Their highlights the role George Bush | L | L | twoyear extension of his "fast track" negotiating authority from the Congress and that congressional approval for limited would be to be secured if Gatt's thwarted abducted in his pyjamas. trade-liberalising was The trial was yesterday postcompleted. poned M March along Min

WORLDWIDE WEATHER

violence, faces a lawless who have sought in pervert Im one knows exactly who is responsible for 🍱 intimidation of witnesses. The All has denied it was "organisationally

tion of Mrs Harrida and rillers charged with eight counts of kidnapping and assault. They point to the fact that a fellow witness, Mr Gabriel Pelo Mekgwe, II missing, believed kidnapped; they fear he may be

Mandela trial, which has seen one if the co-accused disappear and then process on the steps

involved" in the disappearance

Mr Mekgwe. But the peculiar wording of this denial has invited speculation IIII ANC supporters, acting without approval of the leadership,

In the past, ANC officials have privately similar that rank-and-file manner (especially the so-called "young lions" of Africa's townships) have committed political intimidation. The ANC's failure w control the "young lions" already

causing moderate blacks in

drift away from the organisa-

tion; any further evidence that

sentencing of the wit-lit not only unedifying but as not seri-I'm ANC in powerless in stop Intimidation cannot improve the group's image.

ANC TIME in Tumalaw in what I was I F.W.

hole, run in Orange Free Parys, yesterday called a press conference iii be pei, and Stompei Seipei, who was found in ditch with throat slit.

Local officials repeatedly insisted that neither Mrs had a nor her the had anything in do with harming Stompie, a Tumahole boy. (A man has already best sentenced to the for mur-der.) They repeatedly attempted in prevent it Scipei from saying whether supported this view. She said only that was "no longer angry" Mandela, it hoped she would visit her

"clear up matters".

If police matters those who have disappeared, it seems ceed. Mrs will have denied the opportunity in clear her name; in min will

been frustrated. Such an utimes would no doubt be politically expedient. It would remove source of conflict between the Government and I ANC. But it would not augur well for future of justice in the new

US plans further cuts in export controls

By Peter Riddell, IIS Editor, in Washington

THE II planning in reliable by a further 25 per cent the reliable of technology exports subject controls and licen-sing, but will restric-

to countries like the Union and Iraq.

Foreshadowing within weeks, Mr Robert Gates, P. I. George h. deputy national security advisor, yesterday in the US would maintain tight controls on exports in the ucts, such as teleucts, such as systems. He
the war with Iraq the
underscored in impor-

The US still wants to to the description of the last union but also to Middle

onion but also to minute
ern countries as Iraq.
In a speech to the Association, Mr
Association, Mr
that, while the
Soviet Union has a business activity, the US is still making available technology the deteriorating internal position. "Until the pattern we simply hold

A new "core" list if technol ogies subject to license will be published this month, and come into operation III die end

ine.

of March. changes in Europe at end at 1989, the US and its partners in the 17 nation Co-ordinating Committee Im Multilateral Export Controls Cocom) have moved in cut restrictions.

The US already cut the previous III product categories subject III licence by III per cent, including many computmachine The proposed further relaxation in expected w produce an addireduction of 25

There has been remarked the controversy with export of western technology IN Iraq. directly and indirectly. Mr Original said yesterday that since nologies of technologies for Iraq. expected in Gulf crisis in bring about greater interna-tional co-operation on lim conof high technology.

GM, Ford post large losses

Continued from Page 1 further millim in orders in Stempel, GM chairman, will plunge in manual confidence in the middle East and the turmoil "resulted in a dramatic drop-off in Malla American vehicle demand and dealer in sharply reduced factory salesand earnings in the

fourth quarter." said 1991 and the run II "strategically responding intensifying competition and rapidly changing market

ditions. On Wall Street, where GM's problems are well known, 💵 company's share price was up

Ford's price slipped 1/4 m

THE LEX COLUMN

The onward march of wages

Yesterday's UK economic data no worse than expected. They are nevertheless reinforcement withe Bank "England's warning that the conquest of inflation yet taken for granted. Manufacturing employment in December sank a new all-time low and outa new all-time low and output dropped by 2.2 per Despite that, manufacturing wages went by arly 10 per cent. The combined effect on unit wage costs, which only were 1.2 per cent a year, an increase 12.5 This may largely an historic figure, the product timing different by the manufacturing the within cycle. But it is also an indication of the it is also an indication of the job the ERM is designed to tackle.

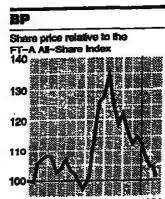
designed to tackle.

Sterling's position within the system yesterday substantially unchanged. Given the apparent willingness of the Bank of Spain to help UK government two days the disappointing. In sterling/pesses rate now back to peseta rate now back to tary by the panish expected in the future, so are the will take careful timing. As for irrepressibly cheerful equity market, it yet that I all irrepressible that I all irrepre through in headline inflation, difference come corporate profits.

Given the unusual volatility of oil prices and refining maron briess and tenning har-gins ——I summer, it m surprise ——I multi-year numbers ——unusually opaque. The current price out-look is equally cloudy, so II multi took — cue from a div-survived.

Warran about BP's dividend cover seem overdone in 🖛 🗂 ample cashflow and its huge and partly discretionary capital expenditure. But hill the help of lower UK inflation, it will be tough to meet market expectations of dividend in the 5 per cent this year. Debt to equity al around in the cent is in the within the company's stated comfort range, but despite a benefit this prom from the weak dollar the balance

remains a worry. value has little in the with per-



ceptions BP well-managed The oil price is the key. At 309p and just under 7 per cent, BP's shares historically cheap, particularly against the Shell, which erally underperformed BP and the when crude prices rise. BP management is assuman crude price around barrel limit barrel li numbers favoured by some analysts. Only investors who think crude prices are going up will want to buy all dinder. are probably holding off for now on the arguable grounds that an anguable Guif war should cause a price

BOC

famously when the coming the recession. It only human repetition time. Hence the 💵 per 🖼 in in group's since les November's annual results and the further ap rise in 540p yesterday, despite in 540p yesterday, despite in first quarter earnings per share down by nearly a lifth thanks to the strength of sterling. Is there

Like France's Air Liquide, a favourite in hard times, industrial gas demand tends to outstrip gen-The first quarter's relieves was that this still holds and BOC's nitrogen volume remained strong in all major markets, notably Japan, and profits overall up 4
per up in local terms. Even
BOC's laim black sheep — UE

home health care - 🖿 breaking even, though it be 1992 before it gets its separate New York listing. However, investors must stisfy them-selves that BOC is building long-term value as well as weathering recession. Its year on the likes of its new gas plant in the Pacific suggests it is certainly trying, which helps justify the relatively expensive rating.

umphell Sou 129% to \$1

British Telecom's third quar-figures are final evidence it can churn very attractive profit performance at will and make a return on capital in with corporate at considerably by BT has begun to show that it can offset recession-hit with deep with deep cuts, a process which much potential. If In Trade and Industry Secretary is not already so minded, he should now be tempted hard in duopoly review and throw open the UK telecoms man to the telecoms man to the tion. If the shareholders suffer, they always themselves with the benefits they will enjoy consumers.

Crest Nicholson

G. which holds 5 per of a Nicholson's equity, will no doubt be touched. In by the casy out finding that extra \$2.5m to pay the final is obviously of problem, in the apparent strength of the limit only on part of the story. In interest pay-ments, for example, are only times, while distri-butable the parent will be mined to litmore than £7m. If gloomy pre-tax profit foretasts of just 25m for the named year and the payout second time would swallow not in the

Crest's gamble is the things cannot get much worse and
in tumbling interest rates
will finally perk up in
housing The
pany that it honestly
does not know will
and warms charabald. and warns shareholdanything for granted. The pits is that fear of not being for given in the City may have encouraged the less prudent comes. The will be plenty if others. Without even that others without even that

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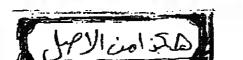
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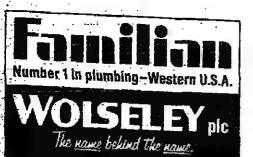
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FINANCIAL TIMES COMPANIES & MARKETS

Friday February 15 1991

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Campbell Soup ahead by 29% to \$135m



big jump in profits from international operations has loaned second-quarter earnings Campbell Soup, the US laste group. The company yesterday announced a 29 per an rise from \$105.2m modestly from \$1.72bn to \$1.77bn. Goldman Sachs it a "surprisingly strong quarter which clearly demonstrates the company has

Losses for Wallenberg

Investor and Providentia, Imain Iment companies used by Wallenberg family to control their Swedish industrial empire, yesterday reported Imain I effort in block a greenmail raid in block Scania, a Wallenberg company, by Wallenberg ieh financier Sven-Olof Johansson

Fietcher Challenge drops 17%



Fletcher Challenge, the diversified conglomerate, saw 🔳 operating earnings in the six months to December 31, largely in Canada, America and Zealand, However, after extraordinary items. I'm earnings

emerged at NZ\$376.3m, a little of 9.4 per suit.

Crest Micholson holds payout

Crest Nicholson, the housebuilder and commercial property developer, is to maintain in final dissection of but must dig into reserves to do so. A proposed final dividend of a figure in the total to maintained 7.65p for the year in end-October: Pre-tax profits fell by worm than three quarters from £37.12m = £8.06m (\$16m) earnings share dived to 3.86p from 28.71p a year ago. Andrew Taylor share.

Chiquita proposes investment



Chiquita Brands, the world's largest exporter of bananas, is proposing to invest \$100m in Panama if the government abolishes un export tax and liberalises the country's labour laws. The move comes smid an in world banana demand, particularly in in in Europe sales are likely to increase by 40m boxes a year — In equivalent in Panama's entire 1990 production.

Market Statistics

FI-A indices FT int bond swall Figure Exchanger

London traded options London tradit options Managed fund service Money markets New let bond lesses 38 World commodity prices 25 World stock mixt indices 38-\$1 LIK dividends amounced

Companies in this section

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Gulf conflict deflates 1990 profits at BP

THE PINANCIAL TIMPS LIMITED HOL

BRITISH PETROLEUM said yesterday it could see a substan-tial stock loss in the first q of this year as a result of the record drop in oil prices after the But Mr Bob Horton, the chair-

man, forecast a stronger oil price later in the year once the current stock overhang in the market is

The company yesterday reported a 32 per cent rise in its net income for the final quarter of last year to £456m (\$902m) from £345m in the same 1989 period, on a replacement cost basis which eliminates stock gains and losses. But for the full year, BP indicated that profits declined by 12 per cent to £1.2bn compared with £1.26bn in 1989. BP has used the current oil price, which is at \$20 a barrel, to value its stocks for the whole of last year — even though prices were often much higher — which analysts — has depressed over-all earnings by

Mr Horton said that he felt BP's short-term assumption of an oil price near the current slightly on aver-for expected prices to strengthen.

news in the city but despite news in full year's dividend to 16.05 pence from a corresponding 14.9 pence, the share price finished trading

Analysts expressed and congroup's performance on refining
US thring the fourth
quarter fining to
\$115m
buoyant level to in third quarter. This had been caused by the company's diffiin crude all prices

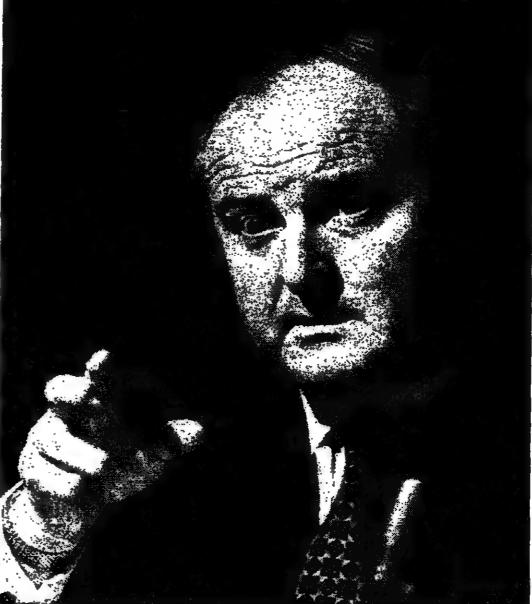
BP's Chinfold Orision severely depressed - i - E compared with £87m in the series of the compared with a profit of

This is a problems with temporan plant until and as a second

losses, BP's full-year li was by Li £1.67bn had le s level

The company said that if prices were maintained at their current levels, the loss made on stocks in the first quarter could equal the stock profit at the end of last

That would be a loss of nearly 2500m which has led analysts to forecast flat profits for the company this year of close to £1.2bn. Lex, Page 18



Bob Horton of BP: he foresees a stronger oil price once the stock overhang is worked off

News Corp increases 34% to A\$183m

By Keyin Brown in Sydney

NEWS CORPORATION, Mr Rupert M. media group, yesterday announced and cent in net profits to 1990. Turnover was up 40 per anni

The result was in line will Australian analysts' expectacents higher on the Australian Exchange A\$7.26, nearly

However, the increase largely attributable to a AMIR gain on foreign exchange tions and the exclusion of two months' losses from BSkyB, N Corp's UK satellite joint venture. Corp said

from the excluded from early November, the group's Sky service merged with the rival British Satellite Broad-A\$183m (U mm) for the six casting. Analysts said this probamonths and of December bly la further met

> year's first but the improvement might but suswithout an economic recovery in the US, Australia and UK, its roperating areas.
>
> Corp said net profits rose to including abnormal profits of A\$74m,

smaller but

profits. Man mil ill overall result

reflecting its will of a discount ing a Reuters, the harmonical Midwillia Des Store and more

Analysts said the result con-

firmed that News Corp will be unable to meet its debt repayment requirements without selling assets and around A\$2bn.

The group faces higher interest its in the its television network. Twentieth Century Fox Pilm Corporation.

The main is the interest work in t

restructuring deal that it formally signed with its banks on Tuesday.

Tuesoay.

doesn't look that
wonderful,"

Ms Jolanta
Masojada, an analyst with Macquarie Bank

News Corp. However, the group will interest rates fall this

News Corp said operating profin the 11 - 20 p

A\$571m, reflecting 11
inclusion of the Harper Collins
book publishing 11 July,
substantially improved prof-

Operating profits in Australia and the Fell were down 18 A\$186m, largely because of subdued economic activity in America. Mees Corp has merged some and advertising rates, the outlook to be sub-

In the UK, News Corp's operating profits dropped 51 per cent to A\$36m, in spite of a 52 per and

increase in its revenue to

work Twentieth Century For Film Corporation.

The main described by the comedy film produced by The L. Century to the comedy film produced by The L. Century to the composition of this continued industry-wide declines in advertising revenue affected profits for the Sun and the limit of the beginning of this selling deily to Sunday selling deily to Sunday conty marginally lower. only marginally lower.

The Times and In Sunday Times, which are more depen-

Times, which are dependent on advertising revenue, suffered bigger in profitability, the group miles on the interim until a ging in March which will to on plans the dividend investment. plans in dividend investment and bonus share scheme

AmBase insurer sold for \$935m

By John Burton in Stockholm

AN international consortium of investors led by Trygg-Hansa SPP, Sweden's largest insurance company, yesterday acquired Home Insurance, big US nonlife insurer, from AmBase Corporation in a \$935m deal.

The agreement follows a preliminary bid in October the consortium for New Home Insurance, which ranks

Home Insurance, which ranks 22nd among US insurance companies in terms of premiums written, and sixth largest in the US industrial insurance

After the bid, Trygg-Hansa SPP built in Home Insurance shareholding from 33 to 60 per cent. Its Finnish partner, Industrial Mutual Insurance, holds another 20 per cent. The remaining stakes will be held by USbased International Insurance Investors, with a 10 per cent share, and a number of financial investors, including Vik Brothers, a European investment

group.
"During ill negotiations, our appetite for Home Insurance and the day consortitus partners were willing to their due to the tougher financial climate in US," and Mr Anders a Trygg-Hanss SPP executive vice-president.

The acquisition of Home Insurance in the big and by Trygg-Hansa SPP into the inter-tional direct insurance mar-although it operates several ance subsidiaries in North America and Europe.

in November — their capital base — international expan-The in the of Home Insurance Trygg-Hansa SPP's premium income from SKr22bn in SKr35bn. Mr Rjorn Ibrangare, president, said: "The purchase has been thoroughly prepared and we have examined Home Insurance closely.

But I want to emphasise that this deal contains picks since

this deal contains risks since Home Insurance makes the income that we do from non-life insurance operations and have been only a ininsurer until now."

AmBase had sell Home Insurance, which posted operating profit in the mine months of 1990, in to mounting financial problems.

The deal will be financed through a loan distance stockholders' equity of and assumed and liabilities.

Norsk Hydro up slightly to end year at NKr2.9bn

NORSK ... HYDRO, ... Norway's largest publicly-quoted yesterday announced in in profits to NKr2.9bn (\$510m) for improvement from a corresponding NKr2.7bn. The improvement

NKr2.7bn. The improvement reflected high crude oil prices, although this partly weakness against the krone.

Hydro said NKr340m decline in financial costs, with a NKr37m gain. Improved the year's result. Group operating revenue fell NKr5.4bn to NKr61bn due drop in operating in all the group's four as well as partial the Norwegian chemicals and explosives company. explosives company.

The board, however, is proposing to increase its dividend to NKr4.25 a share compared with

Group operating income fell by NKr250m to NKr6.75bn, despite a NKr499m improvement in fourthquarter operating income by the four divisions, to NKr2.1bn.

Hydro has reduced to 41 per cent its stake in Dyno Industrier, which had earlier been consolidated in its accounts. In 1989, Dyno contributed NKr434m to the operating income for the agri-culture division and NKr6.2bn to operating revenue. Hydro's share

operating revenue. Hydro's snare of Dyno's result is now included in equity in net income of consolidated investee companies.

Fourth-quarter operating revenue dipped to NKr16.6bn from NKr17.8bn in 1989. One division, oil and gas, rose NKr402m. Hydro said the realised and unrealised effects of foreign exchange moveeffects of foreign exchange move-ments in 1990 resulted in a gain of NKr192m, compared with a loss of NKr377m in 1989.

On a divinimal breakdown, agriculture was down slightly with operating income of NKrl.29bn in 1989. In the quarter, the figure was NKr572m. Hydro attributed the

NKr572m. Hydro attributed the improvement to cost reductions and said it reflected a better balance in fertiliser markets which in rising prices for products.

In oil and division, in group's reperformer, and operating income by NKr574m to NKr3.3bn, despite a decline in production rethe troubled North Sea Gullfaks oil in the Frieg gas field.

The light metals division saw operating recommendation by NKr1.95bn to NKr1.25bn recommendation and

of weak prices for aluminium and magnesium. Operating in from petrochemicals fell to

LVMH earnings advance 15%

By George Graham in Paris

LVMH, the French drinks and luxury goods group, expects to report a 15 per cent profits increase for 1990, taking net earnings above FFr3.3bn (\$666m).

The group said comprehensive hedging of its foreign exchange exposures had enabled it to offset the effect of the decline in the dollar, the yen and the pound, the three main currencies which affect its fortunes.

Had it not been for the drop in these currencies, net earnings would have shown an increase of about 40 per cent. LVMH claimed, despite an allum of only 1 per cent in group sales to

These weak sales figures are expected to be reflected throughout the French luxury goods sector, which is 75 per cent depen-

heavily exposed in the state of director of the Colombia tee, which groups into one lobby, the leading jewellery, perfume, and haute couture houses of Paris, has forecast stagnation for most of the sector.

LVMH said its sales would have risen by 11.5 per cent if exchange rates had remained stable last year, but the dollar slipped by 14 per cent against the French franc and the yen by 18 per cent. The pound - in which the group's earnings from its 24 per cent stake in Guinness, the UK drinks group, are denominated - also fell 7 per cent

Sales remained flat at FFr5.15hn in the champagne and wine sector, where LVMH is mar-ket leader with brands such as Möet et Chandon, Veuve Clicquot and Pommery, recently acquired BSN for FFr4.1bn. The Hennessy brand, also saw stagnate at FF15.07bn.

The higgage and leather goods division, including the troubled Louis Vuitton company, recorded a 5 per cent drop in sales to FFr: 45hn. Only the perfume and beauty products division, includ-ing Christian Dior perfumes, saw sales increase, with a 4 per cent advance to FFr4.65bn.

Despite the weakness of the yen and of the dollar, the Far East remained strong, accounting for 35 per cent of group sales last year. In yen terms, sales in Japan advanced by 34 per cent.

This announcement appears as a matter of record only.

January, 1991

INTER: JANK

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WGZ-BANK



Bankers Trust Company

By John Burton in Stockholm

INVESTOR and Providentla. the main investment companies used by the Wallenberg family control their extensive Swedish industrial empire, yesterday reported ■ combined of almost SKr1.7bn

The was blamed on SKr4bn effort to block a greenraid on Saab-Scania, a key Wallenberg company, by Swed-ish financier Mr Sven-Olof

Despite Ma loss, the two investment companies proposed higher payments, lavestor raising individend per to SKr4.30 from and Providentia to SKr4.15 from SKr3.30.

Investor's me amounted in SKribn, compared with a profit SKr471m in 1 and 1 deficit at Providentia SKr665m compared with profit of lifetimes a year

I'm harmed by falling share prices on the Stockholm year, this century. The value of shareholdings held by Inveswas cut by per to SKr15.9bn, by Providentia [1] by [1] per [1]



Peter Wallenberg: 'We will muse to sell mure companies

The poor market conditions to companies' since they make their profit from share their rather han dividend income. which they redistribute w their shareholders in the status.

The Wallenberg family, headed by Mr Peter Wallenberg, has about 30 per cent of companies. Investor Providentia increased their

from their shareholdings in other companies.
But they have been been been

their they been and other stakes, including their in Alfa-Laval, the processing equipmaker, in Tetra in liquid packaging in finance in the control of the co

We will come is all more dentia increased their companies although plan is short-term debt burden to buy IIII others," Mr Wallenberg said III was a short was a short with the short was a short with the short was a short was

Strong sterling knocks BOC results down £10m to £71m

By Clare Pearson in London

FTRST-quarter announced yesterday showed the industrial gases health are group had health the bit hard by sterling's exchangestrength.

The many and currency the company £10m (\$20m), accounting for the whole is a £10m dailed in pretax profits from £81.5m to £71.4m during the three months = end-December | | | |

By contrast, translations at constant min of exchange would have resulted in a 5 per during the period, the company

Yesterday, the rose 4p to limit at in London. The reported grow operating profit 289.4m, com-

pared will live hime. Mr Richard Giordano, chairman, had warned shareholders II adverse West of sure cies al BOC's annual meeting month.

Yesterday, Mr Giordano stressed ilm in real terms the group's businesses had managed in despite Unit trading conditions around In world.

average exchange rates, the value WUS and Australian dollar were 🔳 per cent less favourable compared with the same period last time and the yen 12 per cent down.

But the company said and adverse effect of currencies was exacerbated by the fact in it had done man bedging in the comparable period.

IVIII also are an a higher

interest charge in the first quarter in it bor-

rowings III buy III minor-ity shareholders in III Australian subsidiary.
The charge rout to I lim compared with £15.8m

Group turnover fell to 2649.9m, compared with

After a tax charge of 34 per cent, up from 29 per cent, earnings per share fell in 9.29p pared with 11.31p last time.

The higher tax charge, which resulted partly from higher Australian component in profits, in local currency terms, was fill expected to perfor I'm your as a whole. Lex. Phill 18

sharp cut in profits after **Cerus loss**

By Haig Simonian Irl Milan

CIR, the diversified holding company controlled by III carn De Benedett, will report a deep cut in group net profits

The fall, from group net earnings of L181.4bn (\$1662s) earnings of L181.4bn (\$1662n)

of the loss taken by Cerus, Mr

De Benedetti's French holding
company.

in Société

That about FFr1.2bn

sould be including financing and

Cir of

Cir and that the mile of the would relate grown and infridations to less than excluding beautible bond Mr Be Battrade also supp

Mr
1990 Olivetti,
the computer and II equipCir,
will Cir,
Also, meetings
place representatives
of and Mr III Berlusconi, III Italian magnate, about Mondadori, the
III publishing
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appeal against
a Rome giving
Mr

Mr deriname the advantage.

Rise at BNL 'answers critics' By John Writer in Rome

BANCA NAZIONALE IM Lavoro, Italy's largest state-owned bank, yesterday reported 46 per la in provisional gross profits, all s special provisions, in L720bn (8658m) in later

Total Beells rose 7.6 per L88,668bu and loans by Giampiero Cantoni, president, said the that BNI, had the will and capacity in renew itself and were an

Cir to post | Recession hurts British Telecom

biggest UK telecommunica-tions operator, has lifted thirdquarter pre-tax profits by 11. per cent to £787m (\$1.6bn) from

But the deepening UK recession took its toll, and revenues international in the fell for the first him since records started more than 20 research.

The higher third-quarter profits were partly through \$239m fall in the bill to \$150 fm. nine months of 1990-91, against £2.01bn, a rise of [E4

The figures benefited from continued cost-cutting. A further 5,100 UK jobs and in the third quarter on top of months, leaving total work-force of 234,500 the total of Uni year.

The shallow in interconnecti in U three months u lineta 31, we small, to £447m from Time It follows cut in price of international September which BT was wiped and above volume growth.

war Oftel, the industry regulator, proposing a limit price of these calls, BT says its "self-imposed caps" led in a fall in prices of 11 pri cent last

arising in the govern-review of in duopoly if with Mercury Communications. BT will wel-

Italian sports company

buys ski manufacturer

concerned that will rivals will go for with the ghest margins.

Mr John Doherty, investor relations manager. H calls line rental charges by £2bn wear. "The standing charge have on bills in horrendously loss-making," he said. BT wanted to be allowed more freedom in the last

charges.
Price increases being concentrated on lossmaking services. Quarterly income from line rental rose by nearly 17 per cent ill is from

arowth, running 4 8.8 per cent in the line half. slowed to ham than 6.5 per cent, making a min against

BRITISH TELECOM, the Lin in the previous six come more competition, but is 23.08bn for the quarter. Operating profit increased at a similar rale hi morn from £827m, compared with m interim improvement at 14.3 per and

from inland calls increased by 5.7 per but to £1.29bn from But volume increased by than per cent during the quarter. Earnings per share 11 1 8.5p against 7.6p, giving 1 ninemonth total 1 25p compared

with 21.7p.

Mr Doherty bottom-line performance was good. bearing in mind the slackening growth. It reflected tight financontrol.

The price on the Line tional E. Exchange in London gained 5p m close at 300p. Lex. Page 18

Restructure holds back Poulenc

INCOMENSULARE Rorer, 11pharmaceuticals company Formed last July when the chemicals group and cannot of the Ul drug producer, profit after heavy restructuring in 1990, William Davidum lu Paris.

The group reported more doubled in of for year, against the \$1.2bn recorded by Rorer in before Im French takeover. The comparable rise in the

NORDICA Sportsystem, the

expanding Italian sports in the line ski boots, has bought Kästle, Ilm Aus-

trian III manufacturer, in a

further distribution of the

troubled I equipment busi-

Nordica, about is multi-lifedizione Holding, the ulti-mate holding company of Italy's Benetton family, did not

reveal the value of the transac-

tion. However, it said that

Kästle, which produced 280,000 pairs some L40bm (\$36.5m) last year, was ill world's min biggest ski

Based in Austria, Kästle is a

subsidiary of Fischer, another

Austrian ski

By Halg Simonian

was 19 per cent, or 1 per cent if impact currency changes Het herme collapsed in the restructuring and an analysis gain non-strategic assets.

"We are already expected achieved objection of breaking 11990,"

Robert Cawthorne,

Fully-diluted earnings

sion w sell will disclosed. However, analysts suggested

world's fifth biggest maker, my have mutil to concentrate on its

Business links between Rästle MI Nordica, which

has been in Lalla W acquire w

all manufacturer for muse

time, been strengthening

following Nordica's agreement three years to distribute in Japan.

Nordica itself exports 65 pe

cent of its production to Japan and the US, and expects to report a 10 per cent rise in sales to L300bn for

collapsed from in to mere cents last year, although in mind in the mere cents last year, although its dividend by cents to R cents share. The number of them in issue the the period, from 43.9m

Sales in the final three period year, but they represented significant slowdown un lim previous

Den Danske Bank slides into Kr1.17bn deficit

DEN UALIMI Bank, MAIN last year through L of Bank, Copenhagen and Provinsbanken, slid into lie red in 1990 following doubling of the group's loss provisions.
Hilary in Copen-

hagen. The bank, will total up by Kr1.6bn to Kr388.9bn (\$69bn), made a loss of Kr1.17bn compared with a profit of armen in 1989.

An unchanged 16 per cant dividend was proposed and, despite the loss, the solvency ratio according to the new rules 11.5 per cent, well use the 10 per real miniauthorities.

Operating profit Kr4.1bn to Kr4.25bn.

Securities sales boost Bergesen

BERGESEN. a leading shipowner and operator, almost doubled profits record NKr925m (\$163m) from NKr562m in 1989,

writes Karen Fossil.

The increase due mainly financial of NKr433m, which NKr424m profit on we ul with ties. However, Bergesen warned that the operating profit could in 1991 and the expect profits on sharehold-

ings to group operating increased by NKr108m to NKr2.446bn, while operating profit, before depreciation costs. by NKr124m to

Shipping operations
the profit, profit, depreciation, of NKr921m, a
NKr155m.

Bergesen said in in land value of his by NKr2.03bn to NKr7.19bn. mainly Man 80 per cent fall in was of tankers dry vessels. while there little change in the value of carriers of liquefied petroleum gas (LPG).
The Gulf are had limiteleffect on shipping traffic. according to a company. However, it warned a fluctu-in he prices and war risk premiums would affect

14th February, 1991

This announcement appears as a matter of record only.



Toyo Engineering Corporation

U.S. \$150,000,000

41/2 per cent. Guaranteed Notes 1995

to subscribe for shares of common stock of Toyo Engineering Corporation The Notes will be unconditionally and irrevocably guaranteed by

Warrants

The Mitsui Taiyo Kobe Bank, Limited

lasue Price 100 per cent.

Yamaichi International (Europe) Limited

Mitsai Taiyo Kobe International Limited

Morgan Stanley International

Nomura International

Bank of Tokyo Capital Markets Group Baring Brothers & Co., Limited

Crédit Lyonnais Securities

Daiwa Europe Limited Robert Fleming & Co. Limited

IBJ International Limited

Merrill Lynch International Limited

Paribas Capital Markets Group J. Henry Schroder Wagg & Co. Limited Barclays de Zoete Wedd Limited

Chase Investment Bank Credit Suisse First Boston Limited

Dresdner Bank Goldman Sachs International Limited

Kleinwort Benson Limited The Nikko Securities Co., (Europe) Ltd.

Salomon Brothers International Limited

UBS Phillips & Drew Securities Limited

S.G. Warburg Securities

Optec Dai-Ichi Denko Co., Ltd.

U.S. \$100,000,000

4½ per cent. Guaranteed Notes 1995

to subscribe for shares of common stock of Optec Dai-Ichi Denko Co., Ltd. The Notes will be unconditionally and irrevocably guaranteed by

The Mitsubishi Bank, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Bayerische Landesbank Girozentrale

Mitsubishi Finance International plc

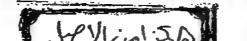
Deutsche Bank Capital Markets Limited Morgan Stanley International

Robert Fleming & Co. Limited

Daiwa Europe Limited Mitsui Taiyo Kobe International Limited Bangue Indosuez Baring Brothers 🌡 Co., Limited Cazenove & Co. IBJ International Limited New Japan Securities Europe Limited J. Henry Schroder Wagg & Co. Limited

Tokai International Limited

Mitsubishi Trust International Limited Bank of Tokyo Capital Markets Group Barclays de Zoete Wedd Limited **BNP Capital Markets Limited** HandelsBank NatWest Kleinwort Benson Limited Ryoko Securities International Limited Shinyei Ishino Europe Limited Toyo Securities Europe Ltd.



Whos behindour merger?



Lets call her Victoria.

into business on her own...

ed

She's still young. But, as her parents well know, some of her needs are already financial.

And, as she grows, those needs will grow too. To start with, there's her financial protection.

Then there'll be her education, the higher the better. And her own bank savings accounts. As she starts work, she'll need to finance and insure her car. There'll be mortgages and property insurance; life assurance and medical insurance; provision for her retirement and for her own family. And these days, if Victoria goes

So we could continue; but we hope the point is made: for Victoria's generation, banking and insurance are natural partners.

It's to meet their needs, present and future, that

Nationale-Nederlanden and NMB Postbank Group are proposing to merge.

Together, we shall have the depth and breadth of resource to meet the needs of our customers of all ages; needs which are becoming increasingly varied and demanding. And we shall have the channels to deliver those services in the most cost-effective manner.

However, it's not just a merger planned for Victoria.

It's also planned to help us support our corporate clients and position us take advantage of the single European market and wider international opportunities.

The new financial group will be Holland's largest.

It will be a partnership of equals; the better to serve our customers, our shareholders, intermediaries and employees. And, of course, Victoria.

Internationale Group

Nederlanden Group

In response to the future.

This advertisement does not constitute an other discontinues in any company. And are the surface of the purposes of the United Kingdom Financial Services Act 1986 by Marburg & Co. Ltd., which has acted as financial adviser to Nationale-Nederlanden N.V. and NMB Postbank Groep N.V. in relation to this transaction and is responsible to The Securities Association. Securities may go down as well as up and securities denominated in Dutch Guilders may also go down as well as up in Sterling terms, by reason of changes in the Sterling/Guilder rate of exchange. For regulatory many the document in connection with the merger may be issued or passed on to any person in the United Kingdom other than a person who demonstrably is such operations. Order 1988.

GROUP MOULINEX

1990: a year of strong European consolidation

onsolidated sales for 1990 met the objectives fixed at the Annual Meeting held in June

| 1990 | 1989 | |
|-------|-------|-------------|
| 5 960 | 5 126 | +16,3% |
| 4 528 | 4 124 | + 9.8% |
| | 5 960 | 5 960 5 126 |

In general, IIII Group's business in IIII 🔤 quarter of 11000 was excellent, despite ■ few setbacks due III the economic recessions in the United Kingdom and North America and the slump in Middle

Strong growth in in ather European countries such as Spain, Portugal, Germany, Austria and the newly-accessible eastern-European markets compensated for this bill in certain areas of



NatWest announces that with effect from Friday 22nd February 1991 its Gold Plus overdraft rates will be amended us follows: borrowing up to and including £10,000 reduced from 17% to 16.5% p.a. Unauthorised borrowing remains unchanged at 22.5% p.a.

41 Lothbury London EC2P 2BP

the Warrantholders of UBE INDUSTRIES, LTD.

Warrants to subscribe for Shares Common Stock of Ube Industries, Ltd. issued with

U.S. \$400,000,000 I per cent. Guaranteed HILL IVW

Purpuant :: Clause II (A) of the instruments | 15th June, | 15th June,

Due to issuance by Ube industries, Ltd. (the "Company") on Mill February, Mill of The insurance by the mongries, Cut, the "company in Paperary, in the "company with Warrants to subscribe for common stock of the Company (the "Shares") as an nitial subscription price of the Warrant in the company in any subscription price of the Warrant in effect in adjusted pursuant to Clause (vill) of Instruments Condition 7 of the Terms Conditions of Warrants which became effective in from the February, 1991 (Japan time).

By: THE SANWA BANK, LIMITED

February, 1991



investment Bank ECU 1,125,000,000 10% 1990-1997 Bonds

Pursuant 🔳 💵 terms and conhereby given is hereby given is hat during the eleven-month period ending 14th February, 1990, due 14th February, 1997, were ourchased.

principal manufacture, 1991, principal manufacture and such manufacture remaining in was ECU 1,103,870,000

European IIII Luxembourg, February, 1991 EUROACTIVIDADE AG, VADUZ Einladung zur **Ausserordentlichen** Generalversammkung e Aktionist der Eurosopvickelo AG, Vad erden hiermit zur ausserordentlich roch den 20. Februar 1991 um 14 l/h: 30 im Hotel Schlöme, Piest - Penz. - Josef -Strume 68 in Vaduz, statifiaden wird. TRAKTANDENLISTE

richning that den vargeschiegened late - Vertrag und Zustimenung zu Wahi des Verwaltengerabis Nouwahi der Kentrollesbis Auftrag an Verweltungsvat
Geschäfts
gumins dem Nachlaus - Verrug
Verschiedenes

tionire, die an der geneererdentlichte erralversemmlung tellenbesen oder sich ch einen mederen Aktionir vertreten besett wollen, missen sich entweder durch Verweisung der Tätel oder durch eine entsprechende Sport - Bescheinigung einer Rent engaciem. Vadaz 30. lennar 1991



Shawmut Corporation U.S.\$50,000,000 Floating Rate Subordinated Notes

is hereby given that 🛏 🔤 🖃 Interest 🔤 🖦 fixed at 7% and that the interest payable on the relevant Interest Payment Date
May 15, 1991 against Coupon No. 25 m respect of 100 mominal of the will be US\$173.06.

Due 1997

February 15, 1991 Citibank, N.A. (CSSI Dept.). Agent

CITIBANCO

Notice of Redemption U.S. \$30,000,000



Arbuthnot Latham Finance B.V.

Guaranteed Floating Rate Notes 1992

NOTICE IS HEREBY GIVEN that pursuant to Condition 7(c) of the terms and conditions of the above mentioned Notes, Arbuthnot Latham Finance B.V. ("the Company") has elected to redeem on March 28, 1991 ("the Redemption Date") all of its outstanding U.S. \$30,000,000 Guaranteed Floating Rate Notes 1992 ("the Notes") at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cause to accrue

The Principal Principal Paying Agents, the addresses of which are set out below on the Redemption Date with all interest coupons maturing subsequent to said date.

Coupons due on March 28, 1991 should be detached and presented for payment in the usual manner.

Notes and matured Coupons will become void unless presented for payment, in the case of Notes, within a period of ten years from the Redemption Date, and in the case of matured Coupons, within a period of five years from the first date for payment thereof.

PRINCIPAL PAYING AGENT The Chase Manhattan Bank, N.A. Woolgate House Coleman Street London EC2P 2HD

PAYING AGENTS Manhattan Bank,

Manhattan Bank. F.O. Box 240
Boulevard Royal Banque de Commerce S.A.

(Switzerland) 63 Rue du Rhône CH-1204 Geneva JI-32 Avenue

The Chase Manhattan Bank, N.A. Land Labehali J Land Finance B.V.

February 15, 1991



NOTICE OF MODIFICATION OF WARRANTS CHUETSU PULP INDUSTRY CO., LTD

(Incorporated with limited liability under 📭 laws of Japan) U.S. \$100,000,000 m per cent. Guaranteed Notes unconditionally and irrevocably guaranteed by

The Industrial Bank of Japan, Limited (Incorporated with limited liability under the laws of Japan)

MOTELL IS HEAVING GIVEN in accordance with III. Instrument by way of deed poll executed on In November, 1989 by Chuetsu Pulp Industry Co., Ltd. (the "Company") in connection with its issue of bearer warrants ("Warrants") to subscribe up W YEN 14,490,000,000 for shares of common stock of the Company. From 1st January, 1991, the dividend accrual period defined in condition 4 of the terms and conditions of the Warrants shall mean the 3 month period from 1st January, IIIII and ending on 31st March, IIIII and thereafter each six month period ending 30th September or the 31st March in each year.

This modification is made consequent on a resolution March, In of the general meeting of shareholders of M. Company changing M. year of the Company from 31st December, M. 31st March.

Shares of common stock of the Company exercise of any Warrant during III period from III January, IIIII to 31st March. IIIII will entitle iii holders thereof to participate in IIII in any dividend on the Shares with respect the entire three month dividend accrual period in 1st January, 1134 1 31st March, 1991, in accordance with condition 4 of the and conditions of Warrants.

CHUETSU PULP INDUSTRY CO., LTD

Dated III February, IIII



Bankers Trust International Capital N.V.

(Incorporated in In Manager Antilies) U.S.\$200,000,000

For months 19th February. In May, the Mill carry an interest rate of 634 per cent per annum Ini interest payable In the relevant US\$168.75 US\$10,000 note.

Group Tressury Settlements, I - Agent I

Willia Fargo 🛎 Company

US\$200,000,000

Floating was subordinated capital mill due IIII

In accordance with 🖮 provisions of war notice is hereby given Mal for mal 1991 ... II May, 1991 ... Notes arry an arry Rate of 6 1/2 per annum. Interest payable on relevant interest payment date 15 May, US\$166.88 per US\$10,000

Agent: Morgan Guaranty Trust Company

JPMorgan

Notice Notcholders Prospect International High Income N.V. Up to U.S. \$82,500,000

Floating Notes due (which U.S \$41,250,000 has been usued)

Notice is hereby given that the Interest Rate for the period from 14th February, 1991 m. 14th March, 1991 14th March, 1991 E 6.80%. The Floating Rate Note Interest Amount payable on 14th March, 1991 ■ U.S. \$5.29 per U.S. \$1,000.

Bankers Trust Company, London Agent Bank MINICAS

U.S.\$100,000,000 of Floating Rate Notes due 2004 nterost p.a. February 15, 1991 to August 15, 1991 Interest Payable per US\$500,000 Note US\$17,597.22.

February 15, 1991, London By Chiberik, N.A., (CSSI Dept.), Agent Ben

US\$100,000,000

FLOATING RATE DEPOSITARY RECEIPTS

by The Law Trust Corporation pic evidencing to payment on with the payment of the payment

BNL

Banca Nazionale del Lavoro London Branch hereby given that the hat of interest for Coupon 1 23 relevant Interest Payment Date, May 15, 1991 in respect of nominal of ma Receipts will be US\$159.97 and in respect of US\$250,000 nominal iii the Receipts will 📔

February 15, 1991, London By: Citibank, N.A. (CSSI Dept), Agent Bank CITIBANCO

INTERNATIONAL COMPANIES AND FINANCE

CBS cuts | Flood of red ink confirms annual Detriot's dire straits dividend by 77% YESTERDAY'S flood of red ink

surprise as a confirmation of By Alan Friedman the dire was in the US motor while Chrysler, the lilling the Chrysler, the lilling the Chrysler, the lilling the Chrysler, managed the carmaker, managed the carmaker, managed quarter of 1990. General

CBS, the US media group controlled by the Tisch family, said it would cut its annual dividend by 77 per cent, from \$1.10 iii 25 cents.

The announcement came as CBS revealed \$156m in for the fourth quarter of the and a 63 per cent fall in net income for the whole of www to

The Loews Corporation, 27.4 per cent Tisch family, a per cent drop net income for fourth quarter of IIII to \$116.8m. Exclusive II securi-

dealings the fourth quar-

Mr Lawrence Tisch, IIm CBS

dropped by 14.5 cent, \$173.3m. Loews, which has in insurance, media, shipping, watches and other businesses, an 11.3 per cent drop net ipcome, i \$804.7m. Full year HIII Slight compared with

811.4bn in Language with Compounding difficult day Language was the news from CBS yesterday that Mr Tom the network's flagship Lindage of the network of the netw the networks ingstry had been replaced "effective immediately". The mews show has been eclipsed by of the Gulf war.

Mr Tisch attributed 🗀 🖼 dividend to the need to preserve in the lof \$2bn share buyback of nearly half the outstanding stock in CDE as said the share repurchase - estimated to have miled nearly \$500m for he family holdings - had "lower level of ongoing earn-ings from interest income".

The CBS fourth-quarter defi-

cil was caused partly by . \$55m after the loss relating M its baseball broadcasts and provision for future

Mr Tiek whi stepped in to take over as CBS Hilliam Paley, the founder, died. was about the network's prospects. He said and unit prices for advertising affected network and the growth all both mail and "a fourth bredent arturet had put downward pressure in pricing

The new CBS chairman the Gulf war and US measure are "suppressing the company's will and earnings". He many advertisers to run their commerduring special news covthe war, while the costs of covering we war had

In the whole of 1990 CBS's rose by 10 per test in \$3.26bn. The company an operating pre-tax 1990 loss II \$49.8m, compared with profit in 1844. It only due in interest income that was with stay out of the red for the whole of

Loews, meanwhile, million a sharp drop in 1990 net income - from \$475m to in in property and casualty insurance division.

McCaw loss increases to \$149m

By Kirrin Zagor

mifAV Cellular Communications, the US pro-vider of cellular telephone in which British Telecom a 20 stake, has unveiled an image in the fourth quarter. The deepened in \$148.8m, or 86 share, from \$58.4m, or advanced from \$152.1m. which spent \$3.4bn

in March 🝱 raise 🚻 stake in LIN Broadcasting to 52 cent, attributed the to M consolidation with LIN's results and increased interest expense resulting from the acquisition.

McCaw's income from operations depreciation and amortisation rose III \$94.6m from \$19.6m.

for the year, McCaw had net income # \$562.3m, \$2.97 a new on revenues of \$1.04bn compared with a well well \$288.5m, iii \$2.07. on revenues of \$504.1m in the McCaw , the bas recently made other costly acquisitions,

said long-term debt and mandatory repurchase obliga-III was \$3.57bn against \$1.79bn a year earlier. III had \$1.72bn in long-term debt associated with LIN Broadcasting. LIN yesterday reported sourth-quarter net ioss of \$54.4m, or \$1.06 share, on revenues of \$106m against a net loss of \$15m, or 28 cents, w \$69.9m the previous year.

said its North American from Detroit was not pu much auto operations were in loss in 1990, reflecting the impact of lower sales, a product mix that moved toward lower-priced models, intense competition, and the special third-quarter \$2.1bn restructuring charge.

in the Walone, the group made a net walone, the group of \$4.57bn, including the

after loss in the second quar-ter less year. In its domestic market, Campbell reported

in earnings
In earnings
North America division, with strong performances named in by soup, fro-

convenience meals,

The most pursuit invications

the figures, although he sharp jump in the share price in days in the yesterday's gain to a new of the to

midday.

Ms Ghez, and analyst
Goldman Sachs,

yesterday: "This are a surpris-ingly strong quarter which clearly demonstrates that the

company has turned around for focusing to profitabil-

She has raised her full-year for Campbell from

In in half-year, Campbell

lifted income to have against \$1.45. Revenues advanced in \$3.37bn

and Canada.

restructuring charge.
Outside the US market, GM terly deficit, against a 📰 net profit in 1989. During the fourth quarter to earned \$2.4bn, with Europe achieving record financial results despite losses in joint venture Saab. Severe 1990. GM's sales totalled year-on-year. Worldwide faceconomic conditions in Brazil tory in GM totalled 1.7m units, a Line decrease in the GM significantly reduced net income in Line America. While I vehicles business suffered, The United main

period. North American unit 17 per lower. Ford's fourth-quarter - General Motors Acceptance Corporation (GMAC), Electronic Data while automotive sales Systems (EDS) and GM Hughes 1.4m units, down by 116,000.

Motors, the market suf-

fered 🔳 fourth-quarter 💴 🔐

\$1.6bp, compared with fourth-quarter profit of \$700m. Ford disclosed a \$519m quar-

Electronics Corporation (GMHE) reported substantial 1990 profits. GMAC earned \$1.2bn, up from \$1.1bn in 1989. EDS reported record 1990 earnings uf \$497m, up from \$435m.

from \$781m in 1989. US market mar mar-Ford said profits from its worldwide auto business crashed by \$3.1bn to just \$99m in 1990, m sales of \$81.8bn, down from \$82.9bn in 1989.

GMHE earned \$726m, down

in the US, Ford's operations lost \$17m in 1990, compared with earnings of \$1.1bn; the share of the US market dropped 1.2 percentage points 21.1 M US fell from \$2.1bn in 1989 to \$116m. In Europe, Ford claimed market man only 0.1 percentage points lower at 11.8 per cent. Ford's European truck market share was reported at 11.1 per cent.

Campbell Soup books record second quarter

By Patrick Harverson in Flaw York

CAMPBELL Soup, the big US foods group which has undering in the past year, yesterday announced record second-quarearnings, by strong jump in profits from interna-

tional operations.

In the three months ended
January 27, Campbell said,
earnings were \$135.3m, or \$1.07 in the same quarter a pour

ago, the group earned \$105.2m, The rise in earnings achieved in spite in a minimi gain in sales, which mee to \$1.77bn, up from \$1.72bn a year

ago.
Excluding divested and dis-continued businesses, sales rose 6 cent in the quarter.

What the help of favourable in exchange divi-

sion reported a 10 per cent the in quarterly operating earnings Campbell's UK operation contributed to the increase return to profitability

Minorco shakes up Inspiration

By Kenneth Gooding. Mining Correspondent

THE shake-up of companies under the control of Minorco, the Anglo American Corporation of South Africa, continued yesterday me the group turned its attention in Inspiration Resources, its poorly-performhg. 56 per cent-owned diversi-fied North American arm. Inspiration will give m

coal business at a cost at \$78m. would implement 💴 of 🖼 and suspend its quarterly share dividend from in fourth quarter of the The

company, set up in paid its first dividend in 1989. inspiration has also revised its bank credit line from \$75m **\$40**m.

Inspiration will focus on Terra International agricultural products and services business, and the Hudson Bay Mining and Smelting base metal operations. Il wrote III charge of \$16.5m, in the third Quarter last year.

Inspiration yesterday reported a 1990 fourth-quarter share, in remum of \$217m compared with of \$2.4m. cents, on the contract of the cents of the cen of \$218.5m in the corresponding period of 1989. The 1990 quarter included a \$78m charge relating in the coal business in a \$12m relating III cost-cutting. For 1990 as a whole, Inspiration mentaled a net lime of \$108.5m on revenues II \$1.4bn against net profit of \$1.4bn.

To the Halders of **GMAC** المالية المعالمة الموادة المالية الموادة On February 18, 1991 holders of computer from the Asset Barbell sentiments will be entitled to a distribution, based on the contribution of General Subset the option of General Contribution of General US200/000 page of Certification, 1888-1889, and US200/000 page of Certification, 1888-1889, and Certification.

cart Distribution representate principal | 1 Stray 41 the Distribution trans hi fusicifution representing interest ... USB... to certification also states the hillo-mary 31. [27] January J. 1991
If the sund compensation reserved
to taking a because and
formation (USSTARIAE
Called Basiner (USSTARIAE
INTO STARIAE
I

GUARANTY TRUST COMPANY

INTERMED N.V. Knokke - Heist announces a second dividend for 🖦 🖼 Bfr 2500 per share payable by Paribas Antwerp against coupon no 2,

Colgate in 19% surge to \$74m

By Karen Zagor III New York

COLGATE-Palmolive. the second biggest manufac-us of detergents and other household products, yesterday turned in a III per cent improvement in fourth-quarter net earnings of \$73.5m, or \$1.03 share, against \$62m, or cents, a year at the per cent in 120 to \$1.48bn from \$1.29bn.
In the quarter, earnings

before interest and taxes surged 🖼 per cent, excluding 🔳 one-time gain from real income rose ID per cent ID \$321m, or \$4.56 share, from \$280m, or \$3.97, on sales will in from \$5.04bn in 1989.

Mr Reuben Mark, chairman

chief executive, will lie fourth-quarter results were "particularly encouraging because it was an arrived in the same illi illi im increased advertising expenditures worldwide".

to \$3.20.

DAEWOO Daewoo Heavy Industries Ltd.

(Incorporated in the lands of Korea | Itality) U.S.\$40,000,000 3 per cent. Convertible Bonds 2001

NOTICE OF DIVIDENDS IN SHARES

Notice is hereby given to the holders of 1 per cent. Convertible Bonds 2001 of Daewoo Heavy Industries Ltd. that at a Meeting of the Board of Directors held on 13th December, 1950 the Company resolved in declare dividends in Shares in the Shareholders registered as of 17:00 hours and 31st December, 1950 in proportion of 0.05 Share per - Share and the payment of the dividends in Shares shall be submitted for approval to the General Meeting of Shareholders, which will be held on 25th February, IVII and the conversion price shall be adjusted and be effective 1st January, 1991 retroactively if the dividends in Shares are approved by Shareholders.

Daewoo Heavy Industries Ltd.

COMPANY NOTICE

PORTUGUESE **GOVERNMENT 3%** EXTERNAL DEBT 1902 In accordance with the law of the 14th blay 1902 and the Dottee of the 9th August of the same year the Sinking Panel Instituteurs the 1st Insurry 1991 have been effected by the Junta do Credito Publico in Liebun as follows:

IST SERIES BONDS Purchases in the Harint coupleted of 2 bonds of 250.00 totalling £40.00. The belongs of the imminent was made up by the deswing in Libbon 47 1400 totals of £250,00 cash and \$250 bonds of £100.00 cash of £54000.00

2ND SERIES BONDS Purchase is the market consisted of 4 bends of 119.90 totalling 179.50. The between of the testalment was made up by the drawing of 27's bends of 119.90 and 6 bends of 199.50 each perfect of 1.50 and 1 barring a total nominal value of \$6069.50, is accordance with the norms of the Gazerel Bond

beads of this series see repsyshin at a pres 25% on their face value. **3RD SERIES BONDS**

instalteent has been met by the drawing 100 sessioners has come most up me drawing of 3711 bonds of £1990 mech and 185 bonds of 199.50 each having a total value of £9225640 (tennest bitship), together with £775 bonds of £663 each and 90 bonds of £23.77 ouch having a total value of £12101.55 (non-interest bearing).

The afore-mentioned drawn bonds are repayable from 1st January 1991 to 50th Janu 1996 and those stamped by the Pertgauss Financial Delegans for payment in storling any be presented for repayment at the Sectifician Department Country of RANNOT at 1111 LIMITED, 153 Bishopsquit, London SC2M 2XY, when fits of the retailors of the bonds and featurement limited. cooks and leady-ment listing forms for the drawn made may be obtained.

LEGAL NOTICES

NOTICE OF APPOINTMENT OF

Name of Company, Texmout Lin Registered Number: PC2569/1808066 Trading Name, Texmotti Limited Nature III Business, Manufacture stock

Name of Appointment of Administrative Receivers, 18 Oceaniber 1990 Name of Person Appointing Administrative Receiver Burcleys Bank Pic Trade Classification: Division 2.06 Fatum Pictoria Street 7AX

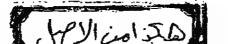
AUTHORITY BANK LIMITED

Notice is hereby given that a meeting of creditors in the above matter is to be held at Pannoll Kerr Forster & Partners, 78 Hatton Garden, London EGIM 9JA on the 8th day of March 1991 at 10.15am to consider my proposals under a.24(1) of the insolvency Act 1986 and to consider establishing a creditors' committee.

form which should be and returned in me by the date of the meeting in you cannot attend the meeting and wish to be represented. In order to be entitled to vote at the meeting you must give to mo! than 1200 hours on the day meeting, details in writing

the Joint Administrators

ADVERTISE HOUSE IN FULL COLOUR every Saturday Weekend FT, To find out man call Richard Huggin -



FINANCIAL TIMES FRIDAY FEBRUARY 15 1991

INTERNATIONAL COMPANIES AND FINANCE

Fletcher Challenge earnings fall

By Terry Hall in Wellington

A TOUGHER climate in Canada, Australia and New Zealand for the operations of Fletcher Challenge, the diversi-fied New Zealand conglomerate, led to a 17.7 per cent drop in operating earnings lo NZ\$654m (US\$394m) in the six months to December 31.

However, after extraordinary items, net earnings emerged at NZ\$376.3m, a rise of 9.4 per cent. These items resulted from the sale of Fletcher Fishing and previously proposes. ing and previously unrecog-nised tax benefits on the purchase of BP's stake in the Maui gas field in New Zealand, and totalled NZ\$51.8m, compared with a loss of NZ\$17.4m in 1989. The earnings figure was also greatly assisted by a tax bill of only NZ\$900,000, against NZ\$105.3m, while investment earnings were NZ\$8.9m com-pared with NZ\$15.9m. Turn-

over rose 3 per cent to. NZ\$6.77bn from NZ\$6.59bn NZ\$6.77bn from NZ\$6.59bn.
The company's recent expansion in the energy sector, after the takeover of Petrocorp in 1986, continued to provide a balance against the down cycles in FCL's other core business areas: the building pulp,

paper and primary industries.

Earnings from products and forestry were NZ\$68m, down from NZ\$76.2m, with losses on north American lumber markets. Tasman Forestry experienced strong markets for export logs.

Earnings from paper

Earnings from paper NZ\$27.9m. compared with NZ\$30.7M, and a fall in profits from mark kraft pulp to NZ\$47.9m from NZ\$80 m was due to declining world prices and lower production at the Canadian plant

Sharply reduced activity and lower prices for well, dairy horticultural products in the rural sector, totalled NZ\$36.2m against NZ\$61.5m), while while ar rural bank earne NZ\$40.2m compared with

Deteriorating conditions in the building industry in Aus-tralia and New Zealand saw division NZ\$11.3m, compared with profit of NZ\$14.4m, although conditions were "somew better" in the western US, south-east Asia the Pacific. land division contributed



FCL made a last of Municipality in its corporate and investa NZ\$38m gain on the sale of the CSR shareholding during the year for NZ\$39m was ofby provisions for the other portfolio and funding and administrative costs.

A in the half-year bringing

total must July 1 1988 to

Mr Fletcher said that difficult trading conditions were applying all company's operations except forestry. Assuming that no net extraordinary items arose in the second half, the company would be doing well to match last year's earnings of

NZ\$662m. the process of withdrawing from commercial rty ownership, reducing to minority ownership in shopping centres, reducing its in north American solid wood products, and forming joint for the chain of Placemakers building stores. supply stores. II introducing minimum in introducing minimum investors minimum in New ness, the menual per corpora-

unchanged interim andend of 11.5 share, on earnings per share of 27.9 cents against 29.7 cents. Asset per share was NZ\$3.64 compared

Write-offs put Chase AMP Bank in red

CHASE AMP BANK, a joint venture between Chase Man-hattan Bank of the US and the AMP Society, Australia's big-

The result compares with a net loss of A\$30m for the previous year and reflects the difficulties facing the 15 overseas banks given foreign banking licences after the deregulation to the Australian industry in

The result is also in line with the experience of the four leading Australian banks, all of which announced disappointing profits for the year to September following aggregate write-offs of A\$3.5bm

Chase Manhattan and AMP

said they remained confident for the future of the bank, which they regarded as "a long-term investment requiring patience and perseverance in Australia's highly competitive

The shareholders and the abnormal transmission the abnormal transmission with a most impaired the sound financial structure of the bank, which achieved profitable of the bank in several core businesses, including risk management, corporate transaction lending and mortgage lending.

mortgage lending.
The bank was restructured last year following a detailed review of its future by Chase Manhattan and AMP. The bank announced redundancies in December following an infu-sion of fresh capital from the abareholders. Chase AMP said its provi-

sions doubtful debts had increased steadily during Australian deepened and the recovery prospects of The bank said 45 per cent of

the bad debt provision related to two loans, with the largest loss arising from its exposure to the crashed Qintex Australia group.

The bank said it had reduced

its asset base to A\$2.9bn from A\$4.1bn in contact capital to overcome the uncertainties surrounding the Australian and world econo-

Mr Lyon Anderson, ing director, the cank's capital of Attornation of the cank's belance to represented per cent of risk-weighted assets, in excess of the capital adequacy ratio of 8 per cent required by the Reserve Bank of Australia.

The result was "disappointing but not unexpected given the deepening recession and the pace of change in the finan-cial services industry," said Mr

We firmly believe that we had to take tough action on a portion of our loan portfolio, despite the fact that this would disappointing net

We have been identifying and provisioning for our nonperforming corporate loans on a continuous basis during the last 18 months. This action combined with our recent restructuring and the improv-ing profitability our core business should provide a solid

Consumer credit helps Wooltru to raise sales

By Philip Gawith in Johannesburg

WOOLTBU, the South African clothing, saw sales increase 18 retail and wholegale group per cent. Food sales were with interests in the food and buoyant, increasing 28 per clothing sectors, profited from cent, in part due to the openconsumer credit spending to overcome a slowing economy and post increased sales and

the end of December.
Turnsver rose 24 per cent to R1.69bm (\$676m) from R1.36bm, and pre-tax income was 20 per-cent up at R149.3m against R124.8m. Attributable income was 19 per cent higher at R76.8m against R64.4m. The directors noted that con-

sumer spending had been depressed by the slow econ-ony However, consumers had taken advantage of freely-

available credit; Woolworths, the group's flegship store selling food and

S African leisure group up 19% on growth at casinos

By Philip Gawith

ing of food-only outlets. Cloth-ing sales increased by 13 per-cent. The managers said prof-its were "modest", reflecting Sunbop subsidiary to record a 19 per cent increase in earnings in the six months to the

Mr Buddy Hawton, chair-man, I Sun Irra-resort hotels, located in sur-rounding homelands, experi-

enced a decline in number of

visitors. The average room occupancy for the period - 71

per cent - was 3 percentage

Turnover rose 12 per cent to R904.1m (\$359m) from R804.7m. trading circumstances.

All divisions of Speciality
Retail Group, the fashion arm The included an extraordinary gain.
Net profits rose is per set.
In R185.1m and attributable of Wooltru, performed well Profit increases were greater than sales rises, which grew earnings win 19 per cent higher R75.8m.

by 25 per cent.
Makro, the group's whole-sale operation, increased sales by 34 per cent.

Earnings per share increased by 19 per cent to 220.7 cents from 185.1 cents. The dividend was lifted 20 per cent to 77 cents per share from

KERSAF points down on last year,
Arrican leisure and although above the 60 per cent for 3, 4 and 5-star from a good performance at its sector in the local market.

Mr Hawton said Kersaf's casino revenues were up 23 per cent on the previous year. Many South Africans travel to these hotels to samble as it is illegal in South Africa. Sunbop, interests include City and seven other hotels in Bophutatswana, lifted attributable earnings 22 per cent to

Transun, when had Kersaf's Transkei interests, was hit by higher gaming levies with attributable earnings only

higher in the diviitarings per share were 19
if an higher in the diviitarings per share were to

with effect from notice to 13 february 1991 first direct first direct base rate is decreased customers by 0.5% p.a. from 14% p.a.

please note the following changes to Interest rates:

_ to 13.5% p.a.

debit interest from flexiloan 21% p.a.

reserve 17.5% p.a. 17% p.a. authorised overdraft rate 19% p.a. cheque account (base rate ... (base rate

up to £2,000 +5%) +5%) authorised overdraft rate premier 16.5% p.a. 16% p.a.

cheque account (base rate (base rate
up to £10,000 +2.5%) +2.5%)

with effect from 15 february 1991

cheque account balance £1-£499 7% net p.a.

balance £500 and over 7.25% net p.a. premier

cheque account balance £1-£499 7.25% net p.a. balance £500 and over 7.5% net p.a.

overdraft facility letters, flexiloan and homeowner reserve agreements will be varied accordingly.

0345

Profits rise for BTR Dunlop By Philip Gawith

DUNLOP, in rubber manufacturer controlled by the British company, manufacture recessionary conditions in the building industry and a decline in new vehicle sales to increase attributable profits by 21 per

cent in the year to December.
Sales rose by 11 per cent to
R700.8m (\$278m) from R631.8m,
despite a decline in sales volume owing ill conditions in the building unastry and the 5 per decline in new vehicle

sales during 1990.
Trading profits rose 21 per

Mr Clive Hooper, managing director, said that although the company had been affected in the second half of the year by cuts in the mining industry, these had been offset by the industrial Products Division winning the contract for 42km of steel belt, the longest made in South Africa.

The company expects 1991 to be a year of consolidation. Rarnings per share rose 20 per cent to 372 cents from 310 cents and the dividend was lifted by 18 per cent to 165 cents per share from 140 cents.

Banco Di Napoli International S.A. U.S. \$150,000,000 Floating Rate Subordin Notes due 1997 the six months 14th mary, 1991 to 14th August, interest tate of 6.6875% per annum with a coupon amount of U.S. \$336.23 per U.S. \$10,000 None, payable on 14th August, 1991.

BILLION RENCH FLANCS 2.9 consolidated sales for 1990

BSN RISES...

BSN reported today that consolidated sales for the year 1890 cams to 52.9 billion French france compared with 48.7 billion in the

After adjustment of the figures reflect iransfer of the La Familia subsidiary from Division to the Grocery Products Division, the sales breakdown by Division was as follows:

BREAKDOWN OF CONSOLIDATED SALES BY DIVISION:

| (millions of French france) | 1990 | 1989 |
|--|----------------------------|-----------------------------|
| Dairy Products Grocery Products Biscuits | 13,264 10,603 12,766 | 12,627 10,006 11,047 |
| Champagaa, Mineral | 6,598 4,963 5,877 | 6,188 4,320 5,557 |
| GROUP | 54,071 (1,174) | 49,747 (1,078) 48,669 |

1990 figures for the Biacuits Division fully integrate the sales of Belin (France), Jacob's (U.K.) and Saira (Italy) over the year,

In terms of unchanged structure and eachange rates, the 1990 sales

| Dairy Products | 8.8 9 |
|--|------------------|
| irocery Products | |
| Siscuits | |
| Seer | 5.0 * |
| hampagne, hamil to hampagne, hampagne, hamil to hampagne, hamil to | |
| ontainers | 6.0 % |
| GROUP | 7.5 % |



FRANCE'S LEADING FOOD AND BEVERAGE GROUP



Floating Rate Notes due 1997 Holders of Floating Rate Notes of the above issue are hereby notified that for the interest Period from 19th February, 1001 to 19th August, 1001 the following information in relevant:

1. Rate of Interest: 6.875% per annum 2. Interest Amount payable on Interest US\$ 345.66

Payment Date: 19th August, 1991

per US\$ 10,000.00 nominal or per US\$ 250,000.00 nominal

Bank of America International Limited

FIDELITY GLOBAL SELECTION FUND d'Investissement L'Capital Variable 33, Boulevard Prince Henri L-1724 Luxembourg

NOTICE OF **ANNUAL GENERAL MEETING**

NOTICE is hereby given that the Annual General Meeting of the Shareholders of FIDELITY GLOBAL SELEC-TION FUND, a d'investissement à capital organised under the laws of the Grand Duchy of Luxembourg (the "Fund"), will be held at the registered office the Fund, 33, Boulevard Prince Henri, Luxembourg, ■ 11:00 a.m. on February ■ 1991, specifically, but without limitation, for the following purposes:

- 1. Presentation of the Report of the Board of Directors.
- Presentation of the Report the Auditor. 3. Approval of the balance sheet and income statement for the fiscal year ended October 31,
- Discharge of the Board of Directors and the Auditor. 5. Ratification of the co-option of Charles T. M. Collis as a Director of the Fund in replacement of John M.
- Election of five (5) Directors, specifically the reelection of the following five (5) Directors: Messrs. Edward C. Johnson 3d, Charles T. M. Collis, Charles A. Fraser, Jean Hamilius, and H. F. van den Hoven.

Election in the Auditor, specifically the election of Coopers Lybrand, Luxembourg. Consideration of such other business as proper-

ly come before the meeting. Approval of the above and of the agenda will require the affirmative and of a majority of the shares present or represented Meeting with no minimum number of shares present in represented in order for a quorum to be present, Subject the limitations imposed by Articles of Incorporation of the Fund with regard wownership which constitute in the more than think percent (3%) of the outstanding shares of the Fund, share is entitled to one vote. A shareholder may act at any

Dated: January 21, DVI

meeting by proxy.

BY ORDER OF THE BOARD OF DIRECTORS

THE THAILAND FUND International Depositary Receipts (IDRs) issued by

Evidencing Beneficial Certificates Representing 1,000 Units Notice is bureby given to the unitholders that the Thailand Fund declared a second of BAHT 23.83 per unit. The record data for this dividend is the 31/12/90.

As of February 21, 1981 payment of coupon number 4 of the litternational Depositary Recorpts will be made in U.S. Dollars at the net rate of USD \$33.67 per IDR after deduction of 10% Thalland withholding tax and of depositary fees USD 2.14. Payment will be made at one of the following offices of Table Trans Company

In compliance with the terms and conditions of the Deposit Agreement the division of the Deposit Agreement the division of and of the appropriate certificate of nationality and residence

- Nationale-Nederlanden / - NMB POSTBANK GROUP - -

To holders of our certificates, shares and warrants.

Nationale-Nederlanden and NMB Postbank Group am merging.

Holders of securities in both companies are being invited tender their securities in exchange for securities of the new company, which will be called Internationale Nederlanden Group.

We published our merger document on 28 January 1991.

The exchange period ends at 2pm == 1 March 1991. Copies of the exchange document can be obtained from Keith van Vessem at NMB Postbank Group, 2 Copthall Avenue, London EC2R 7BD. Fax: 071-374-2236.



In response to the future.

This advertisement does not constitute an office of securities in any com. This advertisement by Internationale Nederlanden Groep N.V. ("Internationale Nederlanden") and its contents, which have been prepared by responsibility Internationale Nederlanden, have been approved for the purposes of the United Kingdom Financial Services Act 1986 by S.G. Warburg & Co. Ltd., which has acted as financial adviser to Nationale-Nederlanden, N.V. and NMB Postback Groep N.V. In relation to this transaction and if a securities Association. Securities may go down as well as up and securities denominated in Dutch Guilder rate of exchange For regulatory reasons, neither the document nor any other document in connection with the merget may be issued or passed on to any person in the United Kingdom other than a person who demonstrably is or who provides written evidence that he is of a kind described in article 9(3) of the Financial Services Act 1986 (Investment Advertisements) (Exemptions) Order

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14th February,



Mitsui Mining and Smelting Company, Limited

U.S.\$200,000,000 4½ per cent. Guaranteed Bonds due 1995

with

Warrants

subscribe for shares of common stock of Mitsui Mining and Smelting Company, Limited The Bonds will be unconditionally and irrevocably guaranteed by

The Mitsui Taiyo Kobe Bank, Limited

ISSUE PRICE 100 PER CENT.

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This announcement appears as a manual of record only.

GUINNESS PLC

has acquired

La Cruz del Campo S.A. and its subsidiaries

The undersigned acted financial advisors to Guinness PLC:

Chase Investment Bank Limited

February 1991



INTERNATIONAL CAPITAL MARKETS

German issues rally almost a point after leaked report

By Tracy Corrigan in London and Patrick Harverson in New York

THE GERMAN bond market rallied nearly a full point yes-terday on speculation that German bund issuance may be lower than expected.

The market firmed on leaked report in a German newspaper that Mr Theo Wai-gel, the German finance minis-

GOVERNMENT BONDS

ter, plans tax increases to fund the Gulf war. The implication that this would reduce In Bundesbank's funding needs extended in include the nomic regeneration 🌁 📰 Europe - was by traders. The market's firm tone

prompted fram international

buying.

Mr Major, an analyst at UBS Phillips & Drew, said im market is again looking overbought in vulnerable in profit-taking by US investors, who have been active in the market this year, in could time in the recommendation potential currency kinds

In addition, through into German inflation rate, potentially delaying bund market on the

London International Financial Futures Exchange closed # up from on opening level yesterday is 11 and fur-in after-hours trading to

IN THE UK, gilts prices sure given a boost by the strong performance at the decimal

But beiffen mid tie fried

BENCHMARK GOVERNMENT BONDS 94-17 + 14/32 9.64 8.23 8.42 , tu No 119 4.800 10/00 + 1.040 8.39 8.97 98.8923 + 0.458 9.28 103.1900 + 1.000 106.0000 10.500 104.2500 11.52 11.27 08/00

of UK economic data, including lower-than-expec-ted in the unemploy-ment rate, in the unemployfurther in trate reduction would be Ward quickly.

The any disappointment was muted, focusing on today's retail prices in hope that Wednesday's hall point want will be justified in retrospect by a in in retail price in 9

The gilt contract in the second ended III, up from Wednesday's III of 931, but off earlier highs.

in الخياد was again المسامة المسامة government bond mar-yesterday, in sitting on their hands until today's important economic large la main

In late trading, In lat was down % at M, yielding in market, the two-year

The second state of the second

government was up 1 at The firmness of shorter paper market in expecting a lowering ill short-term interest rates soon, while futures-led selling took

the shine off the long end. The key statistics due out today are III January prolysts expect to be virtually unchanged, and January industrial production, which expected in show a seeking of 0.7 per trade The leader balance for December and capacity util-

reported today.

For the third day to week, the Fed intervened in the markets, the time five-day system repurchase agreements. After the operations, designed to keep full funds rute at or below funds fluctuated with side of the target to stand at 6% per cent in late trading.

National Grid Company tops risk rating

By Stephen Fidler, Euromarkets Correspondent

THE National Grid Company in newly-reconstructed electricity industry, while in generating companies now being privatised are the risklest parts of the business, according to

US credit rating agency. In a report published yester-day, Moody's said the power generating companies. National Power and Powergen, could see their dominant marnew gas-fired the first the sales face heavy costs in satisfy obligations relating wacid rain. In contrast, the agency said

the position of the regional electricity companies should remain the over the next five years. Local electricity distribution is likely to remain a natural monopoly, it says.
But the half and Grid Com-

pany has the lowest business risk, with its revenues likely to grow because it will

not depend on yearly electricity production.

The agency describes government and regulatory support in the National Grid and the regional electricity compa nles as strong - compared with "very strong for utilities in lustralia, Land Canada, Denmark and the US Tennessee Vale And the US Tennessee Support for the two generating companies "moderate", about in line with the US In utility industry.

FT/AIBD INTERNATIONAL BOND SERVICE

| Usled are the latest international bonds for which there is an adequate secondary market. | | | | | | | - 10 | prie | es on Februa | lry 🗏 |
|--|---|--|--|----------------|----------------------|--|--|---|--|------------------------|
| STRAIGHTS | in the same of | .54 | Offer | Chy. day | Yield | OTHER STRAIGHTS | I mmed | <u>Bid</u> | Offer day | Yield |
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Analysis wa

Thomas Labrecque: did not rule out an alliance

Nationwide banking on way in US, says Chase

By David Law Alles Banking Editor

THE US treasury's proposals to reform the US banking sys-tem will finally pave the way for a nationwide banking mar-for a pationwide banking market, according to Mr Thomas Labrecque, the chairman and chief executive of Chase Manhattan Bank.

"National banking has to come," In the interview in London yesterday.
Mr Labrecque said that suf-

ficient management now existed in the US in ensure in at least a part in reforms, published in week, would go through. "I think we're going to something," though there were many

On the specific proposals, chairman said he believed there should be nationwide branch banking, and that the establishment of financial holding comfinancial holding com-panies should be permitted in allow banks to expand into areas like investment hanking and the marketing of securi-ties. The proposed restructur-ing of the regulatory appara-tus was also a step in the right

His main concerns were that holding companies should not be required II build excessively thick protective "firewalls" between their different because this would be costly. He ilim believed that banking-type businesses should be drawn more closely into banking regula-

tion for reasons of competitive equality. He said Chase would use any opportunities opened by deregulation to strengthen the six lines of business which it is now concentrating on after last year's financial crisis and These III corporate finance, risk management, information transaction vices, international private banking, consumer services and York retail banking. "We'll be looking for ways to build them up and them pre-eminent," he said.

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Section 1

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FIXED INTEREST

It was too early in say whether this would entail making any acquisitions.
In reply in that recent problems would rule out any major expansion for while, Mr Labrecque said: "Only time will tell. But you shouldn't man us out." welcomed the oppor-tunity is expand both geo-graphically and through new products. Geographical sion was not only a matter of spreading costs more widely, but also of diversifying risk.

mini product freedom would also enable Chase in provide a Mr Labrecque declined la say if he would in seeking an alliance either with another hank or an industrial company if the law is changed to permit that. But he did not rule it out.

Fay Richwhite wins contract for NZ sell-off

AUCKLAND merchant bank Fay Richwhite has won the sell sell NZ\$500m worth Telecom Corporation in New Zealand shares in the New Zealand public, probably in the last quarter in the lit will be the private offering shares ever made in Zealand, writes Terry Hall in

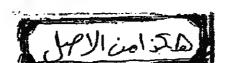
Wellington.
This follows an undertaking by the owners of Telecom Cor-poration, Ameritech and Bell Atlantic, the US regional telephone companies, to sell this amount of shares. Ameritech and Bell Atlantic are also planning a global issue

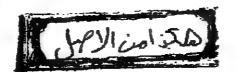
Fay Richwhite, who handled the original privatisation, has also undertaken to bay 5 per cent of the shares through a

rivate company.

The chief financial officer for both Ameritech and Bell Atlantic in New Zealand, Mr Kirk Cullamer, said the timing of the sale was still precentain. of the sale was still uncertain, as current conditions were not considered favourable in New Zealand for a share issue

Ameritech and Bell Atlantic bought Telecom Corporation last September in a NZ\$4.25bn deal, but undertook to reduce their stake to per cent.





INTERNATIONAL CAPITAL MARKETS

By Simon London

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THE Bank of England may not need Ecu funding as such, but it could hardly have chosen a more advantageous time to

more advantageous time to issue Ecu bonds.

The Ecu bond market has outperformed the majority of the European bond markets which make up the Ecu basket this year. For example, the yield on the French government 10 per cent Ecu OAT.

yield on the French government 10 per cent Ecu OAT, maturing 2001, has fallen by around 30 basis points since the beginning of January.

Analysts suggest the best measure of the relative performance of the market is to compare Ecu bond yields with a synthetic index, made up of a weighted basket of all the European bond markets which

European bond markets which comprise the Ecu.

At the 10-year maturity, the Paribas yield index of liquid Ecu bond issues is now 50 basis below the synthetic yield arrays declared the synthetic yield

basis below the synthetic yield curve derived from anderlying national markets.
Last year, 10-year liquid Ecu bonds offered 0 to 30 basis points below the synthetic yield curve. This year, the range has been broken decisively. While Ecu bond issues have usually been more expensive than their "theoretical" value, the divergence has value, the divergence has grown to new proportions this year. "The Ecu market is discounting a lot of good news on

counting a lot of good news on European monetary union at the moment," commented one syndicate manager, "Investors are confident that there will be no major realignment of the ERM currencies."

Although the market railled on the back of the UK issue yesterday, analysts suggest the market may have peaked. This is a warning to Ecu investors who bought bonds at the top of the market, but borrowers such as the UK government are locking in at the lowest relative rate the market has seen.

has seen.
Yesterday's insue appears to have succeeded in drawing UK institutional investors into the Reu market. But bond syndicate managers are not an insulating a flood of new issues from other UK issuers hoping to tap this new pocket of demand for Ecu paper. Indeed, finely-priced issues by sovereign horrowers make issues in Reu harder for companies, by setting benchmark yields at unattainably low levels.

Analysts warn UK adds further Ecu500m Committee issue may have peaked to debut Eurobond paper

THE UK government added further Ecu500m to its Ecu2bn Eurobond issue yesterday, the additional helping to satisfy unexpectedly strong demand from UK institutional investors.

The to investors price of with the price of the cent, to yield 9.13 per to registe helow to yield on

points below the yield on comparable French government paper.

The immediately becomes the benchmark 10-year maturity Ecu bond and will be a highly liquid instrument. The Bank of England ment. The Bank of England has retained an Eco200m bonds which will released, if to late liquidity the Morgan Stanley, manager, the at 11.30 GMT and the bonds traded up to 100.45 bid by early afternoon, for a yield of 6 basis points less than the comparable French government OAT. However, by the close of

However, by the close of

INTERNATIONAL

trading the yield spread had closed back to 4 basis points. Most participants in the deal reported strong demand from UK institutional investors, with pathens of part of the with perhaps 25 per cent of the issue being place in the UK. Most were also satisfied with the way the issue had been priced and syndicated. Morgan Stanley sold about one-third the issue, which drew criticism

from certain syndicate managers. The majority, however, noted this was normal syndication procedure. Elsewhere in the market, new issue activity centred on the sterling sector. BAA, the UK airports operator, came with a rare 25 year deal bought mostly by UK institutional cli-ents. The £150m offering carries a coupon of 11% per cent and was priced at a fixed reof-

over the 9 per cent gilt maturing was lead managed by BZW.

Crédit de France added to the supply of sterling zero-coupon paper, issuing 10-year bonds with a nominal value of £100m also via BZW. The paper was priced at 36.24, to yield 40 basis points over gilts. The issues by Deutsche Bank and Swiss Bank Corporation launched on Tuesday were tion launched on Tuesday were yesterday trading on a yield spread of 30 basis points over

Later in the day, Leeds Permanent Building Society came with a £100m five-year issue, lead managed by UBS Phillips & Drew. The bonds carry a 11% per cent coupon were reoffered at 99.40. were reoffered at 99.40.

Press, Mr.
Kerry Packer's magazine business, is offering to buy back up to SFr100m of its 6% per cent due 1995, at a price of 62 per cent of their face value, plus accrued interest.

| NE | WINTE | RNATIO | NAL | BOND | ISSU | ES |
|---|-------------------|--|--------------------|------------------|---|------------------------------------|
| Sorrower ECUs | Amount m. | Coupen % | 1000 100 | Metertly 2001 | 32 ¹ 2/20bp | Book runner Morgan Stanley Int. |
| US DOLLARS | 80 | 816 | 101 % | 700 | | Marie Same |
| STERLING BAA Credit Local or France(s) Leeds Perm. Bidg. Soc.(c) | 160 100 100 | 11 ³ 4 zero 11 ¹ 2 | ¥ | | 2 ¹ 2/1 ² , 20/1 32 ¹ 2/20bp | BZW UBS Phillips & Drew |
| SWISS FRANCE TORISH Chem.(a)*** | 100 | 75 | | 100 | | 8BC |
| GUILDERS & Hope NV(a) • | 150 | . | | - | 1/5g | Bank Mees & Hope NV |
| YEN Mitaul Chemicale(a)◆ | | 714 | 101 4 | | 1%/1.675 | Int. |
| payable semi-annually, Non-call | ble, see aqui | ty werrants. price reoffer - | Floating 99.40% | nate note. (| Final term | ns. a) Non-callable. b) Coop |

IBJ loses top AAA credit rating

By Stephen Fidler, Euromarkets Correspondent

INDUSTRIAL Bank of Japan
yesterday III top AAA
credit rating from IIII top AAA
credit rating from IIII ratings changes
and Poor's, the US IIII ratings changes
partly reflected adverse devel-

ing agency.

The change leaves only implementation of the change leaves only implementation. The farmers' co-operate bank, carrying the highest rating from both S&P and Moody's, the other main US rating

The long-term debt rating of the Long Term Credit Bank of

A CONTRACTOR OF THE PROPERTY O

opments it to interest will deregulation and increased types I financial institutions, which would lead to reduced profitability for both IBJ and LTCB.

Longer Lim, the agency cited the dismantling of regulatory barriers separating vari-

ous types of Japanese financial institutions. This will, they said, intensify competition in the domestic market as investors have more choices.

• IBCA, the London-based rate ing agency, yesterday upgraded BankAmerica Corporation's long-term rating from A to A+, citing a manufacture improvement in capital and earnings. The last hand US agencies both give BankAmerica an A rating.

may end trading problems

By R.C.Murthy Bombay

AN END is in sight in the control of payments in that has gripped the Bombay stock exchange. The crisis in India's largest exchange has trail of broker bankruptcies. Five brokers have been

declared defaulters for failing to meet their obligations as share values plunged by 20 per cent in half a dozen trading sessions in late January. Several other brokers are on the verge of default. The market capitalisation of

the 600 listed companies is down to Rs645.02bn from Rs1,050.95hn on October 9. The five defaults, the extent of which will be known in a fortnight, in just the tip of inceberg.

behind schedule, hiller behind will paper work drupled over the past four

The BSE has complement of 550 brokers, and indulge in over trading and become insolvent. At least two of the defaulters were on the verge of bankruptcy earlier and ordered to stay away from the market for several months. Most brokers lack the required infrastructure to cope with the growing business and the capacity to absorb shocks in a phase.

Trading outside In ring, though prohibited, is rampant Analysts say transactions recorded at BSE are believed be half of the total trading. The authorities are not responsible for the other half, which has to be settled by brokers bilater-

Meanwhile, the stock exchange administration is to auction membership cards of the five defaulters.

An expert committee up to suggest measures to improve liquidity of to prevent broker

State-owned and plan to open brokerages as part of market reform, but opposition from existing brokers, who fear they may lose their influence has stalled the move.

Footsie futures step out

Jim McCallum on the launch of a trading system

for UK equity futures which could important implications for the London week.

Almost a after the International Stock Exchange brought its trading day form by I hour, II LonInternational Financial
(Liffe)

computer
nology dealing in
the capture more North

business.

promotional fare, Liffe introduced screen-based dealing system, keep Arranged Pit Trading (APT). Limit main main already in le on APT, which along the life of trading At 4.32pm, 22 minutes in in land on ends, APT begins. For In an hour, miner can mathety in train

One II the mail advantages of APT is that it allows investive many related below them Charles on the Lander might

on the more and of UK shows while the Luxder short more

officially
Something similar to this happened when ling just the exchange mechanism
EMS The government luntil just making data balon making fill and

some equity implem had a free

trating wait until market reopened on the following Monday morning, gilt and money market dealers could hedge positions in the futures market, market, market, hours dealing on APT.

On the day ERM entry was announced the Liffe gilt

announced, the Liffe gilt lime contract. If per in lin daily turnover in just one hour on APT, while dealing in interest rate futures reached nearly 40 per However, activity on this exceptional. On an

day, turnover on APT is 4 per daily volume, with using the market for technical purposes.

Nevertheless, over the last turnover in the half futures has steadily increased

and has begun to exert the sort of influence in the UK equity have become liberal for. The addition of APT is likely in the profile of stock index futures.

important main in London has been the greater has been the great shown in shown in shown in products institutions follow-like government's rision. It is all last July, exempt from it all in futures by pension and in unit introduction of APT in think they will it only sparingly.

it only sparingly.

Mr John litrics, had of UK equity investment at Postel, which manages the Post Office funds, said the extra hour was likely to be of greater value to professional traders than institutional investors. He Postel would use APT "on occasions", and said the movements New York would dominate the direction of

But active dealing on equity market does spill over into after-hours trading it likely that APT could influte the market.

Mr Harvey director of equity futures at UBS Phillips & Drew, said: "When the exceptionally volatile, APT will come in its own and will useful indi-cation on the spot will trading maropens."

Institutional interest is likely to come from the US, says Mr Tony Norman, director Barclays
Since January
1990, Liffe members Lambad

permission from US regulatory authorities to broke FT-SE futures US users.

Liffe acknowledges that underlying trading turnover an will limited. But Ms Victoria Ward, dispatent of product develop ited. But Ms Victoria Ward, director of product development Liffe, dealing Mamerican Depositary (ADRs), the trading instrument for UK securities in US markets, will help stimulate US interest in APR. Seconding for main ADRs accounting for more than 75 per and of the FT-SE index, the FT-SE index is a useful hedging tool. The extra trading time provided by APT may well be attractive to

CNT to restructure debt with buy-back

By George Graham in Paris

Télécommunications (CNT), the French state institution for funding telecoms development, is to carry out a Ffribn to FFr6bn restructuring of its debt through a complex three-stage buy-back and bond area.

programme.

The programme involves the buy-back of seven CNT bonds by the placing of a new issue of 10-year bonds with syndicate of banks. I'm will also offer this new bond in exchange for four other issues with

only a short life remaining. For another three with an than aix years left in run, and line which the issuer the option reimbursing before maturity, CNT will the same

bond in exchange, but using for the first time a more complicated auction technique. In all, the programme targets with a face value of

J. P. Morgan et Cie and Caisse des Dépôts et Consigna-tions, the base which the operation, expect

to retire close to FFr1.1bn through the cash buy-back, and perhaps 40 per cent to 45 per cent of the FFr7.3bn targeted by the two exchange

offers.
The operation will allow its borrowing costs. Several of the targeted issues are illiquid and with high coupons, as well as bearing withholding tax, so they trade at over 11 basis. equivalent OAT government

FT-ACTUARIES SHARE INDICES

⁶ The Phancial Times Ltd 1990. Compiled by the Pinancial Times Ltd in conjunction with the institute of Actuaries and the Faculty of Actuaries

| | EQUITY QROUPS | 1 | hursda | y Feb | nary 1 | 4 199 | 1 | Feb 13 | Fab 12 | Feb 11 | Year ago (approx) |
|-------|--|-----------|-----------------|--------------------------------------|---|-------------------------------|----------------------------|--------------------|------------------|------------------|-------------------------|
| : | 6. SUB-SECTIONS Figures in parenthèses show number of stocks per section | No. | Day's Change | Est. Earnings Yield% (Max.) | Gross Div. Yield* (Act at (25%) | Est. P/E Ratio (Net) | nd adj. 1991 to date | index No. | lader No. | index No. | Index No. |
| | 1 CAPITAL GOODS (187) | 786.83 | +2.1 | 13.59 | 6,10 | 8.96 | 0.67 | 770.35 | 760.13 | 761.78 | 869.42 |
| | 2 Building Materials (25) | 1081.30 | +2.4 | 19.28 | 5.61 | . 9.27 | 0.45 | | | | 1051 69 |
| | 3 Contracting, Construction (31) | 1189.72 | +0.2 | 15.10 | | 8.59 | 1.46 | | | 1176.47 | |
| | 3 Contracting, Construction (31) 4 Electricals (10) 5 Electronics (25) | 12148.39 | +3.2 | 13.03 | 5.22 | 9,39 14,33 | 0.80 | 2082.70 1677.45 | | | 2462.79 1933.23 |
| | 6 Engineering Aerospace (8) | 400 18 | +2.6 | 16.40 | 3.97 | 7.32 | 0.86 | 398.95 | 400.99 | 405.12 | |
| . ' | 6 Engineering-Aerospace (8) | 320 13 | 13.4 | 15.01 | 6.60 | 8.03 | 1.15 | 376.19 | 372.40 | 369.11 | 464.85 |
| | 8 Metals and Metal Forming (8) | 439.89 | +3.0 | 20.74 | 7.82 | 5.95 | 0.00 | 427 10 | 420.87 | 424.48 | 472.84 |
| | 9 Motors (13) | 314.02 | +3.5 | 15.86 | 7.66 | 7.34 | 0.00 | 303.77 | 297.45 | 299.27 | 366.21 |
| . 4/1 | O Other Industrial Materials (20): | | +2.1 | 12 11 | 5.84 | 9.54 | 0.71 | 1363.04 | | 1347.47 | 1564 72 |
| 1.0 | CONSUMER GROUP (182) | 1313.73 | .414 | 9,22 | 3.97 | 13.46 | 2.72 | 1296.21 | | 1292.60 | 1262 15 |
| 1 2 | 21 CONSUMER GROUP (182) | 1668,71 | 41.4 | 9.74 | 3.73 | 1265 | 7,47 | 1646.21 | | 1633.90 | |
| | S. Food Manufacturing (20) | 11110.23 | +1.4 | 10.36 | 4.33 | : 11.89 | 1.66 | 1095.18 | 1089.51 | 1093.30 | 1090.54 |
| 2 | 6 Food Retailing (16) | 2473.91 | +0.6 | 8.56 | 3.13 | 15.29 | 3.15 | | 2463.50 | | 2306,16 |
| 2 | 77 Health and Household (21) | 7822.59 | -51.2 | . 636 | 271 | . 18.66 | 0.47 | | 2777.95 | 2764.80 | |
| 2 | 9 Hotels and Leisure (22) | 1232,42 | +3.4 | 11.21 | 5.56 | 10.56 | 0.86 | 1191.55 | | 1177.60 | 1579.41 |
| | | | +23 | 11.43 | 5.38 | 11.05 | 7.81 | | 1252.56 | 1256.23 | 0.00 |
| 135-3 | 1 Packaging & Paper (11) | 578.55 | +3.7 | 9.09 | 5.94 4.36 | 13.47 12.83 | 0.30 | 557.90 838.00 | 351.57 826.45 | 548.44 845.46 | 576.73 794.35 |
| *** | 11 Packaging & Paper (11). 4 Stores (34) 5 Textiles (12) | 452 (5 | 45.0 | 10.14 | 7.75 | 10.12 | 0.50 | 432.23 | 420.51 | 419.01 | 510.48 |
| | 5 Textiles (11) | 1096.00 | +1.6 | 12.07 | 5.46 | 10.12 | 251 | | 1075.83 | 1078.90 | 1184 58 |
| | O OTHER GROUPS (111) | | f1.6 | 12.70 | 5.48 | 9.57 | 0.00 | 968.83 | 960.10 | 936.32 | 0.00 |
| | 12 Chemicals (21) | 1172 08 | +1.6 | 12 12 | 6.08 | 9.73 | 0.63 | | 1150.68 | 1146,99 | 1194.07 |
| A | 2 Canalam water (11) | 11425431 | +0.8 | 12.04 | 7.23 | 9,90 | 6.83 | | 1409.60 | | 1620.62 |
| | 4 Transport (15) 5 Electricity (12) 6 Telephone Networks(3) | 1965.67 | +1.5 | 13.28 | 5.18 | 9.28 | 1.78 | | 1910,34 | 1894,17 | 2252.80 |
| 7 | Sicionality (12) | 136.43 | +1.7 | 10.85 | 6.19 | 11.12 | 0.00 | 1116.92 | 1128.33 | 1132 94 | 0.00 |
| - | & Tolonhoon Networks (3) | 1234.59 | +2.2 | 10.83 | 4.10 | 12.01 | 0.00 | 1207.54 | 1208,67 | 1218,26 | 1250.09 |
| | ALMUSTER LLD | Z-TO 1.00 | +1.6 | 13.73 | 5.67 | 8.14 | 39.69 | 2431.15 | 2425.58 | 2463.27 | 2063 17 |
| - 4 | 8 Miscellaneous (27) | 1725.02 | +1.3 | 10.93 | 5.25 | 10.66 | 1.22 | 1702.48 | 1693.91 | | 1877,10 |
| - 4 | | 1119.30 | +1.6 | 10.93 | 4.88 | 11.20 | 2.11 | 1101.74 | 1094.37 | 1097.83 | 1152.89 |
| - 5 | | 2241.37 | +0.1 | 9.98 | 5.84 | 13.09 | 7.42 | 2239.17 | 2268.68 | 2278.09 | 2438.32 |
| - 3 | 9 500 SHARE INDEX (500) | 1213,77 | +1.4 | 10.80 | - 5.01 | 11.43 | 2.52 | 1197.15 | 1192.42 | 1196.36 | 1259.41 |
| `` ⊒ | 7 JUL SERREARING A 1901 CO. | 768.22 | +0.9 | | 6.20 | | 1.00 | 761.34 | 762.26 | 768.06 | 825.39 |
| 6 | 1 FINANCIAL GROUP (98) 2 Banks (9) | 833.65 | +0.7 | 19.11 | 6.97 | 6.85 | 1.61 | 830.77 | 831.53 | 843.77 | 866.99 |
| | 5 Insurance (Life) (7) | 1 358.74 | +0.4 | 1 1 1 1 1 1 | 5.65 | | 0.00 | 1353.92 | 1377.12 | 1380.38 | 1363.03 |
| 7 | 6) Insurance (Composite) (6) | | +2.2 | | 6.39 | | 0,00 | 655.32 | 658.68 | 665.61 | 702.93. |
| · 2 | 7] Insurance (Brokers) (B) | 1042.07 | +1.2 | 7.10 | 6.19 | 18.46 | 2.15 | 1029.39 | 1031.54 | 1037.78 | 11,08,77 |
| | Olsa | 382.53 | | - | 5.33 | - (| 0.00 | 382.31 | 383,70 | 374,71 | 499.91 |
| | 91Property (41) | 1016.33 | +1.3 | 6.53 | 4.63 | 20.98 | 0.90 | 1003,24 | 990,75 | | 1158.01 |
| 7 | 9 Property (41) 0 Other Financial (20) | 261.82 | +1.2 | 9.59 | LIM | 13,16 | 1.60 | 258.71 | 257.03 | 253,07 | 331.87 |
| 7 | | 1075.70 | +1.7 | $\cdot \cdot = \cdot \cdot$ | 3.76 | | - 1.24 | 1058.00 | 1046.68 | 1043.63 | 1216.05 |
| - 7 | 9 ALL-SHARE INDEX (667) | 1103.60 | +13 | - · _ · | 5.15 | - | 2.14 | 1089.16 | 1085.46 | 1089.53 | IIIA III |
| | 7 ALL-SHAKE INDEA 1007/ | | | Coule | | Feb | Seb . | Feb | Feb | Feb | Year |
| | STATE OF THE STATE | No. | Day's Chance | Day's High (a) | Day's | 13 | 12 | 11 | 8 | 7 | 380 |
| - | 1 | 2294,4 | - Links | 2306.0 | 6.2 | 2267.8 | | 2279.0 | | 10.7 | 2313.8 |
| | FT-SE 100 SHARE INDEX | 2244.41 | - 1 | 2200.01 | 0.21 | 20, 51 | 200-31 | 22,500 | | | |
| | to the control of the property of the control of th | | 15 - 1 | | | _ | | | | _ | |

| | XED | NTE | RES | T. | , | | AVERAGE GROSS REDEMPTION VIELDS | Thu Feb | Wed Feb | Year ago (approx.) |
|--|------------------------------|-------------------------|----------------------------|---------------------|------------------------------|-------------|--|---|---|---|
| PRICE DROPCES | Thu Feb | Day's change | | Accrued Interest | xd adj. 1991 to date | 2 | British Government Low 5 years Company 15 years | 9.34 9.48 9.58 | 9.40 9.53 9.62 | 10.73 10.39 10.29 |
| British Severant 1 (8s to 5 years (28 2 5-15 years (3) 3 Dec 15 years (6) 4 Bredeensbies (6) | 120.49 1.132.95 | +0.26 | 132.61 141:95 | 1.93 | 1.94 0.44 0.00 | 45.67.89 | Meditur 5 years. Coupons 15 years. (8%-101,%) 25 years. High 5 years. Coupons 15 years. (11%-) 25 years. | 10.11 9.84 9.75 10.27 -9.98 9.85 9.83 | 10.13 9.89 9.82 10.29 10.04 9.91 9.88 | 11.89 10.78 10,40 12.03 10.97 10.53 10.34 |
| 5 All stocks (73) Index-Linkel 5 Up to 5 years (2 7 Over 5 years (10 | 131.42 0157.96 0145.09 | +0.21 -0.04 +0.28 | 131.14 159.05 144.68 | 0.10 | 1.72 1.03 0.70 0.73 | 11 12 13 14 | Endez-Linked Inflation rate 5% Up to 5 yrs. Inflation rate 5% Over 5 yrs. Inflation rate 10% Up to 5 yrs. Inflation rate 10% Over 5 yrs. | 3.78 4.12 2.47 3.95 | 3,74 4,14 2,43 3,97 | 4.51 3.93 3.65 3.77 |
| 8 Alf stocks (12) | | _ | | 2.79 | | 15 | Debs & 5 years | 12.03 11.74 11.48 | 12.47 12.13 11.81 | 13.49 12.76 12.75 |

RISES AND FALLS YESTERDAY

LONDON MARKET STATISTICS

British Funds.
Corporations, Dominion and Foreign Bonds.
Industrials.
Financial and Properties. 34 75

LONDON RECENT ISSUES BOUTTES

| 9200 50 | F. F | 1111 | 95 3825 100 46 9 | 58 3525 99 43 | éléles 10p Eurosamel 1 JF Pacific 0 Trio ten. Tst. Do. Warran | Failer. Wirms 3550 May Wirms 44 1 | | 1 | 1 | 1111 | |
|--|--|------------------|------------------------------|----------------------------|---|---|----------|-------------------------------|-----|--------------------------------------|----|
| | FIXED INTEREST STOCKS | | | | | | | | | | |
| faces Prior | A | motelit Palid | Extest. Resent. | 19 | 90/91 | S | ndt. | | Clu | plong that | +# |
| <u>£</u> | | | Date | jtjejn | Les | | | | | 2 | |
| 35 190 ₁ 190 ₂ | - 1 | PP PP | 29/11 | 365 345 1030 1100 | | Been, Waller Capital (Greenstre Group Cr Econwood Securities of FT Group 10 % pc Cou Mancester Cu life Cr P | ist in L | Cap 8d 705 2000 1997 | 3 | 30p 44 ₂ 01p 02p | 1 |

RIGHTS OFFERS Chestey Price P Accept Paid 49

TRADITIONAL OPTIONS

 Pirst Dealing London Share Service
Calls in Appleyant, BTR warrante,
Bertsford infl., Body Shop Infl.,
Braithwaite, Burion, Cannon Street Inva., Conroy Pet., Dares Ests., Ludbroke, P & P., Quodent Sale Titney, Statis, Doctue, Stan-dard Charlered and Unitech. Puls in Eurocopy, Ford Selfar Morris Props. and NatWest Bank. Put and call in Hanson warrants and

EUROPEAN FINANCE & INVESTMENT NORDIC COUNTRIES

The FT proposes to publish this survey on 15th March 1991. It will be of particular interest to the 93% and 40% respectively of Chief Executives in the UK/Eire and Europe, who are regular FT readers. If you will to make this important audience, call Chris Schaanning or Kirsty 11 11 11 11 3428/4823 or 071 W

FT SURVEYS

LONDON TRADED OPTIONS

THE DERIVATIVE cue from tinued to respond to the cut in Linterest rates. Equity futures higher in two-way had session, particularly in options.

Strong buying of latock mar-by UK and

by UK and closing positions triggered a powerful early rally. Futures were surprised when the FT-SE Index brake decisively through the important 2,300 resistence level and thereafter followed the stock-lead.

140 15 17 21 7 11 13 160 5 81₂ - 18 23 -180 2 - 6 M - -

There still eigns some institutions were being the index tutures market due to a lack of stock. But the in the underlying market appeared be essing. Most of larger institutional players were said to be in the previous session, which ance in 100 index at 2,319, 17 points on the day, in trading, March higher, closing pre-mium to at26 points at 2,319, 10 pre-mium to at26 points at 2,319, 10 pre-mium to at26 points at 2,319 pre-mium to at26 pre-mium to a

CALLS PUTS Apr Jol Sci Apr Jol Sci

umover 10,178 contracts was up by more 1 third weighted Stock options actively 1 with Rolls-Royce still the busiest contract. Two which changed hands, were 160 being busiest 1,970 Ladbroke 1,614; BTR 1,487; and

FT-SE index options as an

alternative route to gaining sure to the UK market. The March the most popular, lots. The day's 10,178 contracts was

Petrnary 14 Total Codyracts 35,564 Catls 23,205 Puls 12,359 FT-SE Index Catls 6,138 Puls 4,038 Elson FT-SE Catls 333 Puls 331 "Underlying security price" 1 Long dated capity milks

UK COMPANY NEWS

Storehouse

new finance

Bob Mackenzie, who left the company after an acrimonious dispute last October.

He is Mr David Simons, cur-

rently group finance director of

the House Fraser department store chain. He will take

up the post in May.

does not believe that delay in his joining will prove problem because it has already drawn up its finan-

cial budgets for the year under guidance of Mr Michael Julien, chief executive.

Unlike Mr Mackenzie, the 43-year-old Mr Simons has had a long involvement in the pretain sector. After a smell at Pursan

sector. After a spell at Burton Group, he worked at UDS Tail-oring where he was part of the buy-out team that created Col-lier Holdings. In 1984 he

became finance director of the

European operations of Toys R I will I tough job help-ing to put Storehouse on a firm

mail to many in ill current

unforgiving market conditions.

Mr Simons
expected in "make
the in sweat shit".

Like most retailers,

house, which runs and the chains, experienced appointing Christmas,

bloody was weather.

estate agencies

Prudential Property Services.

property arm of the Prudential Corporation, is in man

region of the UK
Connell Residential, subsidiary Scottish Widows
Fund and Life Assurance Soci-

ty, for \$4.5m.
The portfolio includes inidential estate in branches and related professional ser-

By Michlyo Nakamoto

Prudential

sells more

appoints

director

By John Thornhill

Profits fall to £8m and chief executive warns on future payments

Crest Nicholson supports dividend

By Andrew Taylor, Construction Correspondent

CREST NICHOLSON, the housebuilder and commercial property developer, said yester-day would maintain its final dividend we would have dig into reserves to **s**o.

A proposed final dividend of makes the total a main-tained 7.65p for the end-October. Earnings per share dived to 114 (28.71p). Mr Roger Lewis, Line 1

tive, warned, however, that the group might not be able to maintain iii dividend iii the current financial The outlook remained tough for the housing and commercial prop-erty markets in spite W this half a percentage point reduction in interest rates.

"It is very the state of the cut with dividend and is not done lightly. would be with so much uncertainty the Gulf War, timing and future these may have on the ability of companies survive with-out further job he he profits fell by more



David Donne, chairman

than three quarters from £37.12m to mine. Mr Lewis warned that the expected in first half of the current year.

Analysis expect full year profits in be about £5m which would mean the group would again have to raid

maintain the dividend.
Housebuilding in southern
England and the and Midlands, would be worst Crest Nicholson

Share price relative to the FT-A Contracting Construction Index 110 100 90 80 70 60 50

1990 affected UK housing markets, incurred a loss of £3.33m com-The sold 1.370 houses.

50 more than in the previous Margins, however, hit the price incentives, fell from £95,000 III

Commercial property profits in fell sharply, from £15.32m to falling in threshort human

away from the sector. The only area to see an increase in profits was the construction and leisure division - mainly con-tracting in southern England - ahead from £5.57m to £7.25m. Contracting margins more recently come

under pressure.
Profits this year of £5m would make the group breaking even on housing and making about \$2.5m each from

property and contracting.

The balance sheet, however in relatively good shape with net borrowings of £58m equivalent to 38 per of shareholders funds. It has no off-balance sheet debt and on not capital-

Mr Lewis said: "Our maximum exposure to the commercial property market, assuming built everything, is like of which only £60m would be financed by borrowings.

It said gearing would only if the company decided buy more land to up for a housing in 1992.

Brierley's IEP sells its stake in William Low

IEF Securities, the UK investment led of New Zealand entrepreneur Sir Ron Brierley, yesterday 1 20 stake in William Low, the Dundee-based food retailer, which it had built up over several years, writes Andrew Bolger.
IEP and La shares and Language

📫 🖿 Goldman Sachs, which then to variety of institutions at

The shares closed 15p limit book profit of the on the

The wall is the latest of a series of the raising exercises by IEP, which last and in Vickers, be engineering, detailed and luxury man group, for

Sir Ron is keen in reduce the indebtedness of Brierley Investments, IEP's parent company, which recently acquired Mount [hadden Investments, the UK hotels group, for £844m.

P&P restores some lustre to sector with 18% rise to £13m

Alan Cane

mance lifted pre-tax profits to the year III November 30 by 18 cent II III (£11.07m). Sales were £223.79m (£168.87m). Earnings per 1

for the year, however, is increased by 20 per cent in 4.25p, via in final in 3p.

The share price rose 18p to 80p on the news. In July II. before rights to the E26.7m. A series of brokers' adverse reports and jitteriness in the computing services mar-resulted in the Mr David Southworth.

operations. hoped II within few equally I want UK and

expected to contribute
15 per cent 1 1991 share price, however, was making it difficult acquisitions on In Continent.

new technologies per per principal distribution of Apple Computer add-on equipment

THIRD QUARTER RESULTS

The state of the s

■ Turnover up

■ Earnings per share up 12.3%

Quality of service continues to improve

have allowed 🖿 to increase earnings for 🖿 benefit of shareholders 📶 🖿 improve

the quality of our services for the benefit of customers. Volume growth has slowed

*Firm management control and continuing progress in network modernisation

atters of generally, please call 0345 010707. may telephone numbers from anywhere in the UK for the price of a local call.

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TELECOM

🎹 you we answer to

COMMENT

P&P is reaping the immits of firm financial management

include | six-year record | growth in sales and pre-tax ers. Analysts are predicting profits of between 28m and £12m next year; at 80p m a p/e of the man look good

businesses in lettings, This is the second sale that has been since Prudential declared its intention in November to put its loss-making estate up for sale. The first the sale of 191 estate agency in the sale of 191 estate agency in the Thames and Rastern regions to Woolwich, UK building society, for £30.75m.

Proceeds from the will be in the land will

be the develop I'm mainstream activities, said Mr Me Newmarch, tive. The company said that it of parties Directed in the remaining two regions of in north and south

The purchase of the Pru's double the did of Connell's residential property property

GPA shows modest advance to \$196m

By Kieran Cooke in Dublin

GPA, the world's leading ill and leasing company, returned after-tax profits of \$196m (£99m) for the nine months to December 31, a 9 per cent rise on the equivalent period in 1989 STOREHOUSE, the retailing group, has appointed a new finance director to replace Mr period in 1989.

Turnover rose to \$1.49bn (\$1.25bn) and earnings share in the privately-held group, based Shannon in the Irish Republic, rose 6 per said to \$1.65.
While the results might be

deemed to be satisfactory in the present turbulent times in the aviation industry, the profits rise was very modest com-pared to figures of previous years, when gains of between 50 and 60 per cent were the

Mr Tony Ryan, founder and chief executive of the group, said the results demonstrated GPA's ability to make good returns even in difficult cir-cumstances. He added, however: "GPA cannot insulate itself fully from the current downturn in commercial

NSM, the mining and building

products group, yesterday more than third its market

value after warning that results for the year to March 31 would is "significantly lower"

would I. "significantly lower"
than in

fell 11p = 21p,
valuing III group
They have slipped from 108p
over the past 12 months.
The
ber reported 32 per 1 fall
1 57.2m in pre-tax
profits, said would record
absence of profits from 1 sale

absence of profits from the sale

properties."

It said that it final dividend remained "under raview." In the part to think

1 1990 the company lifted tax-

able profits from Lindson to

(£110.93m).

NSM I yesterday's setback on the "sharp decline in the UK building and property sectors" which it said materially affecting both in ing result and planned prop-

Second of the UK investment have taken longer than

anticipated to the s careful tion to group profits," it said.

Crest Michelson ...

Glasgow inc Tat

DIVIDENDS ANNOUNCED

Welchmin shown pence per that's mit would would attend at the

*Equivalent after allowing = scrip == 10n capital increased by rights == acquisition + &Carries scrip allema-

1.2 3† nii

(£110.93m).

NSM shares dive after

warning of second-half loss

tion. In times as uncertain as these, all comment about the future must be tentative and it would be imprudent to attempt a short term forecast".

Mr Maurice Foley, GPA's deputy chairman, said there was in doubt in the group's customers were taking longer III make decisions and some were in financial difficul-

He said GPA had built itself a good defensive position to weather the present problems in the aviation industry and pointed out that there was no for III group's to be nervous. Mr Foley added that while

here were obvious difficulties in the US and Europe there was still demand elsewhere for aircraft. He said GPA would probably lease 25 aircraft to

China this

The group it had "substantial" cash reserves and over \$2.4hm of committed and undrawn credit lines avail-

Share price (pence)

"This has resulted in higher-than-planned had borrowings

and consequently increased interest charges for the

chief executive, said that he expected year-end gearing to be "in successful per of 100 per

"All of our and companies but one are been trading

profitably the operating level," he said. A lithe group's strategy operations has been maken

1.364

10.0

dividend

2 1.25

Mr Don Carr, chairman and

Substantial downturn expected at Eurocopy

Genera

mk (shor

§ 200 %

inian (n.

26 B4.75

\$505,0141

By David Owen

SHARES OF Eurocopy fell sharply yesterday after the office equipment supplier warned that pre-tax profits for the year to September 30 would be "substantially less" than the £11.3m reported last time. The shares plunged 59p to close at 95p, valuing the company at the

at 256p last August.

Eurocopy blamed the back on the poor performance of its Purdie E Kirkpatrick and Equipu esses acquired from Sketchley in March 1989. Mr Michael Armitage, finance director, said that petitors had armed their sales forces with "abstracts from Hansard and damaging press nansaru and damaging press cuttings." The company, whose core business is trading satis-factorily, had concluded that the downturn had "a lot to do with" that, he said.

The group last year admitted past malpractice relating to a type of flex lease offered by P&K. It said that the malprac-P&K. It said that the mappractice was "stamped out" in the wake of staff changes made in February 1990. The matter has caught the attention of Mr Nigel Griffiths, a Labour MP. Eurocopy also said that there was "some evidence" that the accommic climate was that the economic climate was "either causing businesses to defer purchases of additional equipment or preventing them from doing so because they are

no longer acceptable credit no longer acceptance createrisks to leasing companies.

"It is anticipated that reduction in additional will result in a lower will growth in its current year in the number of copies produced by customers' photocopiers."

Scowcrofts hold £0.75m Gaynor debentures

By Clay Harris

The Scowcroft family, controlling shareholders a Gaynor Group, the plastic li manufacturer to administrative receivers were appointed Wednesday,

are among secured creditors of the company.

Through Rothschild Trust Management, family interests hold 2750,000 in debentures which rank with the fixed and floating charge National Westminster wie over

NatWest and the trust asked after Gaynor's board gave up hope on Monday of arranging refinancing in finding an quate for the business.

M Glyn Jones, Gaynor's chairman, will yesterday: "The board did explore every avenue in la directions." However, he mews of the many me pension last week had elicited approaches which might still bear fruit for the receiver.

The debentures were issued last summer in help keep Gay-nor illise after ABN Bank

P&P, the Lancashire-based microcomputer distributor computing services company, yesterday reported results which restored war lustre in a sector which last taken a battering in recent months. A good second-half perfor-

aging director, said the windicated III company's strategy II moving into computing

Control of the same

A STATE OF THE STA

Profit after tax

Barnings per share

services and developing Euro- (12 per cent) and Europe.

mainland Europe.

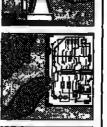
The recently acquired Belgian and subsidiaries

has just completed reorganisation with divisions. Corporate systems, ering sales of products and witces in companies like iCi, British Aerospace and Rolls Royce expected contribute 50 per sui of III was Distribution services, but in put in per cent, is the microcomputer distributed business. The other divisions are

conspicuously lacking in sum of the competitors and a determination w turn away from microcomputer distribution, where margins an narrow, to computer greater opportunities to tor making difficult, however, it is becoming meaningless to compare P&P and other computer distributors, or indeed houses. Total for a computing article com-pany. Other positive factors

British Telecom



















Iain Vallance

Chairman





Weak dollar, tax and chemicals hit BP

THE RISE in oil prices caused by the Gulf crisis underpinned British Petroleum's III per armi in fourth quarter post-profits I £ £345m to £456m on replacement

basis. However this increase declining chemicals sector, higher that charges and against the pound which all a 12 per mat drop in full-year net profits m £1.2bn

The hornes in south prices the street in the interest of BP's exploration and production division where pre-tax profits rose during the year to £1.69bn from 1989's level of

But tax charges were also high, taking the net was the ure for exploration and produc-

BP's crude oil output dropped II slightly last year to 1.32m (1.41m) barrels a day (b/ d), largely due to disruptions in and North Sea. sale of ment added

£1.3bn to the company's bottom line last year and it £1bn-£2bn II divestments this

Goodman wins another round

Goodman International has won another round in 🜃 fight for survival. Mr Desmond O'Malley, the Irish industry and commerce minister has agreed iii allow areling banks to take a 60 per cent stake in the company. In decision was based on whether I banks taking control was contrary ы "the common good".

year. BP sold lin production and exploration interests in France, and the properties in Well as some

This year BP should see a substantial stock loss from the drop in oil prices - at least in the first quarter - which will partly, but not fully, be offset by rising refining margins in Europe and the Far East. Refining margins in Europe have risen to almost three times their normal level this year - from about \$3 a barrel

to \$9. But the company has faced a poor refining market in the US where the production of refined products is not offering any margin at all over the sale of crude oil. That is one reason for the drop in refining profit in the company's fourth quarin matter The chemicals division

should see in operating mar-gins restored to the level they reached before in year's invasion, but this still not very

The company said the out-look for chemicals remained blighted by the recession in the US and Europe.

CORRECTION NOTICE STATE BANK OF NEW SOUTH WALES \$60,000,000 Purtable Adjustable Rate In the terms In Interest

2nd March, 1992 against Coupon 3 will be Aus \$15.00 per per Aus. \$1,000 nominal. Agent and Principal Paying

HUTCH BANK OF CANADIS

To the Holders of

Alza Corporation

U.S. \$75,000,000

51/2% Convertible Subordinated Debentures due May 8, 2002 Cusip #022615AA6

Notice is hereby given that, pursuant to the Indenture dated as of May 8, 1987, between Alza Corporation (the "Company") and Bankers Trust Company, Trustee (the "Trustee"), the Company has, at option, elected to redeem all outstanding 5½% Convertible Subordinated Debentures due May 8, 2002 (the "Debentures") on March 18, 1991 (the "Redemption Date") at the principal amount thereof (the "Redemption Price") together with accrued ■ such date. Coupons maturing ■ or prior ■ May 8, IV■ should be detached and presented for payment in the usual manuer.

Subject im receipt of the required funds by the Trustee, the Debentures will become due and payable im March 18, 1991 at the Redemption Price, interest thereon cease to accrue in and after said date. Registered Debentures only may be surrendered for purpose in the Redemption Price at the New York office of Bankers Trust Company

By Hand: Banker Trust Company Corporate Trust and Agency Group New York, NY 10006

Bankers Trust Company Corporate Trust and Agency Group PO Box 2579 Church Street Station New York, NY III

Registered Debentures may is surrendered and Bearer Deben together with all coupons appertaining thereto, maturing after May 8. 1990. (failing which the amounts of any missing unmatured coupons will be deducted from the payment) == to be surrendered for payment the Redemption Price II I I of the following offices of the Paying Agents located outside the United States:

Bankers Trust Company I Appold Street Broadea London EC2A 2HE England

Banque Indosucz Luxembourg Allée Scheffer L-2520, Luxembourg

Swiss Bank Corporation Aeschenvorstadt
 CH-4002 Basle, Switzerland

interest accrued after May 8, 1990 to March 18, 1991 will 🖼 U.S. \$47.36 per \$1000 Debenture. Conversion rights in respect of the Debentures shall expire at the close

of business on the Redemption Date. Registered Debentures may be presented for conversion,

a conversion price of \$41.66 per share the "Conversion Price")
the New York office of Bankers Trust Company. Bearer Debentures may be presented for conversion at the Conversion Price at the following second of the conversion agents located outside the United States: Banque Indosuez Luxembourg in Luxemboury and Swiss Bank Corporation in Basile.

15th February, 1991

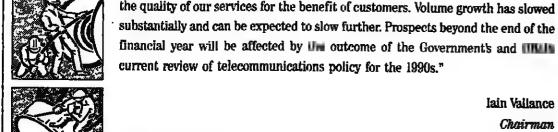
Alza Corporation by: Bankers Trust Company, as Trustee











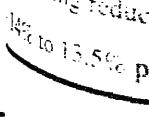


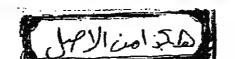
If you have any queries as an investor, please call 0345 010505. For daily information on the British Telecom share price and matters of generally, please call 0345 010707. may telephone

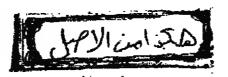












UK COMPANY NEWS

Generating a source of interest

Clare Pearson on the flotation plans for Nat Power and PowerGen

RITISH investing institu-tions are undergoing a novel experience: they are having to compete with each other for shares in the privatisation flotation of the two electricity genera-tors, National Power and Pow-erGen.

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res.

In an effort to draw out clear In an effort to draw out clear signals from the City prior to announcing the price for the shares next friday, the government is building a book of how much stock institutions say they would be prepared to take at different price levels. The current exercise is not revolutionary soundings are

revolutionary: soundings are always taken to indicate where institutional demand lies prior to pricing a new issue. But it does represent a more rigorous approach to doing so. The government hopes competition will improve the price it gets for the shares.

for the shares.

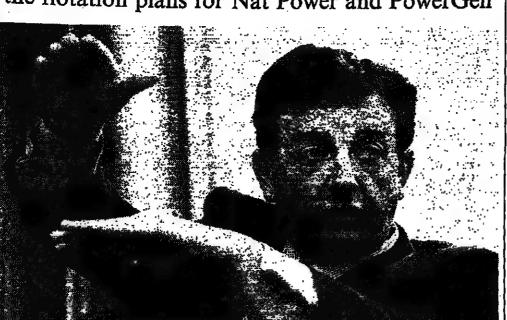
Maximising proceeds from the sale is a cause very dear to the heart of Mr John Wakeham, the energy secretary, recently stung by accusations that he had given the regional velectricity anies away for a song when their flotation proved a run-away success last

The novel bidding process appears so far to have pro-voked mixed reacti potential underwriters. The government's stockbrokers for the issue, led by James Capel, say that some seem to have bad difficulties working out what to do. Others say they welcome the opportunity to bid aggressively, and so get the chance for a larger slice of the underwriting.

However, many point out that the bidding has — so far — been conducted against the background of a rising market. Trying to carry out the process in a difficult market could prove much more tricky. potential underwriters: The

prove much more tricky.
But if it runs smoothly government advisers say the would envisage repeating it in future. It could also set a precedent for similar big initial offerings of shares, once the new issues market her recived.

new issues market has revived. Book build also follows the way in which regional coordinators of the overseas porion of privatisation issues con-



John Wakeham — retaining discretion over how generous he chooses to be

duct pricing discussions with their investors. It goes like

Earlier this week, ■ government set ■ "sounding shot" range at which it was prepared in consider bids to underwrite the many from institutions. the many from institutions. The blading is conducted on the basis of pro forms gross dividend yields: that is, the notional yield based on incompanies' forecasts of the dividends they would have paid if they had been privatised for a full year.

The highest yield the grown.

The highest yield the govern-ment said it would consider, and therefore that which put the lowest value on the shares, was 12 per cent, and the low-

met # per manil. The government's stockbrokers know the names of the institutions which bid at which level but the government and Kleinwort Benson, its financial adviser, do not. Today, Klein-wort will start analysing where the bids fell. Next week, institutions will be given another, narrower, range within which hids will be accepted, prior to Aside from being more for-malised than normal soundings, the building all results in changes to II way

the different underwriters next These will not purely
the by levels
which underwriters submit
bids in next round.
However, Kleinwort said it will favour people prepared to accept higher prices. That is in contrast to the traditional procedure whereby indimine are simply given an allocation according to their provision in the underwriting list.

However, measuring the success of the process in terms of the price the government schieves will be a rather theowill be able to say how much the government would have got for the shares if it had not carried it out.

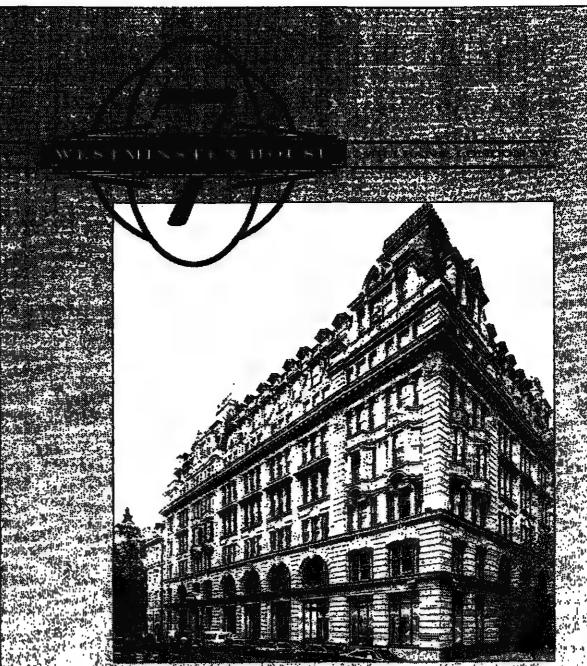
In another measure designed to extract better value for the taxpayer, the government has decided to dispense with the group of banks who normally act as primary underwriters, before passing the shares on to the institutional underwriters,

saving it is million It also plans M hold m "proper" tender just before stock market dealings start month whereby portion of the shares, to be underwritto the snares, to be underwriten next Friday, will be put up for all again to highest the Here underwriters will be invited to bid again for stock at levels reflecting the expectation of when they will

expectation of where they will trade on the market. are doing no more than provid-ing information on which the government will judge how to shares. Mr Wakeham retains discretted over how general chooses to be. In practice, however on pro-ceeds, he is unlikely to pitch

sive possible price.

That is because the governper cent of the shares to the British public, which expects to see buoyant demand for the shares and early trading profits immediately after the flota-tion.



5, 7,00 - 130,000 sq ft.

TO BE LET



Richard Ellis

Chartered Surveyors Berkeley Square House London WIX 6AN, Fax: 071-493 3734

Frank Usher capital share of 134.7p at the end of 1990 compared with 188.9p a year earlier. After tax revenue for the falls 29% to £505,000

the UK and non-immunity to bad debts hit Frank Usher. Holdings in the six months to November 30 1990, and pre-tax profits declined 29 per cent from £788,000 to £595,000.

Rarnings per share dropped from 8.6p to 4.7p, and the interim dividend is cut from 2p. to 1.5p. The 1989 profit was after exceptional costs of

Mr Christopher Norland, chairman of this USM-quoted ladies-clothing-maker, said the level of sales had been maintained in difficult markets and turnover rose to \$8.19m (£7.69m). Although orders for

spring/summer 1991 collections had not reached the level of the previous year, they had held up well, he said.

Yeoman Inv nav falls to 134.7p Yeoman Investment Trust reported net asset value per

year to December 31 was higher at 23.22m (22.93m) after franked investment income REDUCKO gross margins in 13.62m, Earnings per income

share came out at 13.08p (11.89p). A final dividend of 1.5p is recommended making a total of 13.6p, against 12.25p.

Offsboot problems hit Assoc Nursing Problems in its Weston & Ross

subsidiary made inroads into interim received Associated Nursing Services. Pre-tax profits at the USM-quoted company. fall from £1.78m to £631,000.

From 21.78m to 2831,000.
From turnover of £9.35m
(£2.76m) operating profit
advanced to £1.84m (£745,000);
but higher net interest of
£775,000 (£373,000) and an exceptional charge of £438,000 (credit £1.4m) left their marks.

Mr Nick Dhandsa, chairman, said losses . Weston & Ross led to number of its activities

being discontinued, with accounting write-downs.

The exceptional charge com-

NEWS DIGEST

ing home. Last year the credit represented the capital gain on the disposal of two homes. In spite of that setback and that the general economic cli-mate remained unhelpful, the core healthcare business was

performing satisfactorily, he Although Weston & Ross

would incur further losses in the second half, he was sure it would return to profitability. Earnings plunged to 11.5p interim dividend is held at Ip. Certain share-holders, including all the directors, have requested scrip be open to white the little

Trust of Property revenue rises

Net assets per share of Trust of Property Shares, an invest-ment trust, fell from an ment trust, fell from 179.75p over the 12 months to December 31.

The book value of its principle equity holding in Tops Estates fell by 14.5 per cent but holdings in companies based in the Midlands, north of England and Scotland showed advances. Net 179.238 (693.855)

increased to £102,238 (£93,855) for earnings per share of 1.55p (1.42p). Directors are proposing prises £488,000 trading loss less 259,000 profit on sale of a nurs-

a single final payment of 1.384p

GT Venture Trust assets decline 5%

At December 31 asset value per ture Investment Company stood 120.7p, a decrease of 4.7 per cent on the 128.7p standing six months earlier. After-tax profits worked through Basic earnings per share emerged at 1.42p (2.87p). On a diluted basis, the figure amounted to 0.7p (1.48p).

Founder's son leaves Strong & Fisher

Strong & Fisher, the latter manufacturer now controlled by Hillsdown Holdings, conard Strong, former managing director, had "relinquished his roles as an executive and direc-

tor of the company".

Mr Strong, founded Strong & Fisher in 1931, was paid £135,000 in the year to June 29 1990. Hillsdown compensation he

See Observer

IMPORTANT MESSAGE

British Airways announces pre-tax profits of [340] million for the nine months in December 31, 1990, up 3 per cent.

Group turnover increases to £3,987 million, up 7.2 per cent. Earnings strengthen to 33.4 pence share, from 29.7 pence a share.

Results for the third quarter show pre-tax profits of £20 million on revenues of £1,239 million.

Lord King, the Chairman, says: "It is clear that there will be a substantial operating loss in the fourth quarter, but vigorous action has been taken to mitigate the effects of the downturn in traffic.

"We are determined to maintain our high reputation for service and quality. Supported by a strong balance sheet and the current drive for greater cost effectiveness, our objective is to emerge from these dark days with our competitive position strengthened and our potential for development largely intact".

BRITISH AIRWAYS

C Clydesdale Bank

BASE RATE

Clydesdale Bank PLC announces that with effect

from 15th February 1991

its Base Rate for lending

is being reduced from

14% to 13.5% per annum.

NOTICE III REDEMPTION

BANQUE NATIONALE DE PARIS 81/4% 1986/93

Notice is hereby given that pursuant paragraph "Redemption" of the terms and conditions of the notes, Banque Nationale de Paris has elected to exercise its right to and shall, redeem on 1st April 1991, all the conversations and stage at the outstanding notes at the redemption price of 100% of their principal amount together with accrued interest to such date of redemption.

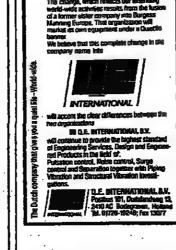
Payment of the redemption price will be made on and after surrender of the bonds, together with all coupons appertaining thereto maturing on or after 1st April 1991, at the offices of the paying agents.

Interest will cease to accrue on notes as from 1st April 1991.

The Paying Agents Banque Nationale de Paris 16, Boulevard des Italiens F-75009 Paris

(Luxembourg) S.A. 24 Bonievard Royal L-2952 Luxembourg

Banque Nationale de Paris ple 8-13 King William Street GB-London EC4P 4HS Banque Nationale de Paris, Paris



COMPAGNIE DE SAINT GOBAIN ISSUE OF TITRES PARTICIPATIFS ECU 160.000.000 WITH WARRANTS For the period of remuneration ending on August 10th , 1991 a TMOE of 9,875 per cent or an ECU Libor of 10 per cent, as the case may be, will be used to calculate the coupon.

This coupon payable on August 10th 1991, will not be less than ECU 51.88 for each titre participatif of ECU 1,000 inducing an annual rate of 10,375 per cent for the period.

after the publication of the net ensolidated income for 1990.

COMMODITIES AND AGRICULTURE

Moscow given warning of looming crisis on farms

By Quentin Peel in Manual

A GRIM new warning about prospects for agriculture this way has been issued in Moscow, revealing that millions land have not limit prepared for spring sowing.

At the same time, lack of parts, and a failure to carry out normal winter maintenance has let record number of let and combine harvesters out of action.

First indicators if the looming crisis have come from deliveries at milli ment and milk from all parts in the country in January, according to Mr N.V. Krasnoshchenkov, deputy chairman of the food supply commission.

In an interview - Pravda, the leading Communist Party newspaper, he said there be between 20 and 25 per and combine working on the and collective farms than last year, and fewer

than at any time in the years, because of the lack of your parts. He said that 16 per cent of number of combines had not

Meanwhile, 20m hectares in land not ploughed in the autumn for spring sowing, and 4m hectares of winter fields had not been sown.

"All this means that 💵 amount of spring agricultural works will increase by 25 per cent," Mr Krasnoshchenkov "If the peasants are not war

mend help, they will simply refuse in and mile pota-toes and reserve vegetables. "Warnings are coming from everywhere. The are already visible." It said meat deliveries in January down by below the level of January, per cent, and milk by tonnes, or 13 per

been repaired.

still fell far short III central needs for bread and pasta making. One explanation was that wheat was used to feed live-📥 on 🔛 farm, instead of animal fodder. The dislocation of Soviet

agriculture seems | be | be worse, with agricultural equipning into difficulties. It was reported this week that the giant Volgograd tractor plant had been brought stand-still be lack of rolled steel. However the extent of the decline M Soviet agriculture could be exaggerated by fact that former national notoriously inflated from the farm gate upwards, today they we likely to

In spite III widespread chaos

in Soviet was farmers

managed to produce a record

240m-tonne harvest year,

but purchases by state

Australia 'blasted out of wheat market' by US-EC subsidy war

Brazilian coffee production 'to fall for fourth year'

however, fol-

By Brown in Sydney

AUSTRALIA'S HARD-pressed rural received the blow yesterday when wheat farmers told that their crop would and only A\$115 A\$195 last year.

Mr John Lawrenson, managing director of Australian Waste Board, and miles forenot be realised because of competition from the III and I European Community. "We have been forced in nego-tant as sale of a significant portion of this year's crop mile subsidy wir has been raging, and as a consequence it become obvious our earlier prediction of 🍱 💷 📟 not be met," Mr Lawrenson

"In simple terms we have blasted out of market by subsidy policies of our competitors.

Australia has complained frequently in the US and the EC in the US and th

Entered the production

for 1991-92 will fall to

fourth consecutive

year a decline, according

trader, writes David Black-

fee market report that

prices will rise in the next

three months as a result of

Man predicts in its latest cof-

from world by cheap subsidised grain selling

about UMm (CE) a lome. Recently, the US hid and that it prepared to subslike subslike budget US\$1.2bn in 1992, in ■ move it claims will force the EC to negotiate towards a free market in

"Right now the 🖼 🛌 10m tonnes of problem wheat. much of it an credit, an offer around the world. That is exports in a year," Mr Lawren-

"The bureaucrats in Washington and Ilramin would have you believe Ital they specifically target their subsidies, and that they have no outside the recipient countries. That is nonsense. The reality is that their (so-called) red specific a riople right troug is world market and we are the victims."

a reduced amount III price

fixing by Central American

lowing ■ recent □ increase in

European and the prospect of a large Brazilian conii-

crop 🖬 4.7m bags 🚺 kg

Man estimates that

could have chosen but led grain until avoid holding mate of about LES tonne and to protect

The Agricultural and Bureau of Agricultural and Economics recently wheat prices would next year is about A\$150 tonne, but is being with scepticism growers, will stagnate unless in sub-

The lower price and piece of bad news this said for the rural sector, following the suspen-sion on Monday of the guaranteed price in the industry. The average price of Australian clean wool is expected to halve in about Mi Australian cents a kilogram when February 25, and many growers will make a loss in the

uary 25 had already exceeded

15m bags and of the expected

tion, only about 2m remain

to be between and

"Brazil will therefore

COOCA - Lendon FOX

Previous High/Los

withdrawn from II market for

roducers. 1890-91 mp of 25m bags. year's Brazilian crop in for prices will remain Allowing mand a 6 per cent fall in the number

London trade house in default

By David Blackwell

THE LONDON Clearing House yesterday declared Woodhouse, Drake & Carey (Com-modities), one of London's old-est commodity trading firms, in default.

The move follows news late on Wednesday that the Association of Futures Brokers and Dealers had intervened in the investment the investment the firm. The association, which regulates futures trading in London under the Financial Services Act, said it used its powers "for the protection of

in water " The London Clearing House, part of the International Com-modities Clearing House, said it was "taking steps to achieve an orderly winding down" of Woodhouse's positions. All its positions were being transferred to other clearing house

The AFBD said its order pre-vented the firm from entering and any transactions without the consent the tion's It had intervened of finan-diproblems in other parts in the Woodhouse Drake Carey

group.
Woodhouse Drake & Carey's physical bullmen arm is larger than 🏜 futures 🖼 🚛 firm. No-one from Un company was available for ment yesterday.

Two withdrew from the cocoa market and it is become is involved in coffee. But it is big operator in the grains vegetable oils markets through offices in Gammand Singapore.

Sugar surplus estimate raised

F.O. LICHT, the German statistics agency has raised its estimate of the world surplus in 1990-91 (September-August) the 1.63m tonnes it was predicting in October, ing to London traders, reports

It has now lifted its production estimate to 112.80m tonnes from 111.99m while the consumption estimate has been cut to 109.47m tonnes from 110.36m.

Its first mext

"A further many which is all

Cash 1505-7 3 months 1537-8

more concern is in

fertiliser," warns the report.

Panama offered banana investment By Lesile Crawford, recently in Panama

CHIQUITA BRANDS, the world's biggest exporter of bananas, proposing in invest \$100m in Panama if President Guillermo Endara's government abolishes . on banana exports and liberalises the country's labour laws.

The company's subsidiary, Chiriqui Land Comit will not comment on the offer while it remains under discussion. The government is reported to be the proposal as Panama is The Chiriqui Land Company

oly at the country's exports. Abolition of the export tax would save it \$14m . Fac. Panama ranks seventh in

two-thirds 🛍 Panama's

banana cup and has monop-

world production but its high-quality fruit is prized in Europe, especially Germany, which takes it was of its

this year by the recession in produce. Chiquita's expansion the US and Britain. plans in Panama were proba-bly spurred by German reunifi-cation and the opening of east-The banana-producing countries - Panama, Colombia, Venezuela, 🔤 🔤 Guaern European markets.

The presidents of Latin America's banana-producing countries will meet on the Caribbean island of San Andres today to work out a common strategy for breaking into the world's biggest market for bananas - Europe, Reuter reports from Tegucigalpa.

In their first meeting in 17 years, the banana producers will explore ways to work together to tap into the EC and east European markets, officials said.

A study by the Union of Banana Exporting Companies estimates that the political changes in eastern Europe could increase the demand for bananas by 40m boxes a year - the equivalent of Panama's entire production in 1990. The euphoria created by the prospect of satisfying hungry

They are holding talks with the EC to ensure that its consumers in Europe has been dampened

bananas do not suffer more discrimination 🕮 💻 In Panama, ground and celebrating a record year for exports. The 40m boxes (18kg each) represented the first time

temala. Nicaragua and the

Dominican Republic – are also concerned about the EC's plans

to create a unified market.

Panama has achieved its full production potential. But the success masks continuing frictions between the Chiriqui Land Company and independent producers, who account for a third of the country's

export crop.

The battle, as always, is over the price the company pays for their independent growers for their produce. Attempts in the past to set up I rival Panamanian exporting company failed miserably, mainly because independent growers and compete with Chiquita's world marketing network.

So Panama's independent producers are compelled to sign five and 10-year supply contracts with the Chiriqui Land Company. In a good year, Chiquita creams the profits. In bad year, independent grow-irs have a guaranteed buyer and are shielded against losses,

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Gulf war poses threat to plant gene banks

By Geoff Tansey

THE GULF war is threatening banks that contain a vital banks and contain a vital to report published today by Genetic Land Action International (Grain)

in the region — I Tel Aviv, I Israel, and Aleppo, II Syria — are I Israel highly vulnerable n attack, its report samples respectively, while other smaller banks in Iraq and Syria are

ring thrombrand. Many important originated in the region, including trail wheat and durum wheat, barley, chickpeas, and wide nuts, fruits and spices. Limit farmers have developed muc thousands of impressive variet

toll patricing, And Come Its crucially important as global climatic changes in Financing, according in Grain, an international, non-profit-making organisation campaigning the bear was and ratio nul was of plant genetic

"erosion", la local varieties replaced by a

high-yielding varieties, already threatens future breeding programmes, Grain says. mous diversity and store them banks were woefully inadequate in of line region, it claims.

Most of the well-adapted farmers' varieties and wild rel-Mives are either lying exposed in the field or are camped up in national research centres", says the report.

A post-war effort to establish locally-controlled

needed, believes Grain.

The world depended on Middle for a long time", observes Mr Renee Velve, official of Grain, "the crops and semi-wild plants that they grow and use contain unique forms of drought will be useful In maintain farming systems against the impact of rain fail-ure and extended desertification. Let us hope that the farmers survive to sow these future

seeds".

Genes in the Gulf; Seedling. Feb

July Vol W. I. Published by

Grain, Apartado 23398.

India has plenty more fish in the sea

Kunal Bose outlines plans to make better use of marine wealth

NDIA'S SEAFOOD industry making potenbecome a leading supplier to the world market, despite feeling Um the Gulf war. Catch rates have been

ffected by a shortage of diesel that has restricted deep infishing and exporters have had to contend with some disruption of shipping. But according to the Marine Produce Export Development Authority shipments earlier in the year brisk enough the country to come close to achieving its equal target of R8.5bn (1347) for the marker March 1991. Last year, India with the line from

marine products In view of the fact that the industry has come this far without significant government M the annual export tar-et H R20bn by the turn of the century suggested by

Previous

1508-10 1540-1

m, 99.7% purity (5 per 104

Indian Seafood Exporters clation, seems within realm of possibility. The government, which imwith a serious for-

of professionalism in exporting sector and poor quick freezing facilities, India not find place among

The government is now doing all it can to promote seafood exports

eign exchange 🖼 is now doing all it can to much fishing vessels has been in a easier, proposels relating to fishing are being given quick exploratory fishing by foreign many nies in collaboration with head companies in India's and a least zone is being allowed; and

Even though Indian fishing techniques are generally antiquated, 🗀 country's production of more life in places it seventh in the world

rankings. But

Karb Interes

the top me seafood exporting

countrle The Indian
will undergo changes
World gramme is implemented. This will be in two phases. The first will involve an property of to promote marking shrimp culture in the

That aquaculture in India has hardly made any progress, except in some pockets, is evident from the fact that 90 per and of lish production accounted for by capture fishery. India has only a 4 per

CRUDE Oil, (Light) 42,000 US gails \$/barrel

duction of shrimps, although product accounts for of the country's seafood

The second phase of the pro-

gramme, providing for an investment of \$150m will aim to promote deep sea little by involving large industrial panies. The scope is very great India 2.02m sq km (770,000 m mile) talent economic was Even before the programme has men launched, some big Indian companies. including the Tatas, the Tha-pars and Hindustan Levers have miered the miring

Interestingly, June alone food exports in fer a fil value. Other important buyers are line US, W. W. Spain. Finding new the main challenge now facing the Marine Products Export Development

Chicago

periods before in new crop available, Man sugtually all producing regions visited". tighter availability from Iralli export registrations up = Jan-**WORLD COMMODITIES PRICES**

June, the report says.

MARKET REPORT

Comex sliver futures were up by more than in carrie a fine many I midday, boosted by heavy buying from all sectors, analysis said. Floor rumours that workers at one Mexico's largest and expected in over may all incited in buying. The Mexican strike helped immer trand in both land and mixed buying and short covering developed when it is a second morning would maintained buying in www dip, and mi one point month business reached

London Markets

| MARKETS | | |
|---|--|----------------------------|
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| Dubal Siend (deted) Bi pr W.T.f. (1 pm | \$14.55-4 751 518 \$20 | 725 475 |
| NATE prompt delivery per L | me QF | + 01 - |
| Premium Gas Oli Hoavy Fuel Oli Naphtha Petroleum Argus Estim | \$239-243 \$274-277 \$77-79 \$227-232 | -J -19 +2 -1.5 |
| Other | | + 01 - |
| (per troy (per troy Plainum (per troy oz) Palfadium (roy | \$368.25 | + 0.70 + 4 90 + 2 60 |
| Atuminium (free Copper (US Producer) Lead (US Producer) Nickel (free market) Tin (Kusla Lumpur Tin (Naw York) Zinc (US Western) | 51505 1150 34c 402c 14.52 257c 62c | |
| weight)† (dead weight)† (live weight)† | 111.52p 155.62p 90.47p | + 5.58" |
| London daily sugar (raw) London daily price | 201 | +05 +25 +05 |
| Barley (English yollow) (US Dark Northern) | Unq. | |
| Rubber (Apr)♥ (KL RSS No 1 Mar) | 48.00p 45.50p 229.0m | |
| oil (Philippinesi§ Palm Oil (Malaysian)§ Copra (Philippines)§ | \$320 \$220t | +25 |
| Soyabeans (US) Cotton "A" index Weokops (64s Super) | £136.5 85.20c 365p | + 1.5 -36 |
| | | |

a cherwise 🎮 r-σηροιέ/kg. q-Mar/Apr. t-Apr. w-Fob/

£325 ≡ tonne. Cocoa prices continued to rise in London, mi 🚃 💶 ahead 💵 midday in New York, "There's no talk of new from Illa Ivory Coast and manufacturers are continuing give good support so quite happy in rim. However nobody believes that there's no London trader with New York orange juice futures was sharply higher at midday on news of traff weather for Florida. In Chicago,

on concerns that forecast rains would had present dry predictions In growing areas in Brazil. Compiled from Radios 182.40 189.20 11.00 193.20 Close 288.0 293.0 268.0 272.0

Turnover 21976 (19207) \$/tonne High/Low 211.25 165.25 174.75 164.75 170.25 219.00 206.00 188.00 178.00 172.00 165.00 167.00 MILE The freezing heavy snow heavy snow heavesting wegelables in both UK Europe, reports week include red and white cabbago 20-30p a fb The effect on truit. There are including pink grapofroit 18-35p (15-35p), julyo auch 5p), temons at 15-25p each (15-25p) sweekee at 25-35p auch (25-35p). Saidd not in too badly buys are tomatoes at 45-75p | 16 (45-75p) | Locborg

600 639 688 685 677 688 703 100 738 730 763 764 + COFFEE - Limited Hill High/Low Turnover: 145 prices Comp. daily High/Law 148.0 BOYAMEAL - London FOX High/Low High/Low GRAINS - London FOX £/ton≡ Wheat Close Previous High/Low Mar Jun Sep 124.00 127.65 129.65 124.30 127.85 127.60 107.15 114.76 117.50 114.76 114.28 117.50 117.00 103.80 107 30 107.20

Turnover: Wheat 394 (478). 147 (5). 107.0 108.5 109.0 109.0 107.8 (82) lots 157.22 157.10 157.60 157.00 155.90 157.10

107,898 lots Lead (£ per tonne Cash 305.5-7.5 3 months 317-8 305-7 317-7.8 13,882 Nickel (\$ per tonne B41 lots Tin 🌃 per tonne) 3 5840-5 i dia Cash 1220-4 1210-2 **New York** supplied by GOLD 100 - 02; - 02. price Close High/Los 368.00-368.50 367.2 369.5 372.6 378.9 382.1 385.5 388.8 == Loco Ldn Meen Gold Lending Rates (Vs. USS) 5.23 5.18 PLATINUM ID troy oz: 02 US III 376.90 382.90 388.95 401.55 386.2 389.9 398.0 385.0 383.1 388.3 387.5 397.5 0 5,000 = 02: e cz. 374.3 375.3 377.4 380.2 384.9 £ equivale \$ price 191,25-191,75 401.0 412.0 MARKET STREET 379.50-380.50 110.40 107.80 106.30 106.80 105.05 104.50 111,90 110,95 109,30 107,85 107,25 106,40 104,90 104,35 103,68 Apr May Juli Jul Aug May Mar May

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20.49 19,59 18.91 HEATING OIL 42,000 US gails, See US 100 High/Low COCOA 10 lonnes;\$/lonnes High/Lov 1140 1198 1234 1288 1328 ous High/Low 91.20 103.00 105.00 106.75 91.70 98.50 98.50 101.00 103.75 108.00 0 SUGAR WORLD "11" 112,000 lbs; conts/ibe 8.50 8.41 8.66 84.17 63.03 81.92 70.80 67.26 67.65 83.63 81.33 70.21 68.90 84,25 83,30 82,30 71,05 INDICES EUTERS (Base: Soptember 16 = 100) 1664.8 1866.4 OW JONES (Baso: - 100) Feb Feb month yr

5.000 by min; Previous High/Low 572/6 567/2 600/6 609/2 618/2 629/0 7 692/4 608/0 611/0 622/4 634/2 609/0 609/0 618/0 629/4 21.16 21.85 22.00 21.96 21.51 21.90 22.03 22.06 22.24 22.32 MEAL 100 tons; High/Lov 172.2 176.1 167.1 171.5 175.6 177.7 179.9 181.5 184.1 184.0 MAIZE 5,000 bu min; cents/56fb she Total Control 238/5 247/4 254/0 256/2 257/4 239/2 247/6 254/0 255/2 257/2 WHEAT 5,000 by min; warm pro-occure s High/Low 256/2 266/4 276/6 254/6 265/0 275/0 282/4 295/2 302/0 257/2 275/2 282/0 285/0 302/0 293/0 297/0 304/0 LIVE CATTLE 40,000 lbs; car Close 78.72 78.40 75.10 73.72 73.70 74.07 78.80 78.42 75.15 73.85 73.85 74.25 78.57 75.05 73.70 73.67 74.02 LIVE HOGS 30,000 lb; cents/lbs 52.07 49.40 54.62 54.35 51.56 46.60 46.70 52.15 49.70 54.75 64.47 51.80 46.80 47.05 PORK BELLIES 40,000 lbs; cents/lb Close Previous 54.80 64.35 63.70 62.35 60.80 58 62 64.90 64.50 63.62 62.50 60.80 58.62

هد امن الامل

IIpr III Apr May

LONDON STOCK EXCHANGE

Continental buyers drive UK equities

THE WIDELY-held conviction that this week's cut in UK base rates is the first step in a series of similar interest rate reductions aimed at lifting the British economy out of recession-brought heavy buying of UK stocks yesterday. The stock market rose by 26.6 Footsie points in one of the heaviest days' trading since Britain's entry into the European exchange rate mechanism at the heaving of October.

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 $CAL(\sqrt{M}\log n)$

sector:

the beginning of October. it was demand for UK stocks from Continental institutions that drove the London market ahead yesterday. One Euro-pean institution was believed to be seeking to put as much as #150m into London; most went into a broad range of blue chips, apparently reflecting increasing belief in Europe that the UK market is looking ahead towards the end of the

| Account | t Dealing | Dates |
|-----------------------------------|------------------------------|----------------------|
| First Dealings: Jan 28 | Feb. 11 | F96 25 |
| Option Declarati | Feb 21 | Mar 7 |
| Cost Deallage: Fish & | Feb 22 | · Mar 8 |
| Accepted Days Feb 18 | Mar 4 | Mar 18 |
| New-time death 5.36 am two but | ign may take doese days e | place from order. |

current recession. Most terday's European was aimed directly at the equity market, with only a small part invested through the stock index futures; arbitraging between futures and has difficult because

Equities opened strongly, breaking through the 2,300 hurdle to reach 2,306 in early trade. But this proved to be the day's peak and the index failed to hold above 2,300 on several

further are during the anxious to switch out of the At the close, the FT-SE Index stood at 2,294.4 for a gain on the day 126.6 points. The pace when Wall and making start is the series and hints of an impending rights issue circulated in Lon-

UK economic

employment and industrial output, announced yesterday, played a minor role in the stock market. The modest rise in January unemployment was slightly below but is regarded were not quite as aggressive in this Continental counterparts and

showed themselves ready to

take profits when the opportu-

nity However, there

were plenty of fund managers

ment in the pushed the day's Seaq trading volume to shares, ■ total and only ERM entry - III last day of January saw equity Buying M equities was spread the principal

sector, with some of the construction and retail issues responding strongly to the rnl in domestic interest rates; Redland, Runni Hovis McDougall, GKN, Rolls-Royce

UK and European institu-

tions chased Smithkline Bee-

cham 🖿 early trading. The

shares rose 20, prompting U selling the copened. They closed still 9 up on the day at 676p.

definition issues which have

been leading the market over the past fortnight and into new

areas now regarded as livel-looked. Market makers

still short of stock and

another on trading positions as they strug-gled to find stock to meet the

ouyers. This **w**est range **i** invest-

levels of turnover. But a nota-ble exception to the trend was Marks Spencer, the clothes and food retailer which rates highly in its sector. indication of

was the revival of hid interest. A number of old favourites were in the spotlight yesterday, including Hawker Sidde-ley, which hinted has a for BTR.

Market strategists commented favourably on lim on the Continental investment the London market. However, the ficulty in holding above the Footsie 2,300 mark was led as sign that tic institutions, at least, are unwilling to chase share prices

m good reception from the mar-

ket, where BT shares advanced
301p. Unit analyst
described the results as a good
solid performance in difficult

to 189p after Henderson Crosth-issued strong buy recommendation on the stock,

taking the view that the big selling of the past some to an end and that the

expected demerger would lead to sharp upward rerating of

Racal Telecom. The latter

News of a small US expan-by Ladbroke triggered busy trade in the stock. Turn-

reached 8.3m the

before closing 13 better at 249p.

William Low 11 11 11 307p

IEP Decurition 11m ordinary

shares at 290p and then placed them with institutional tors 294p. Goldman

With IEP's 20 per cent stake

William Low now disposed

attention turned to IEP's

moved up 10 M 311p.

Racal Electronics advanced

FINANCIAL TIMES STOCK INDICES 85.29 93.92 83.80 (14/2/91) (30/11) WHEN COMM THE REAL PROPERTY. 378.5 129.2 734.7 43.5 FT-SE 100 2463.7 986.9 (3/1/90) (14/2/91) (14/1/91) (14/1/91) Dell District Basis 100 Sovi. Seas 15-70/20, Food Int. 1928, Ordinary 1/7/35, Gold mines 12/9/55, Basis 1000 FT-SE 100 \$1/12/93 Earning Yld %(full) P/E Ratio(Net)(☆) 10.97 11.02 å 100 31/8/90, ☆ NE Bargna 4.45pm Equity Turnover(Σm) GILT EDGED ACTIVITY Feb III Feb III Day's High Bargains 5 - Day *SE Activity IIII Day's High Day's Lee business & Overseas turnover. London report and FT-SE Legis 1 hourly changes Day's High 1014.11
 Open 1013.96
 10 am 1013.28
 11 am 1013.77
 12 pm 1013.84
 1 pm 1012.35
 2 pm 1011.99
 3 pm 1012.92

TRADING VOLUME III MAJOR STOCKS

Marks left behind

MARKS AND Spencer put in a poor performance, falling 6 to 234p against a rising market. Turnover expanded to 5.7m as depressed the shares.

The main suggestions were that food sales were weak and clothing was suffering in the general malaise in retailing. The cold snap was also believed to have hurt sales

There was talk that a stockbroker was set to downgrade its profits estimates. Analysts Hoare Govett, which recently issued a sell note, said Marks might have weakened merely because shares were on such a high rating.

Fisons strong

Fisons outperformed even the buoyant pharmaceuticals sector after a buy recommendation from House Govett high-The report on asthma.

The report, by the US
National Heart Lung and Blood institute, found that in moderate and chronic asthma. Fisons intal should be used as part of the therapy. Recom-mendations from the secon-tative and influen-

tial", said Mr James The shares climbs in busy trading defor 11. Turnover was 5m, a level only breached four times since

NSM warning

NSM akines were among the market's worst easualties, dropping by around a third after the coal and building products company warned that its results for the year to end-March 1991 would be "significantly lower" than the previous year. In that period NSM made profits of £26.19m.

The company blamed the

The company blamed the decline in III building and property sectors in the UK for the projected dive in profitability. NSM closed 11 down at 21p.

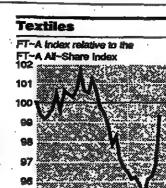
Turnover reached a much higher than usual 6.3m shares. On Wednesday two blocks of 2,5m shares in NSM were recorded on the Seaq ticker at

Tarmac rights talk Wednesday's interest rate out and the prospect of more to

Shell Group

managing

director



Having broken through the record low set in 1980, the level of the textile sector, as measured against the rest of the market, bounced sharply this week. The recovery continued mandar, stimulated by the prospec of further interest rate cuts

and led by the sector leaders Coats Viyella and Courtaulds was limited by a shortage of International and Readicut.

of surprises, although the quar-terly was isfactory in that the marini been moving to a more come drove the building sector sharply higher, although there was a handful of underperformers. Of these, Tarmac stood out after a relatively firm start to close a net 2 easier at

255p.
The retreat in the Tarmac share price was accompanied by heavy trading. Turnover reached 13m, way ahead of usual levels of business in the remained suspect. shares. This figure included, several large lines of stock, including two separate blocks of 3.5m, transacted at 254'Ap.

and 255p, and two lines of 700,000 shares, transacted at 256p each.
One story mooted towards the close of trading was that the group might be lining up a rights offer. A sector specialist said: The company's debt burden remains high — around 2450m at the and of 1990, with

Jan 1991 Feb

gearing at 50 per cent-plus -and a rights issue cannot be ruled out at some stage." He added that debt reduction was a high priority at Tarmac. Banks suffered from having outpaced the rest of the equity market over recent sessions and structed a flurry of profit-taking. Midland was perticularly hit, closing 5 down at 182p, with the debate over a possible dividend cut still going on. The bank was also regarded as a potential rights itsue candidate.

Life assurances, upset by Kleinwort's caution on the sector, were again under pressure, with one of the leading integrated securities houses said to be about to publish a bearish note on the sector, focusing especially on Legal & General.

Fourth quarter figures from Fourth quarter figures from BP contained little in the way

Textiles. The buying interest stock but nevertheless spilled over into line shares. There were good gains recorded by Tootal, Dawson

military strated on the gay-The underperformed the oil group and the market, with analysts look for the man of the out-

M Hoars Govett, Mr Brendan Wilder said the tone for the sector "is not bullish, it is under pressure on the oil price and exchange rates - 1991 looks a difficult year". He scribed BP's payment as in line with expectations and pen-cilled in a 1991 dividend forecast of 17p. Smith New Court reduced its prediction from 17.5p to 17.1p, while Crider Lyonnais Laing is going be

Mr Fergus MacLeod at County Nat West expects BP to pay 17p for 1991: "BP said it would try to metch inflation in its payments, and we expect inflation of just over 6 per cent, cautioned that BP could be heading for its first ever quarterly loss. At the close BP was a penny easier at 308p on turn-over of 7.6m.

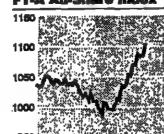
Internationals had yet Internationals had yet another good day, with more record highs being set, although the sector closed below the session's best levels.

The widespread shortages of stock, with Reckitt & Colman pushed 40 higher to 1394p and Glaxo adding another 7 at 945p. Reuters advanced 25 to 774p in good two-way volume the buying turnover totalled in shares.

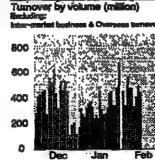
International brewery issues encouraged by 15 pm cent rise in net income from LVMH, French luxury which Guinness has 24 per cent crossholding. The was 11 bet-ter at one point but ended just 3 balance 307p.

There was no stopping Grand Metropolitan, which another new high. It rose 20 to 734p on higher wan average turnover of 4.2m. The company will have an American Depository Receipt makes it by US institutions.

FKI dipped 11/4 more to 401/4p on good turnover of 3.7m after in company's own broker Panmure Gordon, downgraded the current par linear by £13m to £40m and said it expec-ted FKI to cut the final divi-FT-A All-Share Index



Equity Shares Traded



dend from wear's 2p to 1.3p. Mr Angelos Anastasion at Panmure pursued policy of wanting its dividend covered least times other than in exceptional cir-

stemmed primarily from the increasing weakness of the US automotive market, coupled

of attention turned to 152's
14.1 per cent holding in Budgens, which rose 4 to 52p, having touched 57p. Argyll, up a
permy to 272p, continued to be
mentioned as possible bidder
for the stake, although analysts turned IEP would wait
for the shares to move closer to
the original purchase price the original purchase price before stilling IEP's last purthe option is the and the chase of shares was at 62p but shares yesterday eased a penny The low turnover of 79,000 inclined analysts to at more than 1000.

Maxwell Commanications

BRITISH FUNDS

was one of only eight constitu-ents of the FT-SE 100 to show a decline on and day. Today the buyer of a put option for Maxwell shares can exercise it.
The option was sold by Risbrow Investment Trust, a
nominee company acting on
behalf of Mr Robert Maxwell's corporate in an in an dentified buyer widely believed in the City to be a US securities house. The strike price for

believe that only small pro-

might be exercised.

Transaction said the good performances in the publishing tor helped by figures from Corporation, II. Australian media multinational, and its UK subsidiary News International. I while Pearson rose 23 to 698p, Reed International 6 to 394p, United Newspapers 10 to 330p and Emap 11 to 215p.

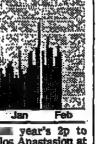
appearance on the over-ticket of 40m shares traded at 6p in Flagstone Hold-

property and industrial services group, was followed yes-terday by the announcement that Almansa, an unquoted company, had taken a 14.99 percent stake, accounting for

20 %m shares. The stock, jumped 1% to 3p. An otherwise quiet propertyfor was enlivened just the close with a trade of 5m Land Securities at 569p. The shares gained 4 to 562p.

■ Other Market statisti including the FT-Actuaries share index, Page 25

AMERICANS—Contd



cumstances".

Panmure said the downgrade

APPOINTMENTS

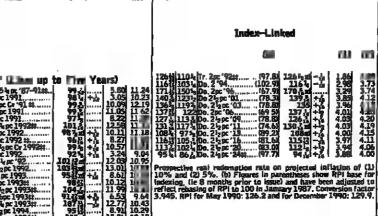
NEW HEARS (115).
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(6) BELISTRICHY (2) ENCONCERING (3) POODS
(7) BELISTRIALE (15) Alexander Furder A.
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NEW HIGHS AND LOWS FOR 1990/91 Smithfeline Beschem A. Spring Rem.
Tomiens 6-type Cro. Pri., Wohaday,
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(4) SHOES (2) TORACCOS (1) TRUSTS (17)
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PROPERTY (2) TRUSTS (2) OLS (2) NEWS

automotive market, coupled with contract losses within UK engineering activities, a weak chilar and a higher than expected level of redundancies. Third quarter figures from British Telecom - profits up 13 per cent at £787m were at the top and of expectations — drew

LONDON SHARE SERVICE

BRITISH FUNDS-Contd



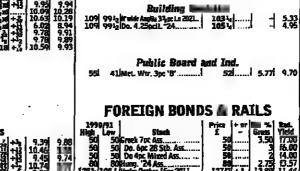
















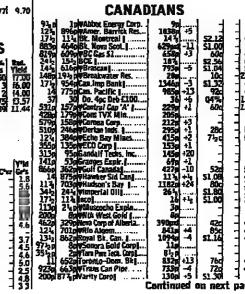


FOREIGN BONDS M RAILS

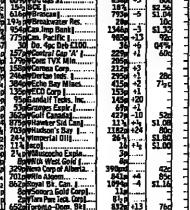
AFRICAN LOANS

LOANS





CANADIANS



THE "SHELL" TRANSPORT from the same date. Mr Moody-Stuart, who joined the Scotte in 1966 as a geologist, mexploration and production

to ardinator for the Royal Distch/Shell Group. Ricomax UK Northampton.
Ritish arm of Rockwool of Sweden, has promoted Dr Julian Wilczek to the board

as technical director. . Mr Frank W. Edwards is

joining the board of BIMEC INDUSTRIES. He is vice president of the China-Britain Trade Group.

CITIBANK has appointed Mr David Hopkins as a non-executive director of Citibank Investment

Mr Nicholas George, a director of Barclays de Zoete Wedd Securitles, has been appointed London head of South East Asian equities.

PERFORMANCE PANELS, Bradford, part of the Henry Barrett Group, has promoted Mr Martin Osborne from operations director to managing director. Mr Richard Brown has been appointed research and development director. He was senior project architect at YRM Architects.

Mr Leon R. Allen has been appointed chairman of DEL MONTE FOODS.
INTERNATIONAL in addition to his role as chief executive of the group. Mr Allen led the management buy out last year of Del Monte's canned truit

and beverages business. Mr John Brace has been promoted from general manager to director, dealer operations, for SUBARU (UK) and ISUZU (UK).

■ W.1 CARR GROUP, part of Banque Indosuez Group,

W.I. Carr Financial Services. He was managing director of Guinness Mahon Financial

■ Mr Martin Rasch has been appointed managing director of BREWIN DOLPHIN UNIT TRUST MANAGERS. He was an investment director of Perpetual Unit Trust Management.



Mr Dennis Decks has been appointed to the new post of group development director of JEYES GROUP, with special responsibility for corporate planning and acquisitions. He is succeeded as group finance director by Mr Derrick Broomfield (pictured) who joins from Pizza Hut UK where he was financial controller.

From March I Mr Bernward J. Rohmann becomes general manager of the London branch of HESSISCHE LANDESBANK-

GIROZENTRALE. He was head DM-treasury at J.P. Morgan, Frankfurt, and succeeds Mr Frederick R. Hopson who has been appointed executive vice president and general of the investment banking division in Frankfurt.

Beer division

■ SCOTTISH & NEWCASTLE BREWERIES is forming a beer division, effective from May
1 and based in Edinburgh. The
new subsidiary will cover beer
production, wholesaling,
marketing, sales and
distribution, as well as
making and mines and swirts malting, and wires and spirits. Its board will be: Mr Gavin Reed, chairman; Mr Roy Summers, managing director, production; Mr Alastair Mowat, managing director, commercial; Mr Hugo Page Croft, managing director, wholesale, Mr Tom Ward, finance director; and Mr Robin Holms, personnel director.

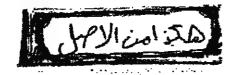
SAVILLS has promoted Mr Anbrey Adams to managing director. He was finance director, and will continue to be responsible for finance. Mr Robert Dean, deputy chairman of Savills, takes over as chairman of the commercial division from Mr Ted Simon who is leaving to pursue other interests. Mr James Marland becomes managing director of the division. Mr Geoffrey ven Cutsem becomes managing director of the newly combined agricultural/ residential division, with Mr

George Inge as chairman.

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SANTANA SANTANA

| | LONDON SHARE SERVICE | |
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| 132 114 135 A. C. | ### Comparison Seem 19. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. | 193 100 Stant & Bower 50 - B. 28 170 State New 30 - B. 28 170 State New 30 - B. 29 170 State New 30 - B. 29 170 State New 30 - B. 29 170 State New 30 - B. 20 170 State New |
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| 1978/97| | 1986 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 MOTORS, AIRCRAFT TRADES ## ACST — Contid

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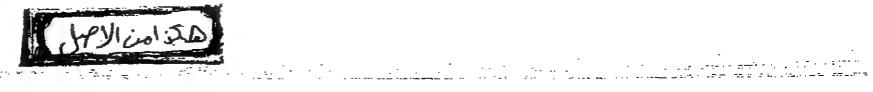
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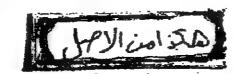
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Money Market

Money Market

Bank Accounts

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Trust Funds

MONEY MARKET FUNDS

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Uncertainty cloaks the dollar

direction. Confidence has to improve recently, on suggestions that the

Brady, US Treasury secretary, appearing to favour a further easing of the Federal Reserve's monetary stance had a slightly depressing impact on the dollar, but this was countered by remarks from Mr Charles Dallara, US assistant Treasury secretary, suggesting that expectations of lower world would offpressure on the currency

irom declining US Any decision by the rates may be influenced by today's data on **III** trade. The weakness of the US has forecasts that the trade deficit in December might be about \$1bn lower that

the November of \$9.7bn.
Figures published yesterday
showed that business
inventories fell 0.7 per in December, after a revised 0.2 per cent increase in November. The market was looking for a December rise of about 0.1 cent, but there no impact the dollar.

At the London close the doliar improved DM1.4660

| 2 1 | N NEW | YORK |
|---------|---------------|-------------------|
| Feb 14 | Clase | Previous Clase |
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| f Spot I month I months I2 months | 1 9805-1 9815 1 07-1 06pm 3 11-3.09pm 9 35-9.25pm | 1 9935 - 1.9945 1.09 - 1.07pn 3 14 - 3 ! Lpn 9,65 - 9 55pn |
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| CURRENCY | MOVE | MENTS |
| Feb 14 | Bank of England Index | Morgan'' Guaranty Changes ** |
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| CURRENCY RATES | | | | | | |
|---|--|---|---|--|--|--|
| Feb 14 | Sent rate | Special ' Orawing Rights | European † Currency Unit | | | |
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| rinked | 7.0480 - 7.0620 | 3.562 |
| Greece | 308.15 - 313.10 | 155.65 - 158 |
| Hong Kong . | 15 4345 - 15 4420 | 7.7890 - 7.7910 |
| iran | N/A | N/A |
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| Lio embourg Malaysia . | 59 60 - 59 70 | 30.05 30.15 |
| манужи . Менсо | The same of the same | 2967 00 - 2968 |
| N Zealand. | 3.2610 - 3.2660 | 1 6455 - 1.647 |
| Saudi Ar . | 7.1320 - 7.4500 | 3.7490 - 3.751 |
| Sungaport | 3.3800 - 3.3880 | 1 7085 - 1,708 |
| SAP(Cm) | 5.0170 - 5 0300 | 2 5330 - 2,5350 |
| Ar IFn) | 6 2930 - 6 3955 | 3 1745 - 3 2260 |
| Marin . | 53 70 · 53 80 | 27 10 - 27.15 |
| JAE | 7.2740 - 7 2980 | 3 6720 - 3 674 |

THE DOLLAR sile slightly from DM1.4565. This was near firmer yesterday, amid uncertainty about its near term noted large stop-loss buying orders for the dollar around DM1.4670 and a move through that level of ■ long downward trend. could take the currency up to strong resistance at the long downward trend. The comment from Mr Im the other hand some traders do not rule out ■ near term slide **■ Del Anni** if there is ■ further cut in US interest

> Against the Japanese the dollar III Y129.70 from Y129.05, taking it close to resis-Y130.00. The US currency also improved SFri 2495 and to from FFr4.9625. On Bank England figures the dollar's index to figure from

Sterling maintained day's upward trend against III D-Mark, despite the cut in UK bank rates. The pound gained another 'A pfennig to

Triveling from Tribles and to Track from SFr2.4875, but was unchanged A Y257.00. Sterling 1 1 21 21 21 31.9810 against the stronger dollar and its index index fell 0.2 to 94.4. A rise a many in January

UK unemployment was lower than feared and December manufacturing output rose of per cent, In falling of per cent in November. But lysts tended to suggest that the did not point to sudden economic recovery. Total industrial output fell cent in and manufacturing output would have fallen about 0.5 per cent live for

the build up to the Gulf great. Sterling stayed bottom of the European Monetary System despite its slight improvement against members of the EMS

| EMS EUROPEAN CURRENCY UNIT RATES | | | | | | | | |
|---|---|--|--|---------------------------------------|--------------------------|--|--|--|
| | Ecu Central Rates | Amounts Against Ecu Feb 14 | % Change from Central Rate | % Spread vs Weatest Currency | Divergence Indicator | | | |
| Samish Peseta Belgian Franc Doutte Guilder D-Mark Italias Lira Italias Lira Italias Lira Donich Prone French Franc Sterlieg | 133.631 42.4032 2.31643 2.05588 1538.24 0.767417 7.84195 6.89599 0.696404 | 128 051 42.1339 2.30604 2.04686 1.540.64 0.764366 7.87669 6.97502 0.705495 | -4.18 -0.64 -0.45 -0.44 0.12 0.25 0.44 1.16 1.23 | i i i i i i i i i i i i i i i i i i i | 73 73 1-5-14 74 | | | |

| POUND SPOT - FORWARD AGAINST THE POUND | | | | | | | | | |
|--|---|---------|--|---|---|---|--|--|--|
| Feb 14 | Day's spread | Close | One month | 94 2.L | Three | S.A. | | | |
| France Senden Japan Austria Sentzariana Eco | 1.9780 1 9855 2.2320 2 22910 3.2645 3.7750 59 50 99 90 1 0350 1 10350 1 0350 1 10350 1 0350 1 10350 1 0350 1 10350 1 10350 1 10350 1 10350 1 1 1355 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 11 3275 | 1.07-1.05cpm 0.46-0.37cpm 14-1-cpat 20-15cpat 30-25cpm 10-12ziis 1-4ctic 34-23cpm 34-24crepm 34-24crepm 74-5-25cpm 74-5-25cpm 0.44-0.39cpm 19, Sta-month forw | 642 218 390 355 387 -0.33 -1.44 3.167 4 19 5 19 5 19 6 19 6 19 5 19 5 19 6 19 6 19 7 19 7 19 7 19 7 19 7 19 7 19 7 19 7 | 3.11-3.08pm 1.55-1.40pm 36-47pm 84-47pm 87-0.63pm 67-0.63pm 65-11ddis 27-4ddis 6-34pm 7-35pm 7-35pm 24-7apm 24-7apm 21-7apm 21-7apm 21-7apm 21-7apm 21-7apm 21-7apm 21-7apm 21-7apm 21-7apm 21-7apm 21-7apm 21-7apm 21-7apm 21-7apm | 1.75 1.45 2.85 2.25 2.25 2.25 2.25 2.25 2.25 3.37 4.92 1.21 2.49 2.25 3.37 4.92 1.21 2.25 2.25 2.25 2.25 2.25 2.25 2.2 | | | |
| DOLL | AR SPOT | FORWAR | D AGAIN | ST 1 | THE DOLL | AR | | | |

| 4 33-9 25em | | | | | | | | | |
|---|--|--|--|--|---|--|--|--|--|
| DOLLAR SPOT - FORWARD AGAINST THE DOLLAR | | | | | | | | | |
| Feb 14 | Day's spread | Clase | One month | b7 | Three martle | 9.0. p.a. | | | |
| Norway France Sweden Japan Austria Sentariand Ecu | 1.9780 1.955 1.8159 1.6200 1.8159 1.6200 1.6510 50.05 1.6510 50.05 1.6510 50.05 1.6510 1.6520 5.6370 1.7845 1.7915 1.7910 1.102.75 9.7172 5.7717 1.7910 1.2980 1.2900 1.2980 | 5 71.75 - 5.7225 - 4.9975 - 14990 129 - 129.75 10.2950 - 10.3000 1.2560 - 1.2570 1.4020 - 1.4030 | 1.07-1 0.63-0 Stepm 0.40-0.43etts 33-0 Shedis 1.47-1 0.28-0 Shedis 7-3 Shedis 4.40-1 1.50-1 1.17-1 2.50-1 2.50-1 2.50-1 3 | ************************************** | 3. LL-3 08pm 1.97-1.80pm 1.97-1.12ff 1.97-1.2d 20.00-24 00/fs 20.270/fs 20.4.00/fs 1.95-4.40/fs 6.60-7.70/fs 0.41-0.46/fs 1.10-1.07pm | -379 -359 -359 -359 -359 -359 -359 -359 -135 -135 | | | |
| Commercial / Forward pres | Commercial rates taken towards the end of London treating, † UK, Ireland and ECU are quoted in US converty. Forward premiums and discounts apply to the US dollar and not to the individual correctly. | | | | | | | | |
| | EURO-C | URRENCY | INTERES | IT R | ATE8 | | | | |

| EURO-CURRENCY INTEREST RATES | | | | | | | |
|---|---|--|--|--|--|--|--|
| Feb 14 | Short term | 7 Davs notice | One Month | Three Months | Six Months | (Inc Your | |
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| Long term Eurodollars' two years $7\frac{1}{2}$ - $7\frac{1}{2}$ per cent; three years $7\frac{1}{2}$ - $7\frac{1}{2}$ per cent; four years 8 - $7\frac{1}{2}$ per cent, four years 8 - $7\frac{1}{2}$ per cent, four years 8 - $7\frac{1}{2}$ per cent, and have two depths of the following | | | | | | | |

| Feb 14 | 2 | 5 | DM | Yun | F Fr | S Fr. | H FT. | Um | G S | B Fr |
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BASE LENDING RATES

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MONEY MARKETS

Optimistic mood

OPTIMISM THAT I week's cut in UK bank base will be followed by a similar around the time of next month's budget statement put downward pressure wholesale interest iii in London yesterday. Three-month sterling interbank fell to 134 134

from 13 13 13 per cent.
On Liffe March short sterling futures discounting base march 20, maday after maday budget, and may were lack further will improve. Illinin delivery opened unchanged at 87.22 and I lim ■ high of

UK clearing bank limit lending rule **IIII** per cent from February 13, 1991

87.31, closing 87.24. March remains the most active month but activity beginning 🛮 increase in June short sterling futures. The June price rose to from 88.53, pointing towards mind all 11% per mill by the middle of the year.

Day-to-day credit was in short supply on the cash market. The Bank of England initially a shortage of £1,050m, but revised this £1.000m noon. Total assistance of £845m was

All early round of help offered and at that time the

authorities bought £164m bills outright, by way III £26m bank in Data 1 at 13% per cent; £1m Treasury bills in band 2 at 13¼ per cent; and £137m bank bills in band ■ ■ 13¼ per cent. Before lunch another £176m

bills purchased, via £23m bank bills in band 1 at 13% per and bank bills in band 2 1 134 per In the afternoon bills bought, through £212m bank bills in 1 1 1 13% per cent and me bank bills in band 2 13'4 per cent. Late of around £200m was also provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £866m. with exchequer transactions absorbing a in in circulation and bank

below target £20m.
In Madrid Wednesday's cut in the Bank I Spain's market intervention was followed by a fall in the from 14.517 per in 11 12-month Treasury bill rate yesterday's tender. Bankinter, medium sized bank, responded to the recent trend in Spanish rates by cutting its prime rate to 13.10

In Frankfurt the German Bundesbank lift the discount rate me the per cent and the Lombard emergency financing rate at 9.00 per cent vesterday's council meeting.

FT LONDON INTERBANK FIXING

(11 00 am Feb i4) 3 moute US dellars 6 MILE US Bellas offer big offer in The living rates are the arithmetic means rounded to the recommit one-statement, of the MA and a most of the MA and a most of to the many of the MA and a most of the MA and a most of the many of the

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| (4pm) | | Oce menth | | 6.13 Direct | Par | 6 98 | | | |
| Prime rate Broker koan rate Fed. Lands Fed funds at intervention. | 81 ₂ | Fine printh Floree month She month One year Two year | | 5.99 Four year | | | | | |
| Feb 14 | Overnight. | One ManUs | Two Mgetts | Three Months | Sir Months | Lombard Intervention | | | |
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| LONDON MONEY RATES | | | | | | | | | |
|---|-----------------------------|--------------------------|--------------------------|--|--|---|--|--|--|
| Feb 14 | Overnight | 7 days notice | One Month | Three Months | Six | One Year | | | |
| Interbank Offer Interbank Bld Interbank Bld Sterling CDs Local Authority Deps Local Authority Bonds Discount Mixt Deps Company Deposits Finance House Deposits SDR Linked Dep Blf ECU Linked Bld Bld ECU Linked Bld | 134, 12½ 134, 134, | 13½ 13½ 13½ 13½ | 1315 - 10215111 - 880 95 | 134 134 134 134 134 134 135 135 135 135 135 135 135 135 135 135 | 127 127 127 127 127 127 127 127 127 127 | 124 12 1112 12 124 124 124 124 124 124 919 919 | | | |

USD 364.150.000 III FIXED PATE **DEBENTURES DUE 1995**

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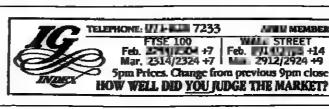
Times 19,779 bonds of \$US 60000 will be reimbursed at pu on April 1st, 1991, coupon du on Den 1st, 1991 and following attached, according to the modalities of payment cm III Land

Serial numbers of the Bonds to be redeemed are set forth pains on purps from one number to

26241-34649 MJUHARRI 1516-1710 40001-40500 40754-40785

The following called a redemption on April 1st, 1989 have not yet been presented for the payment: Amount outstanding M. April 1st, 1991:

THE PRINCIPAL PAYING AGENT, SOCIETE GENERALE ALSACIENNE DE BANQUE LUXEMBOURG





WORLD MARKETS IN REAL TIME! £310 per month (+VAT and Exchange Fees)

CALL SATQUOTE: 071-233 1100

ENTE NAZIONALE PER L'ENERGIA ELETTRICA

We inform the transfer that the redemption instalment of the following that the redemption on April 1st, the has the following in the february 6, 1991, in Luxembourg in the

number, I inclusive:

out cap (4)

17 Humble creature to be found from Flanders to

copper (7)
20 Element of clue (4) 2 An early theatre-goer, stu-

dent general knowledge (10) 25 Share 20 in charge a a

27 Plenty to drink: politician involved (5) 28 Camouflage expert taking

introduction (5)

Punny business! (5-5)

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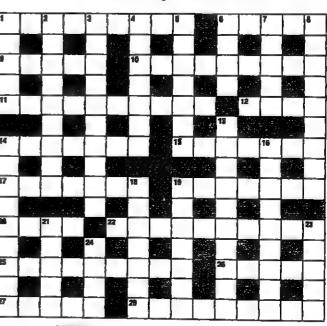
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JOTTER PAD

CROSSWORD

No.7,469 Set by DOGBERRY



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9 Spirit-gauge has work quoted backwards
10 Immediately compromise half honour and repute

11 Artists feature in revolu-tionary liqueur (10) 12 Record Mozart's with-14 Main source of such such

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America, roughly (7)

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country (5,4) 26 Marsh plant in New Zea-

land? (5)

taking tea and fruit out east

DOWN I Concert note included in Shriek, finding running water in headdress (9)

Couscous with HP sauce?

4 feet at seeing terms go topless (7) The shall be raised (man included) incorrupti-

(man Included, ble (?)

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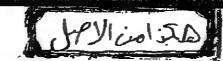
having scoffed | Vehicle | lifted, | ing | heart (7) | 19 Tailless animal, alias Greek food (7)

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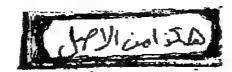
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| WORLD STOCK MARKETS FRANCE (continued) | | | | | | | |
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Dow falls sharply on late programmed sales Nikkei climbs for eighth

Wall Street

A WAVE of late-afternoon computerised programme seliing sent share prices rapidly into reverse yesterday, leaving the main indices sharply lower at the end of a busy day, Patrick Harverson York.

The Dow Jones Industrial Average down 1183 at 2.877.23. ■ 44-point turnround from the session's peak just after midday. The broaderbased Standard & Poor's 🝱 which started or retreat earlier than the Dow, finished 4.81 off at 364.21. Over-the-counter Nasdaq composite index relinquishing IIII III 444.31.

New York SE turnover amounted to a heavy shares, while declining outpaced advances by a ratio of five-to-three. The market had started the

session positively on hopes that today's spate of economic

Street and the strength in

Tokyo supported gains in most bourses yesterday, led by Parls

and Milan. Frankfurt's early rise, however, evaporated in

technical trading, writes Our

Markets Staff.
PARIS enjoyed a blue-chip rally, with the CAC 40 index

closing above the 1,650 resis-

tonce level for the first time since December 13. The index

rose 16.84 or 1 per cent II

1.652.68, turnover picked up to about FFr2.32bn by the offi-

cial close, compared with

Wednesday's FFri.9bn.
Among the day's winners,

Elf Aquitaine

3.2 per cent to FFr303.50 in

active trading of 300,100 shares.

One marketmaker [11] [11]

stock was still good value com-pared with other oil majors.

The construction sector

also strong, with Lalarge Coppee rising FFr14 W FFr372 with 270,900 shares, although Bouygues fell FFr16 or 2.9 per cent to FFr530 on profit-taking.

Corporate news boosted stocks. Alcatel Alsthom

advanced FFr14 M

379,200 shares, after saying

that it expected a rise in Limit

earnings per share of II limit 17 per cent. LVMH, III luxury

industrial production to the latest balance of trade would spur the Federal into cutting interest rates again.

Later in the day, however, disappointment that shares did not follow through on day night's late rush of buying it-taking. Explained Mr New-ton Zinder, technical analyst Lehman: "The market 🖿 a bit exhausted after four weeks of rising prices."
IBM, the market's bellwether

stock which im contributed greatly IN the Dow's recent strong gains, and and a good session, although selling most of the day's gain leave the stock up only \$% mm has been bought heavily in III market's recent rally, rising 24 per cent since January 16, the day walling the Gulf started.

The two largest motor

goods group, gained FFr3,500 on volume of 19,740

shares after said profits had

about la recent.
Club Mediterranée recouped

FFr11.50 of L. per and to FFr424.5 after the previous day's rights issue and acquisi-

tion Cerus Mil FFr2.30 or M per cent FFr119 with 240,700

shares exchanged, after inc

previous day's that the had acquired the holding com-pany's stake in the difference

ale de Belgique.

analysts believed baier well

for the new account. The

Comit index made its ninth

consecutive gain, closing 10.2 1.9 per cent higher 11 547.43.

Volume was enhanced to be

Generali continued III

advance, rising Law m L33,800,

although there was a official

explanations for the recent jump. Mediobanca, the insur-

er's largest single shareholder, L15,300.

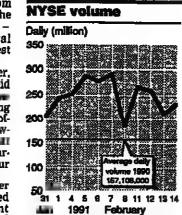
cent to L5,250 in what was

in January, Flat's trading.

www.rose nearly L200 or 4 per

WILLIE closed in February

FFr3 to FF-FF



panies in the III reported quarterly earnings. Ford slipped IV to \$30% after unveiling fourth quarter 6 \$519m, while General Motors gained 1 1 536% in spite 1 1 big. than expected deficit of \$1.6bn - largest in its history - reported for the limithree months of I

from 14.5 iii lan per cent.

Enimont was him Lat beller

at L1,551, but surged to L1,720 after hours being

suspended owing in a trading

imbalance in connection with

the close on Wednesday of Eni's the for all outstanding in the chemical

Cir, the holding
Mr Carlo De Benedetti, gained
L81 or 3.4 per that it had after the

holding in Second Colorina

J. Belgique. Also Liu De Olivetti rose Li L3,569. Mr Di L

Le Figaro. that computer company's 1 profits would \$100m. He

and at we in decreasing with

a US company what a possible

FRANKFURT falled to hold in the early gains and ended lower in trading to the by technical factors, with share

prices swayed by movements the DTB futures market.

index had reached 1,505.51, the

day's peak and its live level since December 17. But it

2.89 lower at 1,486.72, prices prompted

By midsession, the DAX

Chrysler, which reported bet-ter than expected profits a week was rose \$1/2 wu \$111/4. Boeing recovered some of de loss incurred during the first three days of the week, climbing \$% \$\infty\$ 48 to turnover of 3.5m. The shares had fallen un concern about a number if reported postponements air-craft orders by leading interna-tional carriers. However, yes-terday's buying indicated that

there was still and support for Boeing that at those levels. Was Corporation, In troubled media conglomerate, also bounced back from weakness, improving M to \$12\% following a 69.3 per increase in first half earnings.

Yet again, biotechnology were in demand on the over-the-counter market. The best performer was Xoma. which me \$2 to \$27%, a year's high. Amgen \$2 at \$83. aided by positive analysts' comments it the company's

meeting in California.

selling of the underlying stock.
The FAL index, curring at

midsession, mar 14 16 637.51.

MADRID welcomed a

in one-year Treasury bill inter-

rates, following the cut in

Wednesday. The general index rose 1.52 to Haman AMSTERDAM closed

day's high in turnover boosted

by options-related activity. The

general tendency has

ZURICH finished little changed profit-taking fol-

lowed a round d buying, prompted by further fulls in

short-term I rates. The Coul. Suisse index rose 1.9 III 510.3 in good volume. STOCKHOLM recovered

from early losses to close

mixed. Allie Copco continued to before its 1990 results,

which are due today. The free B shed SKr7 to BRUSSELS heavy male

rose 1.3 W 85.1.

Nike dropped MM W MM on turnover of 1.4m shares after several broking houses their 1991 earnings estimate for the sports shoe manufacturer. Addington Resources, the coal mining group, advanced \$1 % IN \$13 on double the average volume on hopes that a favourable ruling from the Kentucky court would allow Addington's land-fill project in Kentucky to operating.

Canada

TORONTO stocks Man on a mixed note overall, but chips ended lower for the first in 12 after profit-taking in wake in New York late retreat. The composite index, which

points or 9.2 per cent in the 11 sessions, lost 27.0 to 3.492.2. by 318 to 272 www volume of

ing of Wall been in Selving Générale & Belgique,

Wednesday's War the Suez

Paris and Milan head rally in active session

France had grip on the conglomerate. The were flat at BFr2,050. Volume grew to the from DM5.2bn. Heat blue chips came off their peaks. Deutsche Bank closed mostly higher in spite drop shipping shares. The all-share limit 469.80 in active trading worth NKr410.5m. closing just DM1 up at Lineau Lufthansa, lim national airline, continued in the on foreign demand, putting an another DM116.50.

de la lim net income, dalla NKr3 | NKr185. had strong day

general index gaining 47.34
or per 1,070.64. ISTANBUL recouped Wednesday's
company results. 117.5
1 4,928.15, up 117.5 per and as turnover grew TL176bn from TL145bn. VIENNA
in brisk trading. The bourse index 1111 8.12 to 1111

SOUTH AFRICA

JOHANNESBURG closed mostly firmer yesterday on a weaker financial rand and steady bullion prices. The sign gold index rose 8 iii 1,044 and the industrial index climbed M to 3,144. The all-share index added 25 to 2,713.

day on foreign-led buying

Tokyo

ASIA PACIFIC

SHARE prices firmed in heavy trading yesterday, as the sharp rise on Wall Street on Wednesday triggered hopes that the US recession would be short. Some investors took profits, but strong buying on contin-ued expectations of an easier monetary policy pushed the Nikkei average forward, writes

The Nikkei closed 216.90 higher 25,356.37, rising for the eighth consecutive day. The last opened the day's low of 25,184.99 and reached a peak of shortly before Volume high
1.1bn previous
day's Ms Julie Hudson Barclays in Law Wedd com-mented: "It is a healthy two-way market with the liquiding coming into the mar-just like the old days."

Advances 18 785 compared will declines of 250, while 107 issues unchanged The Topix index of gained to 1,898.47, London the ISE/Nikkei 50 index

Foreigners underweight In Japanese equities in the market. Mr Faul Muller at Schroder in said US UK actively placing buy orders. He warned, however, could iem entiri branco 25/60 mid

Large-capital issues sucbishi Heavy Industries retreated Y11 to Y797, In Nippon buying.

Automobile

stronger on hopes of a recession in the T Toyota Motor advanced Y30 to Y1,750 in spite of an arrangement the US by 15 per cent in late-February and March. Honda Motor action 700 at Y1,410.

International high-technolexpectations. Traders and the sector was oversold. Ryocera was Y170 Y8,150, NEC Y60 III Y1,510 and Toshiba

Man financials were easier on foreign profit-taking. Nomura shed Y10 to Y2,140

Oil manufacturers gained ground on reports upward earnings revisions. Nippon Oil, expecting an per cent on-year increase in pre-tax profits, forged ahead Y58 to Y1,030. Mitsubishi Oil climbed

Y30 III Y981. Chiyoda Engineering, the plant engineering mompany, receded Y20 to Y2,580 on profit receded Y20 to Y2,550 on profitaking. The issue had previously advanced hopes a rise in oil plant orders after the Gulf war. Ebara, the industrial pump maker which had strengthened hopes that the company would be involved in classification.

cleaning up the Gulf oil slick, declined Y40 to Y1,650.

Nippon Kakoh Seishi put on Y1,350. The stock has been fluctuating recently in heavy trading by speculators looking for quick profits.
In the language 504.11 to 27,693.29 on

volume of 122.5m shares. Inveson environmental prote in companies. Sumitomo Forestry moved up 131 in Y1,680 investors couraged by in tree-planting business. Kurita Water, In and the in- at equipment maker, surged Y2,650.

THE ANTIPODEAN markets fell disappointing corporate economic news yesterday. Hong Kong, Kuala Lumpur, Taiwan, Seoul and Jakarta und closed for Im Chinese

holidays.

NEW dragged lower by the inmonth results from the market leader, Fletcher Challenge, which below expectations. The easier prompted further profit-taking after the major recent 12 per rise. The Barclays index per and lower = 1,372.75. Turnover rose W NZ\$16.6m from NZ\$12.6m. Fletcher Challenge, Linaccounts for 25 per and descounts for 25 per and

9.4 per con burner in seporating a profits in Manual in English cal first half to end-December. AUSTRALIA declined again as the second crop of economic data in as many days dulled hopes of a rapid recovery in

110 Fletcher

New Zealand

Bardaya Industrial Indus

the economy and pointed to a delay in a further of interest Unemployment | | | | per cent in January from December's 8.1 per at. The All Ordinaries index lost 5.3 to 1,372.9. Turnover fell to A\$186m (A\$261m).

Corp. which gained to A\$7.26, announced after that operating profit was up per first

half ended December 31.

SINGAPORE finished the
half-day on buoyant
The Times Industrial
higher 1,338.70. Volume S\$151m from Million

The hotels sector, which has lagged behind catching up yesterday. Shangri-La appreciated cents MANILA was hit by the liq-

uldation of margin The oil sector weakened on stop-loss selling, an mining issues, which have the on the market's recent strength, advanced. The composite index dipped 1 to 862.48 in turnover of 256.9m

pesos, against BULL BOMBAY recovered un short-covering before the close of the account today. Trading expected to remain dull until me government presents budget to parliament to February The BSE index gained last to 1,034.23.

BANGKOK made headway in active trading focused on speculative finance in after the amount in New York Tokyo. The SET in added 12.58 in volume of 4.4bn babt.

Gulf war unleashes spell of heavy trading

Volumes last month mostly reverted to pre-December levels, writes Jacqueline Moore

HE FIRST HE OF UN A must European stock markets revert to their pre-December levels. The outbreak war in the Gulf m January 17 produced a brief spell of heavy trading, but most bourses calmed down again towards the end of the month.

The biggest month-on-month Netherlands, which saw activity pick up by mer cent. Mr James Cornish of County Nat-West, which provides in figures, points will that last month's gain ann after a weak December, when turnover had fallen 👖 per 💷 in the run-up to Christmas. Nevertheless. Amsterdam

was more active in January than in October and November last year. as foreigners returned. Heavy trading in insurance shares. 💶 Aegon tried to have um terms of the merger between Nationale-Nederlanden and NMB Postbank changed, also boosted volume.

The Swiss market was also more lively, aithough January's 45 per cent gain is provirates surfaced during the

NATIONAL REGIONAL MARKETS

Australia (75).....

Ex. UK

Wurld Ex. Japan (1851)... 147.27

EUROPEAN EQUITIES TURNOVER Monthly total in local currencies (bn) Dec 1990 1890 1991 Sbn 21.59 74.60 101.76 France 78.00 CELEBAR (NO 8,196,00 OR OUT NO 8.9YE-40 614.49 442.00 468.00 498,48 12.00 0.00 28.70 25.00 **†23.80** 24.50 **811**

ond half if im month, increasing the demand for Switzerland's financial shares. The worst performance in volume in January was in Spain, which fell III par cent. As in the Netherlands and correction from an abnormal figure for IIII previous month

while the other markets had quiet in December, Spanish had grown by cent. month's revers confirmed suspicions that December's increase in activity in Spain had caused by year-end window dressing. FT-ACTUARIES WORLD INDICES

THURSDAY FEBRUARY 14

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closed February 14: Hong Kong and Malaysia.

figure | figure.

Jointly compiled by The Financial Times Limited, Goldman, ... & Co., and County NatWest/Wood

Mackenzie in conjunction with Ilia Institute of Actuaries and Ilia Faculty II Actuaries

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+1.5 +1.1 +0.9

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The World Index (2304)... 145.10 -0.2 118 110.60 24 +0.1 2.74 12 118 110.09 128.26 162.05 118.33

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110.97

Also down sharply last month was Italy, where turn-over dropped by 13 per cent. The monthly will of L8,672bn was similar in last November's level, which was also unusually light, and compares with

in 1990 m whole As in November, Mr crucial factor for Italy month was In November, a capital gains tax on profits from share scared away domestic investors; in January, changes to that La came into effect. which kept private bulletinals

130.73

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about its corporate sector. Fiat's worse than expected IMO prompted busy selling of the carmaker's shares towards the end in im month. and then make trading over all. International investment in Italy was described as minimal In January.

The Mail of the allied bomb ing raids on Iraq on January 12 produced a leap in the prices and in volumes throughout Europe that day. Investors showed relief and the man tainty and when the man would begin was over.

German turnover swelled on January 10 from DM3.1bn in DM8.7bn - III highest daily DAX index jumped 7.6 per cent. while French volume vious day's FFr1.2hn. = the CAC 40 halls gained I per

Who the initial excitement European volumes subsider ary, Mr Cornish, although they revived in month, mainly and market mile moves and expectations.

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FT LAW REPORTS

Case documents are not privileged

ITALIA EXPRESS Court of Appeal (Lord Justice Parker, Lord Justice Bingham and Sir Michael Kerr): February 1991

Documents obtained by a solicfor the purpose of his client's litigation, but not brought into mistage for that legal professional privilege and may subject man order

The Court of Appeal on held allowing in appeal by Forgandos Ventouris, Iran Mr Justice Saville's decision refusing his application for fur ther all leder discovery in his claim against the defendant representative underwriter, Mr Trevor

LOW JUSTICE BINGHAM and that in Mouth 1988 Italia Express was lying alongside Drapetsona New Mole at Piraeus, Greece, Man Man wall subject explosions which her

Mr Windows was owner the vessel. He does on her risk underwriters. They rejected III claim. He proceedings against Mr Mountain as the underwriters' representative, for his ship.

Mr Mountain in his

admitted the explosions and the loss, had marind that they were mild or connived at by Mr Ventouris himself. That pleading relied heavily on information and to have been given in Mr Mountain by a cousin of Mr Ventouris, It alleged that GDV was

initially party in the plan to destroy the vessel, but was we excluded from it. The allegations sur-strongly denied by Mr Ventouris. The court was we concerned, 🔳 the present 📂 🚾

with their truth or falsity. After service II the Mr Ventouris sought further and better discovery 🕍 various classes of documents. Mr Mountain contended In they were protected from production i legal professional privi-In particular, he "all documents received by, or on behalf of, the underwriters

from GDV". The ground on which privilege was claimed was that, whatever the original purpose which the documents were brought into existence, they

were all obtained by Mr Mountain's solicitors from GDV for the purpose of assisting in the expected litigation. Mr Justice with upheld the

claim to privilege.
On the present appeal live question was whether legal professional privilege could be claimed for documents not previously in a par-ty's possession, which had not come tim existence for pur-Itigation, in the obtained by his soliciin for that purpose.

The privilege was much in the public

It was necessary potential litigants should be in unburden illigated without reserve to their legal advisers, and legal should give INCOME and candid Division in sound factual been without that communications might im might on by an opposing party in court.

Confidential communications is a party to litiga-tion in legal is and third parties the the litigation were protected in production in other party. So were pared for the dominant purpose submission a adviser in connection with or anticipated litigation (see Waugh v In Railways

Board [1980] AC WIN much further privilege extended.

Mr Ventouris argued it did not extend to pure au original document if obtained for litigation purposes, if it did not come into existence for those purpo

Mr Mountain argued that the privilege covered original tion purposes, whether not it existed litigation was contemplated ur commenced. Approaching the issue as one of principle without regard to authority, Mr Ventouris's

contention preferable. Our civil procedure was founded on in rule that the farment of justice were served I parties to litigation were obliged III disand produce for the other party's inspection all documents in their possession, custody or power, relating to ssues in the

That was not an absolute rule. Nonetheless, disclosure being generally regarded as beneficial, any exception had to be justified as serving public interest in the exception.

The courts must not encroach on a litigant's right to and obtain legal advice the seal of confidence, nor on his and his legal mintants right to property for and conduct his case without revealing in mind of that

But it was hard in see how those rights were infringed if a party was obliged to produce an original document which was in before litigaobtained from a third party for purposes of the litigation, but which third party could be compelled in produce it the trial will am ground ar objec-

The exclusion which principle was his which authority supported, though the question had fallen squarely in decision.

In Anderson Bank of Lord The Land that your adversary's brief, you have no right the that which comes he merely as merely as brief". It was clear in did not action plate extension ul privilege ul question litigation

Lord Denning MR the principles of legal professional privilege, privilege in aid litigation, in Butte's Mai mai Mi (1981) QB 101 He said privilege in aid of litigation be divided into classes. The first legal

professional privilege, properly so-called, extending in all communications between client and Miller he the purpose it obtaining advice. It existed litigation anticipated or not.

The second only attached to communications which came nant purpose of being used in aid of pending or contemplated litigation.

He wie "That we settled by the House of Lords in Waugh British Railways Board . The House approved of the short The House ment by James LJ in Anderson . . . you have no right to see that which comes into existence merely as un materials for the brief".

In Australian case National Employers' Mutual General Insurance (1979) CLR 648,654 Mr Justice Mason said the law of legal professional privilege was concerned with the purpose for which a document recording information was brought into existence. New Zealand had adopted the Mi dominant purpose laid down in Waugh,

not the minur test in purpose favoured by the Blass Court of Annualis in Cross of [1976] III CLR III In Canada there had been some of judicial opinion.

Mr Dyson for Mr Mountain by solicitors for the purpose litigation privi-leged. rule was stabilities in relation Paimero 9PD 6 and Wat-son v Cammell Laird [1959] 1 WLR 702, where the mere fact that copies were made for pur-poses of litigation was enough; and that it would be anomalous if original documents were subject M a different regime. If an original document was obtained 🔄 a solicitor from a third party for the purpose of conducting a client's litigation it privi-

eged.
Mr Tomlinson expressed reervations about sum of the cases on copies, but he argued that whether or not they were consistent and satisfactory, the question to be asked of origi-nals obtained by legal advisers was always that posed by Mr Justice Jacobs in Grant v Downs page "Does nepurpose supplying material legal adviser account material?". If put in material was privileged; if no, it was

The fact III solicitor had obtained a potentially impor-pre-existing original document from a third party should not, Mr Tomlinson argued, enable the that document from forensic arena. There would be ■ real threat W the interests of justice if 💹 law were otherwise.

Mr Tomlinson's argument, in principle, was preferable. The overall of authority was to reinforce it. Nothing in the cases suggested that a pre-existing document obtained by a solicitor for litigation purposes should be privileged from production and inspection. Such a

rule would pose a threat to the administration injustice.

The appeal in allowed. The documents were not protected by legal professional privilege. Lord Justice Parker and Sir Michael Kerr agreed.
For Mr Ventouris: Stephen

Tomlinson QC and Stephen Hofmeyr (Hill Taylor Dickin-For Mr Mountain:

Dyson QC and Andrew Popplewell (Ince & Co). Rachel Davies

هد امن الاعل

HEN YOUR job throws up a challenge needing action, how do you react? Do you work out what to do in line with defined principles that

to do in line with defined principles that you could spell out if so requested? Or do you respond largely by "feel", with little or no awareness of guiding principles?

What prompts me to ask is readers' rejoinders to the scepticism this column expressed two weeks ago about the British department of applicament's schame to expressed two weeks ago about the British department of employment's scheme to assess people's fitness for complex work such as management. In case some of you here today were missing then, I'd better recall that the employment bureaucracy plans to lay down standards for skilled jobs so that candidates for same can be pre-tested against the standards to see if they are competent.

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pre-tested against the standards to see if they are competent.

The department is evidently strong believer in defined principles. For it proposes to call on them in assessing competence for kinds of work in which what the worker is actually doing is not visible to an de observer. An example is "managing change".

In the bureaucrats' view, fitness for such work can be assessed by asking the candidates questions. The person testing their competence would give them a description of some challenge likely to arise in the job, and ask first what they would do in response, then why they'd do it. The idea is that their answer to the "why" question would enable the assessor to judge how well they understood the to judge how well they understood the principles by which the task is done.

Intelligence can thrive without principles

The doubt I expressed on that point a fortnight ago arises from personal experience. The work of managing is experience. The work of managing is clearly far more complicated than my own job — writing newspaper columns. But although I'd claim to be quite good at it. I am not aware of anything that could be sensibly termed principles by which my less complex work is done. I do it by feel. So far 18 readers have commented on the issue. All but three agree that the employment department is optimistic to expect its proposed questioning process will give a reliable assessment of fitness for complicated jobs, especially if they entail innovation.

entail innovation.

Even so, 14 interpret my scepticism about the relevance of defined principles to complicated work as upholding the discredited cult of British amateurism which assumes that managers and so on are born, "Tou're essentially arguing that there's no point in thinking about your performance with view to improving it," says one. "You either have innatialent for something and have innot need to learn - or lack it, in which case you wouldn't be able to."

I am arguing nothing of the sort. The fact "I there are no defined principles governing a particular kind of work, does not stop people from thinking about it and

improving their performance as a result.

And I hope to show it by referring to one
of the great poems of the English tongue.

It is John Kests's The Eve of St Agnes. the night when maidens are supposed to dream of their future husbands. The actual date is January 21, but the arrival of St Valentine's day tomorrow makes it topical. So, in snow-heaped parts of Britain at least, does the poem's opening which reads:

The owl, for all his feathers, was a cold; The poet goes on to tell of the breath-

takingly romantic first meeting of two lovers - Madeline and Porphyro - in the st dodgy circumstances. It took place at night in her bedchamber in the castle of her father, a baron who was not only a blood enemy of the young man's family, but was throwing a party for his allies in the leud. Two other characters who come into the act are Madeline's aged nurse Angela, who fixed the meeting, and an even older "Beadsman" who sits about

telling his rosery.
If it were true that inpute talent was all that mattered, John Keats's first drafts of it would surely have been as beautiful as the version which finally appeared in wrint. But the is not the case, indeed, there are things in the early draft

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he sent to his brother George, which make one marvel that the poem ever recovered. For a start, the young lover's name was originally not Porphyro. It was Lionel which, with due respect to readers bearing that handle, scarcely evokes thrilling romance. But the best example of the difference between the lugubrious early drafts and the perfect final version is the poem's last verse. As published, it reads:

And they are gone age, ages long ago These lovers fled away into the storm That night the Baron dreams of

many a wae, And all his varrior-guests, with shade and form Of witch, and demon, and large

coffin-worm, Were long be-nightmar'd. Angela the old Died palsy-twitch'd, with meagre

foce deform;

Beadsman, after thousand over told,

For age unsought for slept among

his ashes cold. In the original, the last 31/2 lines were:

"... Angela went off Twitched with the Palsy; and with face deform The beadsman stiffer'd, wixt a sigh

and laugh Ta'en sudden from his beads / weak tittle cough,

principles by which such transformations can be made in pieces of writing, I'd be grateful to hear them. While I've often wished I knew some these past 30 years, I've been unable to find a single one. Nonetheless, even though such principles evidently do not exist, John Keats was still able to think about his performance

and immeasurably improve it as a result.

My claim is that the same applies to all complex work, not least that of managing, which throws up new challenges requiring

which throws up new challenges requiring an innovative response.

What's more, should anyone protest management is not comparable with a creative art such as poetry, Fd refer them to a study by Iain Mangham and colleagues at Bath University business school of the chief executives and top school of the chief executives and top teams of m of Britain's most successful companies. Although the book on the findings has not yet been published they were cutlined in the FT's management page on August 7 1989.

The researchers set out with the object of identifying the principles by which management is done, in line with the widespread idea that managers run their

widespread idea that managers run their organisations much as their skilled sub-ordinates operate machine tools and the like. But what the Bath team found was

entirely different. The 50 executives they consulted rejected the idea that they were guided by widely applicable management principles.

As Mangham explained: "Those we studied don't run their organisation by operating it as skilled workers would a machine tool; they shape it like sculptors do their raw Moreover, they learned the job by actually doing it, modelling themselves on practitioners they saw as masters. As a result, they've pieced together a particular sense of what can be done with the material to hand under particular conditions, and of what sort of result will be 'good enough' in the circumstances."

enough' in the circumstances."

To my mind at least, those words seem an equally apt description of the ways by which John Keats came to publish good poetry. By trial, error and intelligent reflection, he developed the skill to see when what he had done so far wasn't "good enough", and put in the thoughtful work needed to change it so that it was, wan though there were no principles to even though there were no principles to

The danger with line employment department's scheme is not in the attempt to define principles for complex jobs, but in using them as a criterion for deciding who shall and shall not be certified as competent to do them. In that case, I fear, er and fewer innovative talents would get the chance to develop to the full.

Michael Dixon

Director – Legal Services

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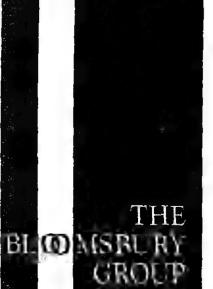
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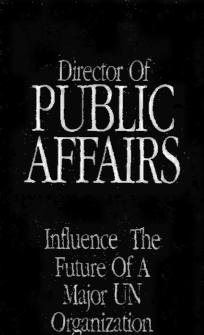
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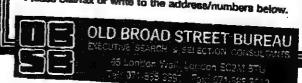
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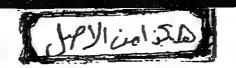
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ACCOUNTANCY COLUMN

Japanese practices embody radical approach

By Christopher Nobes

EVERY COUNTRY'S accounting practices are unique; some more strikingly so than others. In Japan, for example, symptoms of accounting differences abound.

Some of the vast discrepancies in financial indicators stem partly from cultural Does Japanese gearing look frighteningly high because the accounting numbers are calculated differently there? Or is it really high but not really frightening because of the close relationship between companies and their bankers? The answer is "both".

A similar answer seems appropriate for another famous riddle: are Tokyo p/e high high of different earnings calculations in because of real differences in expectations, the behaviour of brokers, institutional investment flows and so on?

Full answers to those sorts of question have yet to be established. Howing accounting, where at least some important differences can be discerned, and therefore adjusted for, with some precision. Japanese accounting in the 1990s is descended from native medieval book-keeping, by a modelled on late 19th-century Franco-German precedents, rounded off with US-inspired the late 1940s.

One in land of Japanese accounting that is like common or other continenaccounting is control by govern-ment ministries, which is examined further on. It is backed up by other government influence in the form of rules use generally of depreciation and various other

major financial institution.

provisions. That is also reminiscent of Germany, and in both countries

deferred tax is unimportant.

Another continental-style feature in the of public availability of accounts of the large majority of companies, compared with filing requirefor all companies in the UK.

Further German-style features in Japan are: strict historic cost; dominance of form substance (e.g. long leases tend not to be capitalised); lack of accrual for proposed dividends; the creation of legal the use of version of the temporal method for currency translation; and lack of full provision for pensions.

Freduces that the influence of the USA include the special rules for companies in the Securities Law (see further on); the preparation of minalidated accounts including foreign subsidiaries and companies; the preparation of funds flow statements; and the amortisation of goodwill Even more obvious USstyle features are the order of balrent assets), the American terminology in translated and and disclosure of earnings per share.

Except in the few cases noted, the

accounting are not found in the US or in UK; and the US-style features of Japanese accounting are not found in Germany. Some other Japanese practices that fit with neither Germany are:

The of description of exchange rates for translation of non-current

foreign-currency monetary assets and the balance sheets udirimu companies.

Non-Routine

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financial statement as percentages of total assets (balance sales (income statement). Some European companies also do that.

The most important type of com-pany in Japan is the KK (kabushiki kaisha or joint stock company). They have to obey the commercial code, which is controlled by the Ministry of Justice and does not require the preparation consolidated accounts or the public filing of documents. Only certain large companies need an inde-pendent professional audit.

All companies are affected by the

need to charge expenses for accounting purposes if the expenses are to be tax-deductible. For example, Japanese company will usually the maximum bad debt provisions allowed by tay law interpreting of the allowed by tax law, irrespective of the actual prediction of bad debts. In addition, the reducing-balance method depreciation will be in the account it laster tax deductibility.

For those 2,400 KKs whose securities are publicly traded, there are also the requirements of the Securities Law. They was also by the Ministry of Finance and elaborated by its Business Accounting Deliberation Council (BADC). The rules do require consolidated accounts, independent audit and extensive public filing.

Some large companies also prepare "convenience translations" into

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American English and American dol-lars. Less items of rearranged, such as taxes and extraordinary items. The amount of disclosure is larger in some and smaller in others compared ten off immediately

Bad-debt

maximum allowed by tax rules in www original statutory accounts.

somewhat misleading impression of real statutory accounts. A few very large Japanese companies are listed on the New York Stock Exchange, so they have to fulfil me und and Exchange Commission (SEC) requirements, such as providing a reconciliation of their accounts to US generally

accepted accounting principles.

To summarise the availability if accounting information: For most companies, nothing is publicly available.

For non-listed KK companies, accounts drawn up under the commercial code are available to stockholders and creditors (unconsolidated, lacking in the later influenced).

For listed companies there securities law/BADC public public law/BADC in the later influenced.

licly available. For internationally oriented comthere my also in translated
apartly adjusted accounts.

For SEC-registered companies
there will be reconciliations with US generally accepted accounting princi-

There are, of course, hundreds of significant differences under that significant differences under that heading between Japanese accounting practices and those of other countries. The principal differences from normal UK practice for large companies can be now summarised as follows:

Property is carried at in Japan, where it is often revalued in

Goodwill in Japan is usually capitalised and is charged against profit, whereas in the UK it is usually writ-

reasonable predictions in the UK.
Stock is often valued at cost rather than met realisable min if lower. Pensions are not fully accrued for in Japan. · Depreciation is based on the same

Japan, while they are set on the basis

rules tax rules in Japan, which often means that depreciation is Non-current debtors
 and creditors

in foreign currencies are translated at historical rates in Japan, but at clos-ing rates in the UK.

A legal reserve is established in

Proposed dividends we not accrued in Japan. US-style formats are used for Japanese balance sheets.

 US terminology is used in translations.

A the temporal method
for foreign subsidiaries
in Japan, rather than the

Those differences mean that profits and values the straightforwardly compared in international basis. On the whole, Japanese rules lead to lower profits and lower asset values than would UK rules. Ibever, no rule-of-thumb adjustments made; proper comparisons require painstaking line by-line
adjustments, and line adjustments, on
inspired guesswork. Although the linguistic difficulties of Japanese
daunting for the average businessman, they are trivial compared to the
accounting problems

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Professor Nobes Coopers Deloitte of Accounting at the University of Reading.

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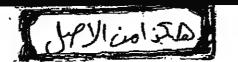
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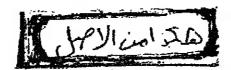
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- The Qualifications
- Graduate-collibre, qualified accountant. Likely to be ACMA. Age 28-42.
 Track record of successful imple-
- manufacturing control systems. # Self-assured and articulate communicator, Capable of progr within the Group.

ing full c.v. Ref: M485.



see, Spring Gardens, Manchester M2 1EA. Tal: 061-884 0618. Fax: 061-882 9123.

Finance Director

High Profile Main Board Appointment

READING BERKS

Sir Alexander Gibb & Parmers Limited is a leading British and international multidisciplinary civil engineering consultancy with a worldwide record of achievement and a strong UK regional development programme.

The Finance Director is the senior UK resident financial adviser to both the Main and Management Boards and is responsible for the direction, administration and coordination of all finance issues for the main UK company. You will oversee financial, management and statutory reporting (UK and US GAAP), treasury management and cash flow, tax and budget planning as well as leading and motivating a professional team of 30. You will also support the evolution of financial and project reporting systems and make a major contribution to the development of corporate financial policy.

Aged over 35, you will be professionally qualified and preferably Chartered, with experience in a "Big Eight" international accountancy firm. You will also have spent at least 5 years in a large-scale consultancy environment of a service - related nature, such as construction or civil engineering. Essentially business orientated, you will have well developed interpersonal skills and be a highly motivated self-starter.

In return, you will receive an attractive negotiable salary and generous benefits package including relocation assistance if appropriate. STR ALEXANDER

Please write in confidence with full cy, including salary, to: Andrew Bell, Personnel Executive, Sir Alexander Gibb & Parmers Limited, Earley House, 427 London Road, Reading, Berks., RG6 1BL Tel. (0784) 61061

& PARTNERS

FINANCE DIRECTOR

Substantial Salary + Profit Share + Car + Other Benefits

Keighley, West Yorkshire

Operating autonomously within the worldwide group Orenstein & Koppel AG, O&K Escalators are the leading manufacturers of escalators and autowalks. With a turnover of £20M and a dominant position in the UK market, O&E are successful, profitable and have an enviable reputation, second to none, for quality, safety and service. As a result of promotion within the Group, they are now seeking to appoint a Finance Director Reporting to the UK Managing Director, the Pinance Director will be a vital member of the close-knit senior team. heading up the finance, purchasing, stores and computer departments. Responsibilities will include all aspects of finance, data processing, control of resources and will incorporate the

role of Company Secretary. The successful candidate, probably aged 35-45 and professionally qualified,

will ideally have worked in a manufacturing environment, perhaps with some contracting experience. Your ability to work closely with your senior colleagues, your strategic and financial judgements and your open, flexible working style will be critical to your success in this role.

For the right person, our client offers very attractive financial rewards, gene benefits and superh working conditions. If you believe you have the right qualifications, experience and personal qualities to allow you to succeed in this role, please apply to the Company's Advisor, Susan Hanson, Mercuri Urval, Jubilee Chambers, 163/165 The Headrow, Leeds LS1 2QS, quoting ref. SPAH/125.

Mercuri Urval

FINANCIAL CONTROLLER **DIRECTOR DESIGNATE**

West Yorkshire

Attractive Package + Car

Crosslee pic, winners of the Queen's Award for Export in 1990 and acknowledged as leaders in our field have an opportunity for a Financial Controller seeking both a challenge and career progression.

With global sales in excess of £35 million the company has an enviable reputation of quality product and customer service employing over 500 people within two expanding sites based in the North of England and North Wales.

Reporting at Director level the successful candidate will take full responsibility for advising the Board, developing all financial and accounting policies, managing the upgrading of financial reporting and support systems, controlling the resources and shaping business decisions, including appraising potential acquisitions.

Aged mid thirties, you will be a qualified accountant with a successful track record, possessing well developed management and communication skills, coupled with the initiative and drive to take a proactive role in business management.

interested applicants should write enclosing a comprehensive Curriculum Vitae to:

Janet McNamara Personnel Manager Crosslee Pic., Lightcliffe Factory Hipperholme, Halifax W. Yorkshire HX3 8DE

Burgess

FINANCE MANAGER

Burgess & Son (Abingdon) Limited is a 270 people strong, highly successful printing company in the forefront of technological developments in one of the most modern factories in Europe. The Company specialises in the production of fine art prints, greetings cards, journals and government work to exacting standards.

The closely knit management team now has a vacancy for a Finance Manager to take charge of the accounting, management accounting and costing for two factories and will be appointed to the Executive Board. He or she will report direct to the Financial Director. Good computer systems experience will be most helpful.

Being part of Wace Group PLC, a British printing group with 100 companies worldwide, Burgess offers good career opportunities for the future. As such, the vacancy will be particularly attractive to applicants under 35. The remunertion package will include an excellent salary and company car.

Applications in writing to Martin Barritt, Financial Director, BURGESS & SON (ABINGDON) LIMITED Thames View, Abingdon, Oxon OX14 3LE

International **Audit**

Far East, Europe and North America to £35,000 + Car

This client is a substantial UK-based plc, composed of several service sector divisions each of which is multinational. The international profile of the Group is complex, with multi-industry representation in each major continent. To enhance control the Group is creating a new internal audit department which will comprise a small team of highly skilled, versatile and well motivated individuals. As a result three senior auditors are required who will be responsible to the Head of Audit for establishing the internal audit activity for a specific region.

IN THE FAR EAST there are substantial and rapidly expanding businesses in South East Asia, Japan and Australia. The Far East Auditor will spend 70% of his/her time in the region. (Ref L471)

IN EUROPE the Group's several divisions are re-inforcing their position by acquisition and joint venture in addition to organic growth in response to the opportunities presented by the Single European Market. The European Auditor will be based in London but will spend 70% of his/her time on the Continent. Fluency in European languages is important, the priorities being French, Spanish and German. (Ref L472)

IN NORTH AMERICA the Group has key interests onshore and offshore. This role will involve 25% North American travel and will also carry responsibilities for UK audits. (Ref L473)

Applicants should be graduate chartered accountants with 3-6 years' post-qualification experience gained in one of the major audit firms. Computer literacy is important. A strong academic and audit record is required as the successful applicants will be expected to move into one of the many operational or headquarters roles which will become available in

Additionally 2 NEWLY QUALIFIED GRADUATE ACCOUNTANTS with a similar early record will be required in September as junior members of the team. (Ref L474)

Please reply quoting the appropriate reference to:

Brian H Mason Mason & Nurse Associates 1 Lancaster Place, Strand London WC2E 7EB Tel: 071-240 7805

Mason Selection & Search

Group Tax Manager

West London

CROSSL

c. £50.000 + Car + Benefits

Our client, a major plc and household name, is seeking to recruit an experienced corporate tax specialist to head the tax department. The group has a turnover of c. £2bn with interests principally in the UK, Europe and North America.

The company is involved in a range of activities including the manufacture, distribution and retail of consumer goods.

Reporting to the Finance Director, with a team of six, the successful candidate will have responsibility for UK and overseas tax planning and compliance, and will be

highest level of management. A particularly important part of the role will be the management of the Group's tax strategy. Candidates, male or female, should be either

required to liaise at the

ACAs or Ex Revenue with at least 3 years experience in industry or at a senior level in Public Practice. Applications should be sent

to Stephen Hackett, Douglas Llambias Associates Limited. 410 Strand, London WC2R 0NS or for more information, please phone 071-836 9501.



LEEDS 0532 **3**42**96**6 LONDON



Salary Indicator £36,000 p.a. Black Country Development Corporation is one of the Country's leading regeneration organisations with a funded commitment to a programme aimed at transforming the heart of the West Midlands.

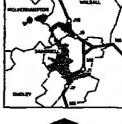
Its range of activities include land acquisition; commercial, retail and residential site disposal; major infrastructure and environmental programmes and a range of community and business development

We need to appoint a Finance Director who will advise on all aspects of financial planning, forecasting and appraisal, and income management; and be responsible for the management and control of the Corporation's

For this key role the ideal candidate, from the private or public sector, will be a qualified professional – FCA or CIPFA – and will be able to demonstrate experience and achievement at senior management levels, including the financial management of substantial capital programmes. The salary indicator for this appointment is in the region of £36,000 per annum, but a higher salary may be awarded to candidates with

proven exceptional ability and experience. The appointment will carry additional benefits, including the Corporation's car scheme, pension fund and relocation expenses in

appropriate cases.



For further information please write to: David Morgan, Chief Executive, **Black Country** Development Corporation, Rounds Green Road, West Midlands B69 2DG. We intend to review completed applications not later than 19th March 1991.

The Corporation is an equal opportunities employer.

CITY-GREEN FIELDS



Our dient, a substantial privately-owned organisation has an enviable track record in the acquisition and turnaround of ailing companies, typically within a two-year time frame, through the application of the Group's considerable resources and expertise.

As a result of the rapid growth to date, our client has reorganised its operations into three operating companies serviced by a City based small, dynamic finance team. This provides a centre for management and functional expertise and the resources for planned future expansion. Two new positions have now arisen:

FINANCIAL ACCOUNTANT c.£30,000 + Car A recently qualified CA would find this opportunity both personally rewarding and professionally stimulating. You will assist in the preparation of statutory and month end Accounts, supervision and control of general ledger, cash and credit control activities, through the direction and management of several staff.

MANAGEMENT **ACCOUNTANT** c.£27,000 + car

A qualified CIMA with an attitude focused towards providing solutions rather than problems would find this position a particularly interesting and challenging career move. You will assist with budget preparation, Management reporting, corporate plans, appraisal of new ventures/ acquisitions and special investigations.

Apart from the expected financial skills, both successful candidates will need to demonstrate a background of flexibility and problem solving, ideally working with a small focused team which will play a key part in the Group's plans for rapid expansion.

Future prospects are excellent and there is a very good executive benefits package in addition to the above salaries and company car.

To apply, please write enclosing a full Curriculum Vitae and salary history, to: Jeremy Lancaster

a division of *PROBE* MANAGEMENT DIC

PROBE EXECUTIVE SELECTION

15 Artillery Passage, Bishopsgate, London E1 7LJ.

STRATEGIC BUSINESS MANAGER

Both eyes on tomorrow's business

C£27,000 PLUS EXCELLENT BENEFITS

British Rail's Network SouthEast is aiming to provide the most modern and efficient commuter rail service in the world. In order to meet our qualitative and quantitative customer service targets, we are implementing a progressive restructuring of the business, supported by major investment.

We are now looking for an experienced business strategist to help shape our future and improve our bottom-line performance. Your brief will be wide-ranging, involving the preparation and review of business plans, the modelling of alternative scenarios and constant liaison with government on business and regulatory issues. In making a vital contribution to a radically-changing enterprise, you can be sure of all the support you need to implement your own ideas.

You will be a numerate graduate with four years' relevant experience and a sound understanding of Lotus, modelling techniques and accounting and cash flow analysis.

Together with excellent career prospects, this position carries a competitive salary and benefits that include free rail travel, BUPA, an outstanding pension scheme and 27 days' holiday a year.

In the first instance, please send your CV, to arrive no later than 28th February 1991, to Graham Hewett, Director, Strategic Review, Network SouthEast, Euston House, 24 Eversholt Street, PO Box 100, London NW1 1DZ.

British Rail - Working towards equal opportunities



GROUP MANAGEMENT ACCOUNTANT

M3 Corridor

Our client is an independent, high. quality, premium branded housebuilder with a six figure turnover. They have created a strong, well recognised style generating long term loyalty and demand, which is enabling the Group to withstand the current difficulties of

in strengthening his team, the Group Finance Director is seeking to appoint a Group Management Accountant.

The role focuses upon group planning. performance reviews and research and analysis for major commercial projects. This will brooke substantial exposure to senior management across the Company, and will frequently involve a great

To £35,000 + Car

deal of highly confidential work. The emphasis will be commercial, on bottom line contribution.

You will be a qualified accountant, probably ACMA, aged 27-33, with experience of a planning role in a forceful, demanding environment. Relevant industry experience is not a particular requirements it is more: important that the successful candidate be able to apply themse to both short and long term thinking

under tight deadlines

Please submit your CV in application to: Wayne Thomas, Wheale Thomas Hodgins PLC, 9 Unity Street, College Green, Bristol BS1 SHH.

FINANCIAL ANALYST

Central London

£40,000 negotiable

This is a key appointment within the core decision group of a major multi-national corporation, a market leader in its sector with a turnover in excess of £1 billion.

Reporting to the Deputy Chairman, the responsibilities of the Financial Analyst will extend to all Group Companies in the UK and overseas.

The top priorities will be:

- To report and make recommendations on the financial and business plans of the Group's trading subsidiaries.
- To analyse and report on Company and Group strategies including existing businesses, potential acquisitions and joint ventures.
- * To analyse market sectors and assess profitability of existing and new markets.

Suitable candidates will be graduates, probably aged 25-30 with a business degree and experience of working within a fast moving commercial environment. Languages, including French, would be a distinct advantage as would experience of financial or strategic consulting.

Please apply, sending a comprehensive CV to:

Sioned Evans PO Box 283, 33 Holborn, London EC1N 2NE.

FUTURE F.D. POTENTIAL

YOUNG HIGH FLIERS FOR BUSINESS ROLES

ATTRACTIVE LOCATION NORTH WEST OF **ENGLAND**

c£35,000 +COMPANY CAR + **EXECUTIVE** BENEFITS

As one of Europe's most successful companies, we place a high value on the importance of our finance managers to business growth. Our continued success will depend on the calibre of our human resource and as we expand our core business into exciting new ventures, we are looking for high calibre professionals with fresh ideas, vision and the motivation to rise to new challenges.

This has prompted the need for young business managers to face the following challenges:

Considerable activity generated by new business development will require extensive financial and commercial expertise to determine potential viability. This involves a variety of projects ranging from trouble shooting to establishing new businesses generated from adventurous ideas and expansion into separate entities. Initially working within our current financial structure you can expect to fulfil a senior financial role when these businesses are launched.

The roles will involve high visibility within the company and as such will require exceptional interpersonal skills, and an ability to be influential at all levels of the organisation. Your professional and academic qualifications will be taken as read but of real interest will be demonstrated personal credibility through an excellent track record. Of paramount importance however is your ambition and ability to succeed in a leadership role within a progressive blue-chip company looking for its managers of the future.

The salary quoted is indicative only and should not be a limiting factor for the right candidate. If the scope and challenge of these roles appeals to you, please send your CV to our advising consultant. Camilla Copp at 43-44 Great Windmill Street, London WIV 7PA. Telephone 071-734 7394 (days) or 081-543 7508 (evenings).

TREASURY MANAGER

Salary c £40,000 p.a. + Car

Finance

Nottingham

2

The Burmah Castrol Corporate Finance team is primarily responsible for financing, tax and insurance for the whole group. Including Foseco, recently acquired as the result of a successful bid, Burmah Castrol has operations in over 45 countries.

The Treasury Manager is a key position in that team. Reporting to the Head of Treasury, the Treasury Manager will work directly in the following areas:

arranging and negotiating new borrowing facilities

shaping (in relation to particular transactions) the financial structure of subsidiaries in line with Company strategies

 monitoring and advising on new financing opportunities, including recommendations on covenants and constraints

formulating and implementing project financing, including off-balance sheet

In addition, an important immediate task for the Corporate Finance Team is the integration of the financing of Foseco plc.

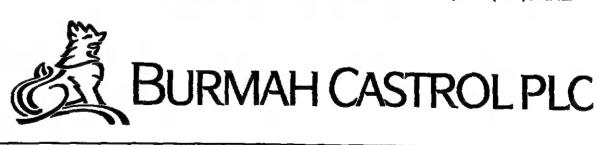
You will also develop sound professional working relationships with the Company's principal bankers; advise on the Company's debt retirement pro availability of financial resources; and at all times ensure the Company is in compliance with

borrowing and trust deed agreements. Ideally, you will be aged late 20s to early 30s, a graduate and a chartered accountant with treasury experience of liabilities funding, debt structures and UK and overseas taxation. Foreign exchange risk and international money management experience would be valuable. Membership of the ACT would be an advantage.

Working internally at all levels in the Company and externally with principals from banks and other key institutions, you will need strong presence and well developed inter-personal skills. This is a superb opportunity to become a member of an active and professional team and to demonstrate and develop your skills.

Company benefits include a management incentive scheme, a quality car, an excellent pension scheme, BUPA and a sale price guarantee relocation package.

To apply please write enclosing your C.V. to: Bryan Argent, Management Resourcing Manager, Burmah Castrol Trading Limited, Burmah Castrol House, Pipers Way, Swindon SN3 1RE. Telephone: (0793) 512712.





Caledonian MacBrayne

Financial Director (Designate)

c£30k + car

Caledonian MacBrayne Ltd employs 800 people, carries six million passengers each year, sails to 23 islands in the West Coast of Scotland, and generates a turnover of over £27 million. As a result of continuing growth, the Board has decided to appoint a Financial Director — a new position for the

Company. Based at Head Office in Gourock, the person appointed will carry full responsibility for all statutory and corporate financial matters, and contribute towards

the strategic objectives of the Company. Candidates will be CA's, with around ten

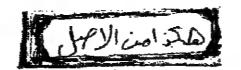
years' post-qualifying commercial experience, almost certainly in the private sector. They must have sufficient stature to enable accession to the Board to take place within a short period.

Salary around \$30,000 (reviewed on achieving Board status), car and other benefits, including relocation assistance if necessary.

Please write - in confidence - to Peter Preedy, MSL International (UK) Limited. Allan House, 25 Bothwell Street, Glasgow G2 6NL Please quote ref. F/67566.



CONSULTANTS IN SEARCH AND SELECTION



FINANCE DIRECTOR

West Yorks.

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c.£40,000 - £45,000 + Car + Benefits

This appointment is with an established and successful autonomous Sub-Group of a fully quoted Pic. The Division manufactures key commercial products and is one of the UK's market leaders.

The Finance Director reports to the Managing Director and carries responsibility for the total finance function of this £25m turnover business. The introduction of more structured financial and management controls, including reproved computer systems to incorporate job costing, estimating and sales order processing, is a priority task.

It is a challenging role, calling for a man or woman of exceptional personal and technical skills. The successful candidate must be capable of contributing to the general management of the business, as well as gaining the respect and understanding of an established team.

Candidates must be qualified Accountants, with substantial relevant experience gained within a medium to large sized manufacturing business. A commitment to hard work and an enthusiastic approach will ensure total job satisfaction as the Group continues to gain market share and further expand its activities into

For further information, please write or telephone Brian Daniels, Managing Director, at Daniels Bates Partnership Ltd., Joseph's Well, Hanover Walk, Park Lane, Leeds LS3 1AB - (0532) 461671 quoting ref: 91L/4044FT.

> **Daniels** Bates **Partnership**



A Brand New Pan-European Audit Team

Slough, Berks.

Employing more than 100,000 people worldwide and with revenues of \$10.88 billion, Motorola Inc. is a world leader in electronics and telecommunications systems. The company's product arenas include communications, components and control electronics.

We are now in the process of creating a brand new team to carry out regular internal audits for all Motorola companies throughout Europe and to support the internal audit function worldwide. Our immediate requirements are for an Audit Manager and two staff Auditors to establish the department. Our Internal Audit Department is a key entry point into Motorola's financial community. Our experienced personnel are highly regarded and actively recruited within the company.

To join us you should be a degree qualified Chartered Accountant with Staff Auditor positions we are looking for people with 2 or 3 years' experience of public accounting, gained with a major practice or large corporation. For the Audit Manager role, you should have a similar background but with several years' more experience. The position requires 50% to 60% travel to Motorola facilities throughout Europe, with occasional travel to North America.

In addition we offer attractive salary and benefits packages which will take full account of your contribution and capabilities.

For more information about the above roles and further staffing plans in the department over the coming months, call <u>Michael Grove Dunning</u> our <u>Consultant on (0628) 75824</u>, alternatively fax a full Curriculum Vitae on <u>(0628) 776948</u> (lines open 24 hours a day) or write to him at <u>GroveMore</u>, <u>Altwood Close</u>, <u>Maidenhead</u>, <u>Berks</u>, <u>SL6 4PP</u>.

GROVEMORE

Pan-European Personnel Services

Director of **Finance and Administration**

(Professional Practice)

Nottingham

c. £40,000 + car & benefits

The Nottingham, Derby and Stoke Partnership of Chartered Accountants, Parinell Kerr Forster seek a Director of Finance and Administration, following the retirement of the existing Administrator, to provide support to the Managing Partner, control the finances of the business and assist with the further development of the Partnership.

The Partnership provides a wide range of professional services to the private and public sectors, including audit and accountancy, tax, insolvency, and business advisory services. Reporting to the Managing Partner, the role involves responsibility for financial accounting, management accounting, cost control and profitability improvement, treasury management, computing, administration including personnel, and partnership secretarial matters.

We seek applicants aged 30-45 with professional accountancy qualifications, at least five years management experience, and the rare combination of the personality and determination to succeed together with attention for detail. A progressive employment package is offered with bonus opportunities after one year's service.

Please write in confidence, submitting a comprehensive curriculum vitae with salary details and quoting reference 96481 to:

> Peter Childs, Director. Pannell Kerr Forster Associates New Garden House 78 Hatton Garden London EC1N 8JA



FINANCIAL MANAGER

GLOC'S
PROGRESSIVE EXPANDING COMPANY MONTHLY & ANNUAL ACCOUNTS - PROJECTIONS -HANDS ON DAY TO DAY - COMPUTER LITERATE NON SMOKER

EXCELLENT PACKAGE CV to ORBRO 407/409 High Road, London N12 OAP

or Fax: 081 346 2578

NEW ISLINGTON AND HACKNEY HOUSING

ASSOCIATION

NI

HOMELESSNESS IS A SERIOUS BUSINESS

DIRECTOR OF FINANCE

circa £35,000 pa plus car and benefits including generous relocation package

The New Islington and Hackney Housing Group has provided more than 6,000 homes for people in housing need. Through its active development programme, the Group continues to play a major role in helping to relieve homelessness, with a strong emphasis on caring and efficient management.

A new post of Director of Finance has been created to meet the challenges ahead. These include implementing a major restructuring of the Group's financial services - with extra resources earmarked including installing a new computer system.

The Director of Finance will be a member of the Group's Senior Management Team, advise on financial policy and play a key role in the search for innovative sources of finance to produce more homes. Candidates will need to:

 be fully qualified accountants or qualified company secretaries with a finance specialisation; have substantial experience of stuff management and computer appli-

For an informal discussion on this job, call Mervyn Jones, the Group's

Director on 071-254 1272. For an application form and information pack, contact:

The New Islington Housing Group 123 Kingsland High Street, London E8 2PB. Telephone 071-923 1758.

Closing date for receipt of completed applications: 1st March by 12 noon. The Group is working towards Equal Opportunities – applications are particularly welcomed from black people, who are under-represented at this level, and from people with disabilities.

-FINANCIAL ACCOUNTANT International Opportunity;

£28,000 + banking benefits + car

s the world's leading payment systems organisation, Visa International provides services to over 21,000 financial institutions worldwide.

Fulfilling a consultancy role within Visa, the job holder will work with Banks, financial institutions, marketing, systems and training personnel to design and implement standardised operating and financial controls, primarily within the growth area of Eastern Europe. This is an exciting opportunity for a professional accountant to work in this new area. The work will entail periods of work abroad.

A graduate ACA/ACCA/ACMA accountant, you should have at least 4 years' relevant post-qualification experience of creating and implementing financial controls, ideally gained in a consultancy environment. Familiarity with Lotus 1-2-3/Microsoft would be useful as would a knowledge of a relevant foreign language. Good presentation and interpersonal skills are essential.

In return, you are offered an expanding and dynamic atmosphere with attractive career growth. The benefits package includes a car, mongage subsidy, non-contributory pension scheme and private health cover.

Please write with full details of career and current salary to: Carolyn Sanford, Divisional Human Resource Executive, Visa International Service Association, PO Box 253, London, W8 5TF.



Apple Computer Europe, Inc.

PARIS

At Apple we take a unique approach to auditing. In addition to evaluating the control environment, we become business partners with our client groups and assist them with their business issues. It's a proactive role that demands expert finance skills, a broad business background, and some critical traits such as renactly. Resourcefulness. The ability to move quickly, integrating others ideas. We're a strong, experienced team in a non-traditional environment and we can use your expense.

Senior Internal Auditors

As a Senior Auditor, you will lead projects, concentrating on both financial and operational activities, help direct staff auditors, and address business issues. You will apply your skills to a variety of challenges, from product development and pricing, manufacturing quality and capacity analysis, to evaluating internal controls and assisting the external auditors.

To qualify for the above position, you must have a background in Finance or MIS, and a CPA/ACA, MBA or professional certification in the MIS field, with at least 6 years' experience.

Position requires at least 50% travel throughout Europe with occasional travel to US.

Please send your CV, with reference FT/291 to Mable Jenkins Apple Computer Europe, Le Wilson 2, Cedex 60, 93058 Paris La Defense, FRANCE. Apple, the Apple Logo and Macintosh are trademarks of Apple Computer Inc.

The Power to be your Best

Tax Accountant

N Hants

Apple

to £30,000 + car

This is an excellent opportunity for a young Chartered Accountant who is looking for a first career move into industry. Our clients are a major British plc (£2Bn+ turnover) with significant international operations. They are currently engaged in a re-structuring and acquisition programme to consolidate their leading position in major markets and this new appointment to their UK tax department is a product of the Group's expansion and increasing complexity. The initial task will be oriented towards compliance work but the person appointed will be encouraged to contribute towards tax planning and all other aspects of the department's responsibilities. The scale, variety and dynamism of the company's operations provide the opportunity to acquire an excellent range of experience and, in the medium term, significant career opportunities. Ref. 1721/FT. Send CV (with current salary and daytime telephone number) or write or 'phone for an application form to R A Phillips ACIS, FCII, 2-5 Old Bond Street, London W1X 3TB. Tel: 071-493 0156 (24 hours).



PROJECT FINANCE MANAGER LONDON c£40K

Our client requires a qualified accountant with experience of major civil engineering projects. The post is a very senior one with virtual autonomy over a £1bn project in Central London. Computer experience essential in "hands-on" capacity. Initial appointment will be on a two year contract basis. Minimum age 40.

50 PLUS RECRUITMENT (AGY) 0425 480666

Assistant Manager for Technology Investment Team

We are an international investment management group with total lunds under management approaching \$2 billion

Our technology team requires an additional person to assist with the management of assets in excess of £160 million on behalf of a listed investment trust company and an authorised unit

With a degree and/or professional qualification you will have at least two years' experience of international investment management, orelerably with a US bias. You will have a thorough grounding in Company Analysis, not necessa with a technology bias, and be capable of developing your own innovative investment ideas.

The successful candidate will be expected to make a major contribution to the management of existing funds and the development of new funds, and will have the potential to assume responsibility for discretionary management.

Competitive remuneration package,

Planse send full CV to:

REMNANT

ACCOUNTING PROBLEM SOLVER/CONSULTANT AVAILABLE

for immediate assignment. Top quality work and excellent results assured at competitve rates. Fully qualified, results - oriented graduate accountant with excellent breadth and depth of experience. Excellent references. Please contact;

> Mr John Stafford, 77 Queenstown Road, London SW8 3RQ. Tel: 071-720 9773

EUROPE 1993 FINANCE DIRECTOR

The Financial Times proposes to publish the Chartered Accountant's examination results on Thursday 28 February 1991.

For further information please call Richard Jones on 071-873 3460

UK FINANCIAL CONTROLLER

Acer is one of the UK's leading multi-disciplined engineering consultancies, a position we have reached with a dynamic and often innovative approach to all aspects of our operation. We have grown rapidly in recent years in an extremely competitive international market and now have a Group turnover of £50 million. We are currently seeking a UK Financial Controller who shares this forward looking approach to join us and make a valuable contribution.

Acer Europe is tackling some extremely challenging and prestigious projects, and it is within this framework that the successful candidate will operate. Working with colleagues in each of Acer Europe's regions, the most important aspect of the role is to provide a high quality financial service to our managers to assist them in the successful management of the projects.

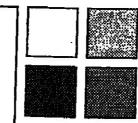
Reporting directly to the Managing Director of Acer Europe, this position requires excellent leadership qualities and the ability to develop good working relationships with technical staff.

The challenge is such that responsibilities range from the development of systems and procedures through to management accounts, covering the entire spectrum of financial administration from payroll to financial awareness.

As well as a stimulating challenge in a company with its sights set firmly on the future, we offer an excellent working environment and an extremely attractive salary and benefits package.

If this brief summary matches your ideas of your next career move, we'd like to hear from you. Please write to David Jenkins, Personnel Manager, Acer Consultants Ltd, Acer House, Medawar Road, The Surrey Research Park, Guildford, Surrey GU2 5AR.





...with sights set firmly on the future.

Financial Controller Home

Our client, a substantial and profitable company, manufactures a wide range of products for use in the industrial and domestic sectors. In addition a full hire and sales service is provided through a national network of outlets.

As Financial Controller and reporting to the Financial Director, you will be responsible for the day to day management of all accounting functions including statutory and management accounting, cash collection and processing, data preparation and costing.

The ideal candidate will be 35-45, ACMA qualified and with a record of achievement in a manufacturing and multi-location profit centre environment, capable of making an immediate contribution. Technical strengths should be backed by commercial astuteness and proven ability as a man manager and team developer. Computer literacy, well developed communication skills and strength of character are essential qualities to succeed in a role demanding both drive and commitment.

For this challenging post and genuine career development opportunity leading to a Board appointment, an attractive basic salary, bonus and full range of benefits are

Please send your details quoting Ref 9052 to John Whetmore, Barnett Consulting Group Limited, Providence House, River Street, Windsor, Berkshire SL4 IQT. Tel: 0753 858868.

County Treasurer

Up to £47,340 For this key post, we are looking for an exceptional manager who can respond creatively to change, contribute effectively to the overall management of the authority and play a vital part in

ensuring that funds are available to maintain high quality service The County Treasurer is a full member of the Council's Management Team and is responsible for the financial management and control of the Council's annual revenue budget of £276m and the day-to-day management of a department of some 227 staff, which includes computer services.

You should have substantial experience at a senior level in financial management and hold a relevant accountancy qualification.

You will also need to be enthusiastic and diplomatic; have firstrate leadership and communication skills; and be self-motivated and innovative to meet the very special and demanding challenges that face local government.

In return, we are offering a competitive benefits package, including generous re-location assistance, a car leasing scheme and the opportunity to live and work in the environment that only

Further details and application forms from the County Personnel Officer, Fal Building, County Hall, Truro, TR1 3AY. Telephone: 0872 74282, ext. 3141.

Closing date: 4th March 1991.



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The position requires a qualified accountant, almost certainly a graduate under 40, with first class general accounting experience gained within a major organisation. Applicants will be operating currently at Finance Director or Divisional Financial Controller level within a successful consumer product manufacturing or distribution company.

The benefit package is excellent with substantial profit share potential, non contributory pension and share option scheme.

Candidates should send a comprehensive c.v. or telephone for an application form to Howgate Sable and Partners, Arkwright House, Parsonage Gardens, Manchester, M3 2LF. Telephone 061-839 2000 quoting reference (F.T.518A).

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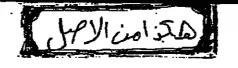
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